

COMPANY UPDATE

November 2014

The statements in this presentation that are not historical facts, including, most importantly, those statements preceded by, or that include, the words "will," "may," "believe," "projects," "expects," "anticipates" or the negation thereof, or similar expressions, constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995 (the "Reform Act"). These statements may include, but are not limited to, statements regarding our future operating results, shareholder return, capital deployment and growth. For all "forward-looking statements," the Company claims the protection of the safe harbor for forward-looking statements contained in the Reform Act. Such forward-looking statements involve risks, uncertainties and other factors which may cause actual results, performance or achievements of the Company and its subsidiaries to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. These risks, uncertainties and other factors are discussed in the reports filed by the Company with the Securities and Exchange Commission, including its most recent report on Form 10-K, and its subsequent reports on Form 10-Q, as they may be amended from time to time. The Company disclaims any intent or obligation to update these forward-looking statements.



ENCORE IS A LEADING PLAYER IN THE CONSUMER DEBT PURCHASING AND RECOVERY INDUSTRY

We deploy capital to acquire delinquent consumer receivables...

1 in 5 U.S. consumers have accounts with us

3.8 million U.S. consumers have satisfied their obligations

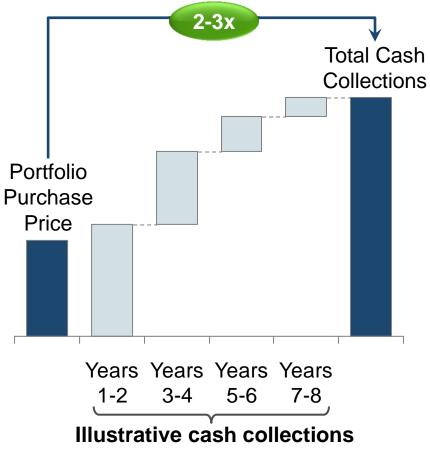
\$1.6 billion collected globally over the last twelve months

\$5.1 billion in estimated remaining collections

31% Adjusted EBITDA¹ 5-year compound annual growth rate

5,312 employees worldwide

... and generate predictable cash flows over a multi-year time horizon



1. Adjusted EBITDA is a non-GAAP number which the company considers to be and utilizes as a meaningful indicator of operating performance. See Reconciliation of Adjusted EBITDA to GAAP Net Income at the end of this presentation.



WE ARE PART OF A DEBT COLLECTION INDUSTRY WHICH CREATES VALUE BENEFITING STAKEHOLDERS IN MULTIPLE INDUSTRIES

Role in financial industry

- Reduces creditor losses from delinquent debt, contributing to profitability and solvency
- Enables creditors to serve a large consumer base at lower prices

Consumer benefit

- Enhances access to credit at lower prices
- Supports consumers in rehabilitating their credit history
- Increases number and variety of lenders available to consumers

Socio-economic benefit

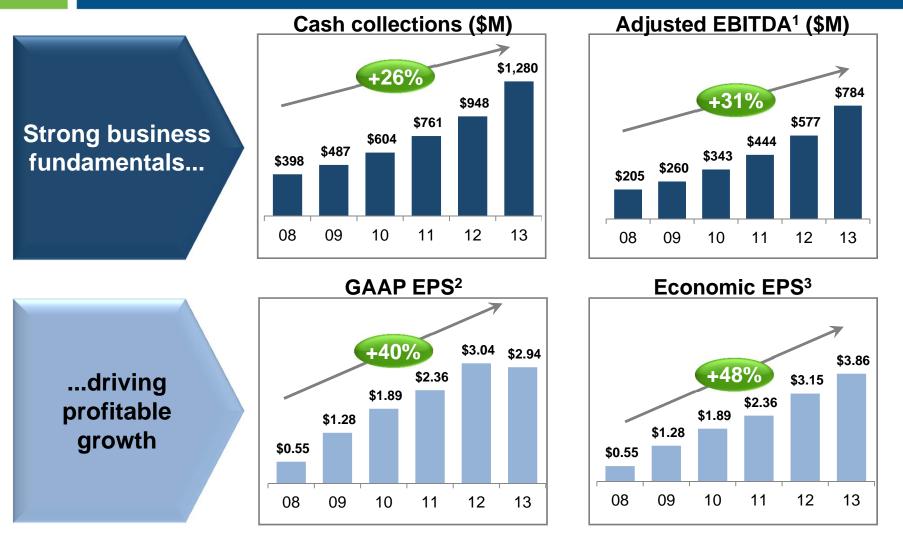
- Enhances resilience of financial system by helping enforce contracts
- Contributes to economic growth by servicing healthcare providers, utilities, retailers, etc.
- Reduces need for fiscal austerity by supporting local governments

Debt Collection Industry re-injected <u>\$47B</u> into the U.S. financial system in 2013

Source: Company reports



ENCORE HAS DELIVERED A TRACK RECORD OF STRONG, SUSTAINABLE FINANCIAL RESULTS ...

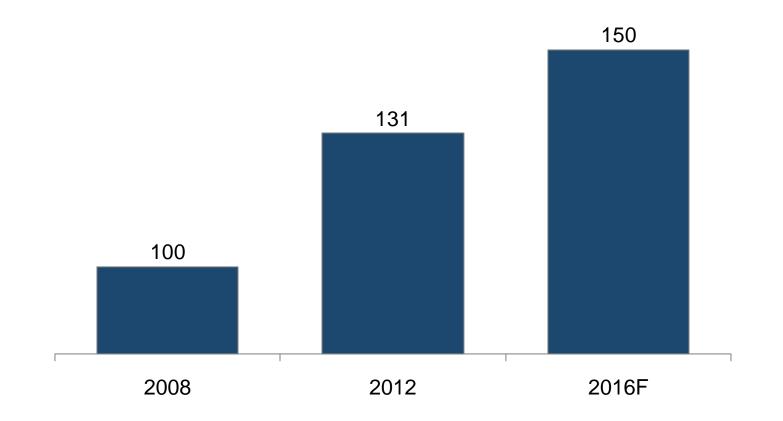


1. Adjusted EBITDA is a non-GAAP number which the company considers to be and utilizes as a meaningful indicator of operating performance. See Reconciliation of Adjusted EBITDA to GAAP Net Income at the end of this presentation. 2. Per fully diluted share from continuing operations. 3. Per fully diluted economic share from continuing operations. See Reconciliation of Economic EPS to GAAP EPS at the end of this presentation. EPS prior to 2012 were not affected by adjustments. Note: Growth rate percentages for cash collections. Adjusted EBITDA, and EPS signify compounded annual growth rate from 2008 - 2013



...WHICH HAS BEEN DRIVEN BY OUR EMPHASIS ON ANALYTICS AND OUR TRACK RECORD OF CONTINUOUS INNOVATION...

Indexed vintage year liquidation rate¹



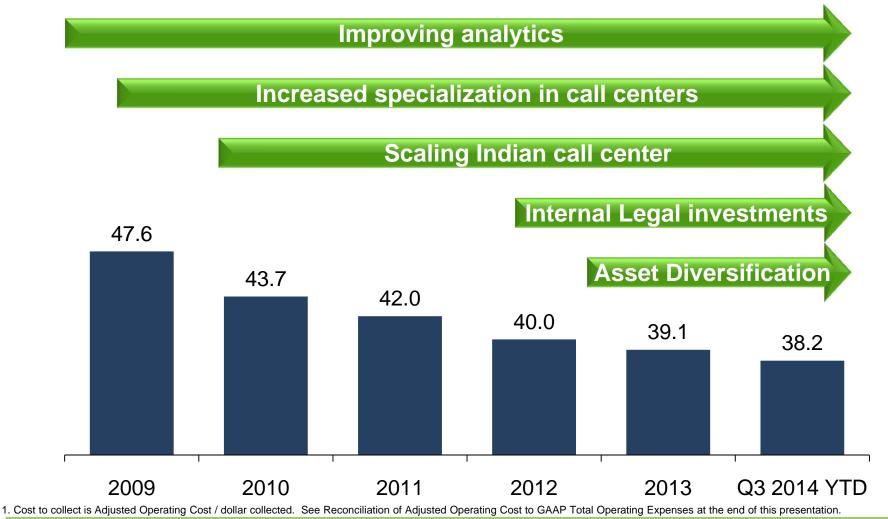
1. Of like portfolios and time periods



PROPRIETARY

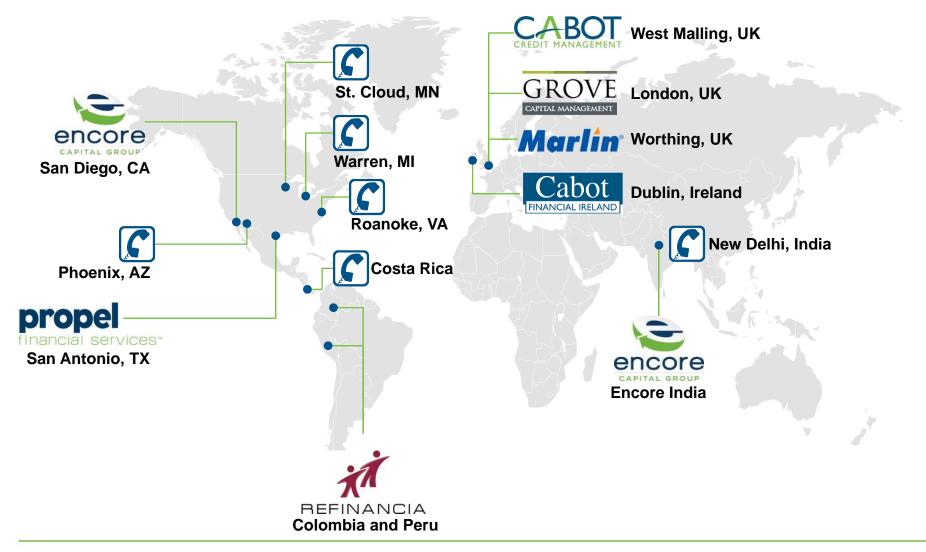
... AND OUR CONTINUED FOCUS ON COST LEADERSHIP

Overall Cost to Collect¹ (%)





WITH OUR GROWTH HAS COME SIGNIFICANT GEOGRAPHIC DIVERSIFICATION





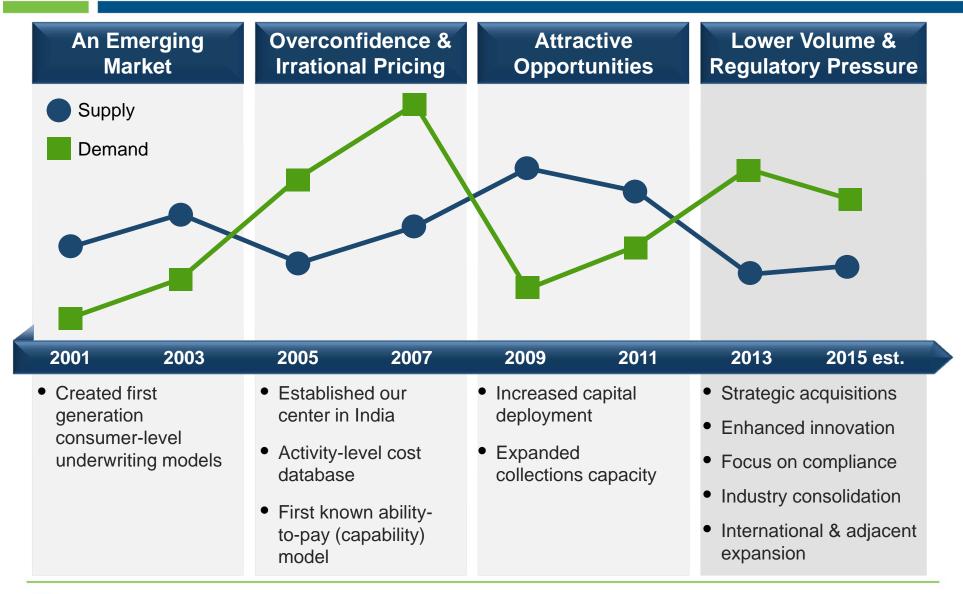
THE U.S. DEBT BUYING INDUSTRY HAS CHANGED OVER THE PAST FEW YEARS

- U.S. banks are decreasing their credit card books and market default rates are decreasing
 - Less supply coming to market
- Debt buyers in our core market are consolidating
 - Fewer opportunities for portfolio purchases through resale
- Regulatory agencies (such as CFPB) are increasing scrutiny on financial institutions and debt collectors
 - Continued emphasis on compliance

Necessary to pursue multifaceted strategy outside of our core market while continuing our focus on compliance



HISTORICALLY WE HAVE ANTICIPATED AND ADAPTED TO MARKET CHANGES WITH STRATEGIC DECISIONS – THIS TIME IS NO DIFFERENT





ENCORE IS WELL POSITIONED TO ADAPT TO MARKET CHANGES AND CONTINUE TO DELIVER TOP QUARTILE TSR

Top Quartile TSR

Earnings growth, Free Cash Flow, PE expansion



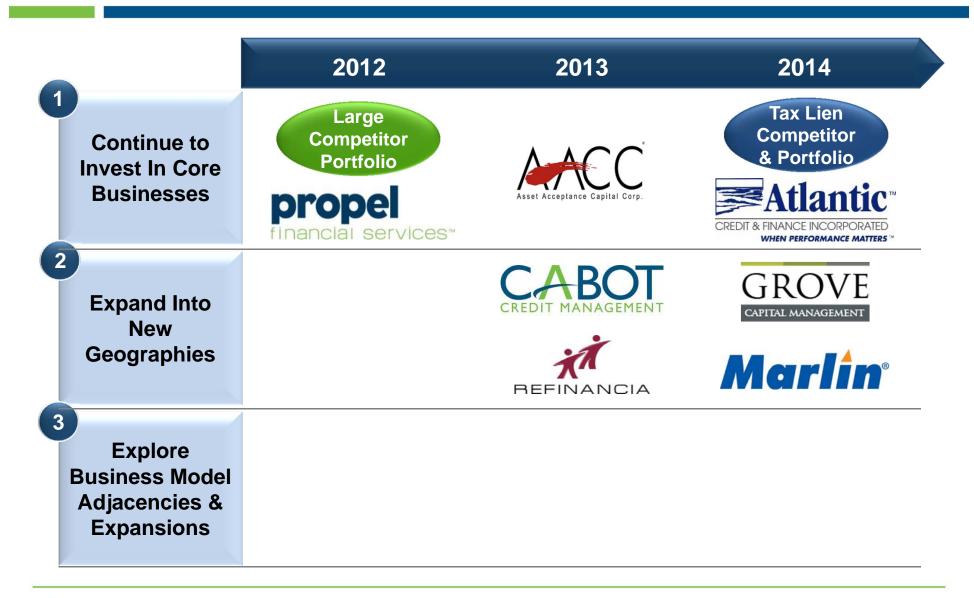


OUR GROWTH STRATEGY IS TAILORED TO ADDRESS THE EVOLVING DYNAMICS OF OUR MARKETS





ACQUISITIONS HAVE BEEN KEY TO CARRYING OUT THIS STRATEGY





EACH TRANSACTION HAS BEEN ALIGNED WITH OUR M&A PLAYBOOK

Strong Growth Companies

- Profitable, growing companies with leading market share, or niche market dominance
- Strong compliance controls and principled intent

Strategic Direction

- Companies/markets must fit with Encore strategic direction
- Must be able to drive meaningful synergies

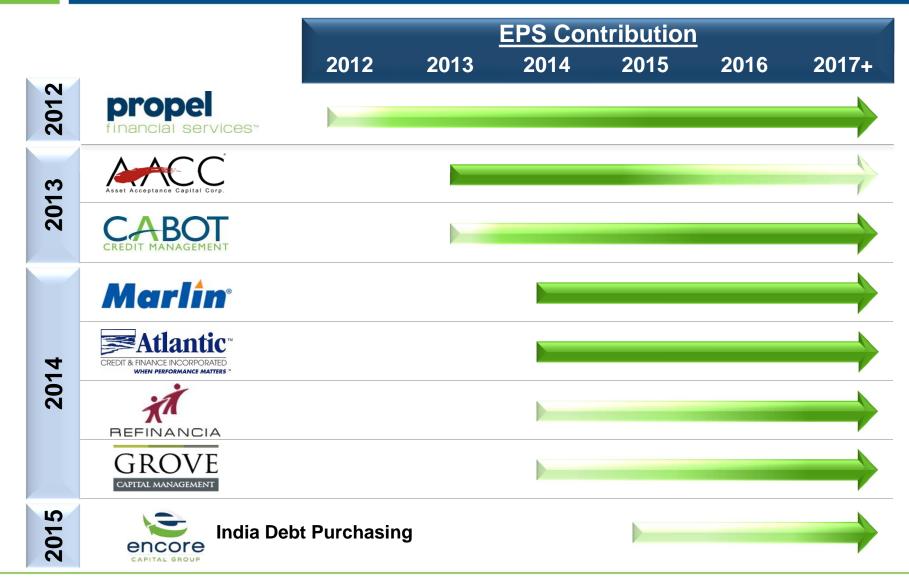
Successful Acquisition

Attractive **Markets** Focus on markets with attractive economics - Strong growth - Consolidation opportunities Untapped **Operational** Improvements Companies must provide opportunity to improve

operations to increase operating margins

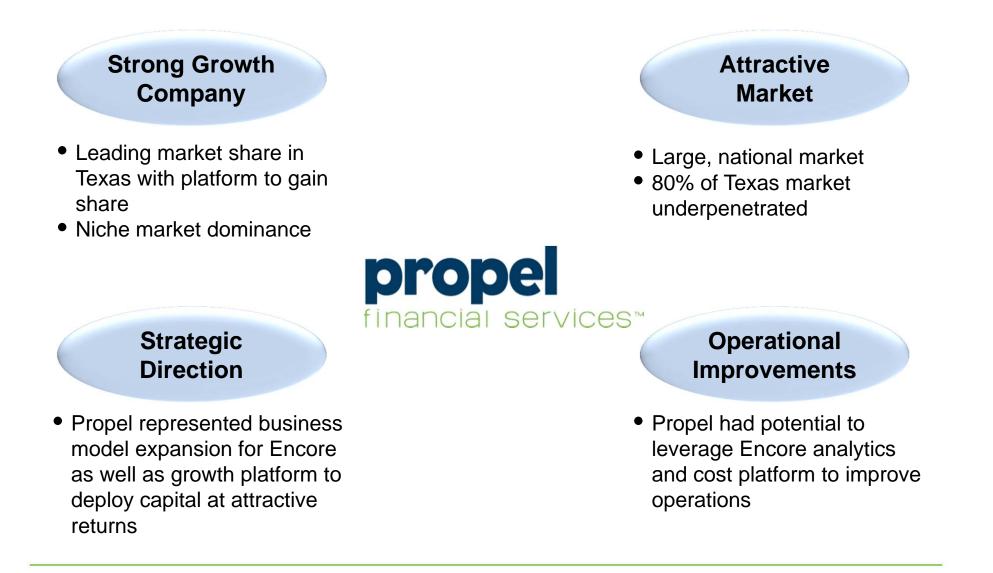


WE EXPECT THAT OUR ACQUISITIONS WILL GENERATE IMMEDIATE AND GROWING EARNINGS



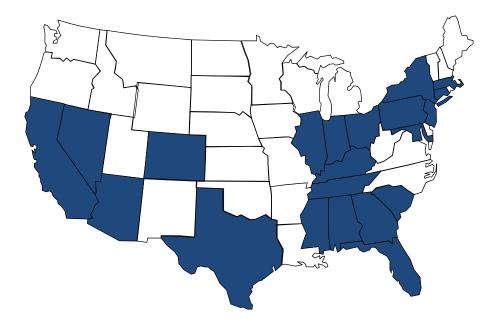


PROPEL IS A GOOD EXAMPLE OF HOW WE ARE ABLE TO SPOT AN EXCELLENT ACQUISITION OPPORTUNITY ...





... AND EXECUTE A GROWTH PLAN TO GENERATE SUBSTANTIAL RESULTS



propel

financial services™

- Led market consolidation by acquiring ~\$80M in competitor portfolios
- Now operating in 22 states, up from 11 states 6 months ago
- Leveraging Encore's lower-cost outbound calling facilities to improve margins and market penetration
- \$276 million in tax lien receivables



WE HAVE CONTINUED TO LEAD THE CONSOLIDATION OF OUR INDUSTRY IN THE U.S.

- Attractive consolidation target
- Satisfies a significant portion of our purchasing target for 2014



Expands market for future capital deployment

Investment Rationale

Attractive Consolidation Partner	•	ACF specializes in high balance, fresh paper Strong liquidation rates result from specialized approach and experienced staff Long-standing relationship provides familiarity with successful strategy and operation
Additional ERC	•	Transaction includes ACF portfolio with ERC of approximately \$275 million
Expanded Market for Future Capital Deployment	•	Encore has historically specialized in collecting on older paper With ACF, Encore to place higher priority on fresh paper opportunities



CABOT CREDIT MANAGEMENT LEADS THE UK DEBT PURCHASING MARKET

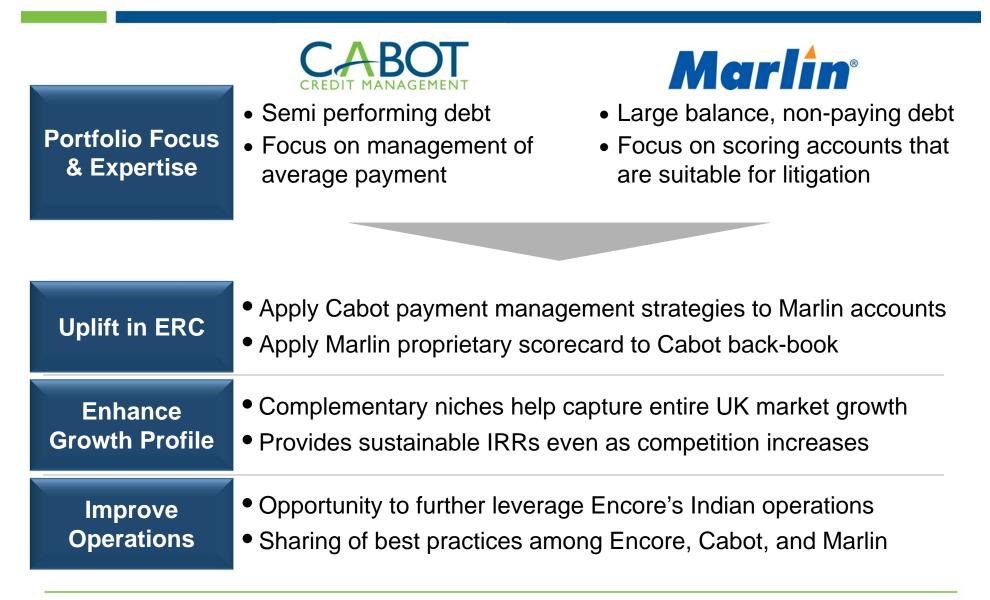




- Purchases charged off consumer receivables in UK
- UK leader with \$2.3B in ERC
- Invested \$2.0B to acquire \$20B in face value of debt since inception
- Acquired more than 1,050 portfolios since inception, representing more than 4.5 million accounts
- 1,000 employees



THE MARLIN ACQUISITION PROVIDES ADDITIONAL GROWTH AND SYNERGY OPPORTUNITIES





GROVE IS A SPECIALIST DEBT PURCHASE MANAGEMENT PLATFORM





- Started in UK in 2010, entered Spain in 2013
- Structured as an investment manager purchasing through SPVs and servicing through servicing partners
- Current portfolio is largely UK insolvency and Spanish telecom assets
 - -\$2.5B portfolio
 - -2 million accounts
 - -\$185M+ capital deployed (90% in UK)
- Significant growth opportunities in both core and emerging asset classes leveraging core platform



GROWTH OPPORTUNITIES ARE EXPECTED TO INCREASE ANNUAL SPEND FROM \$50M TO \$160M BY 2016

2

UK Insolvency

- Opportunity is \$600M in existing issuer unsold inventory + annual volume worth \$350M
- Creditors shifting towards flow sales

Spain

- Continued delevering of banks & other creditors
- \$400M+ annual capital deployment opportunity
- Significant opportunities for servicing optimization

New Markets

3

- Significant opportunities across Europe
- Experience in Spain established market entry model





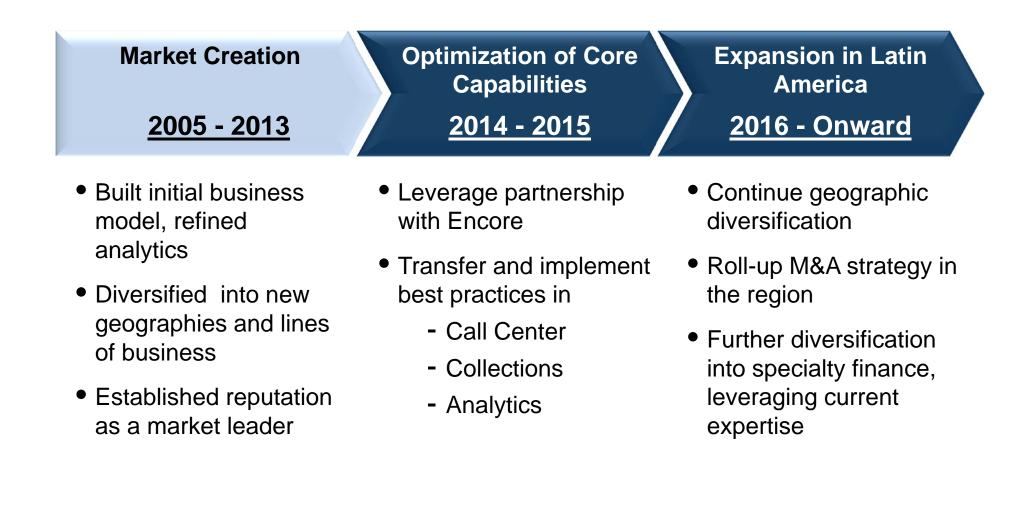
REFINANCIA PROVIDES SOLUTIONS TO INDIVIDUALS WHO SEEK SPECIALIZED CREDIT ALTERNATIVES



- Founded in 2005
- Purchases and services charged off bank portfolios
- Distributes and manages credit cards offered to Refinancia customers
- Distributes and manages guaranteed payment plans offered through consolidated merchant network
- Over \$200M deployed in NPL purchases to date
- 1.3 million consumers
- 900 employees

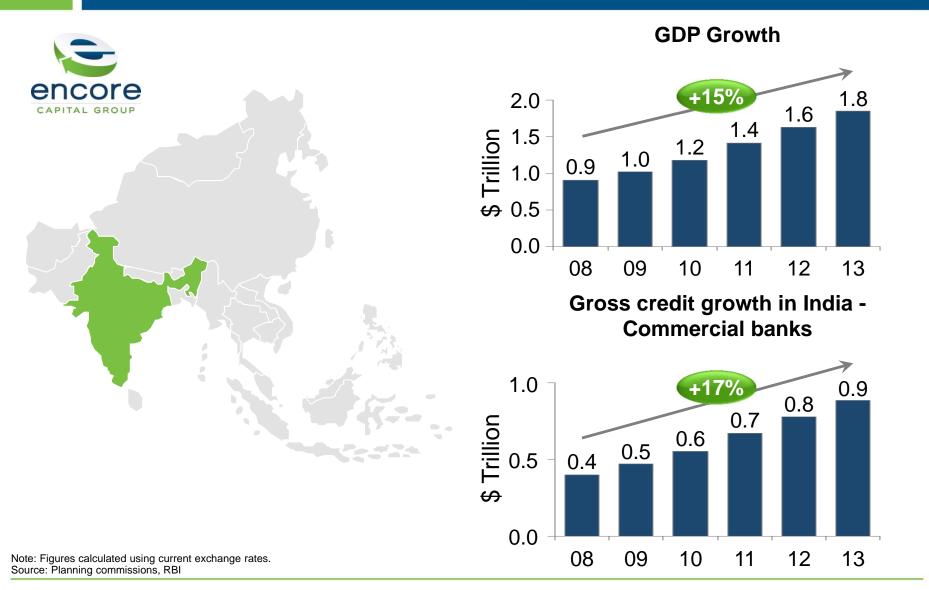


THE PARTNERSHIP WITH ENCORE IS EXPECTED TO ACCELERATE REFINANCIA'S GROWTH





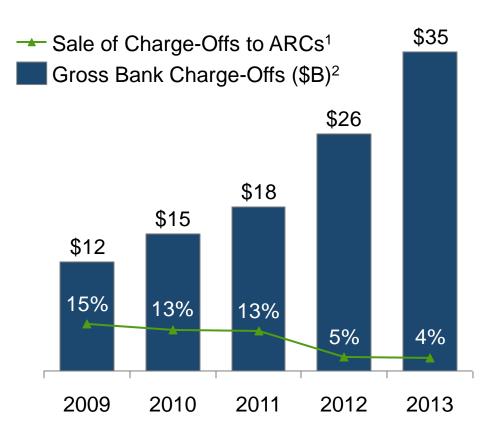
THE INDIAN ECONOMY HAS STRONG GROWTH FUNDAMENTALS, ESPECIALLY IN THE FINANCIAL SECTOR





THERE IS A LARGE GAP BETWEEN SUPPLY AND DEMAND, THOUGH SEVERAL FACTORS ARE LIKELY TO INCREASE CHARGE-OFF SALES

Market supply and demand for bank charge-offs

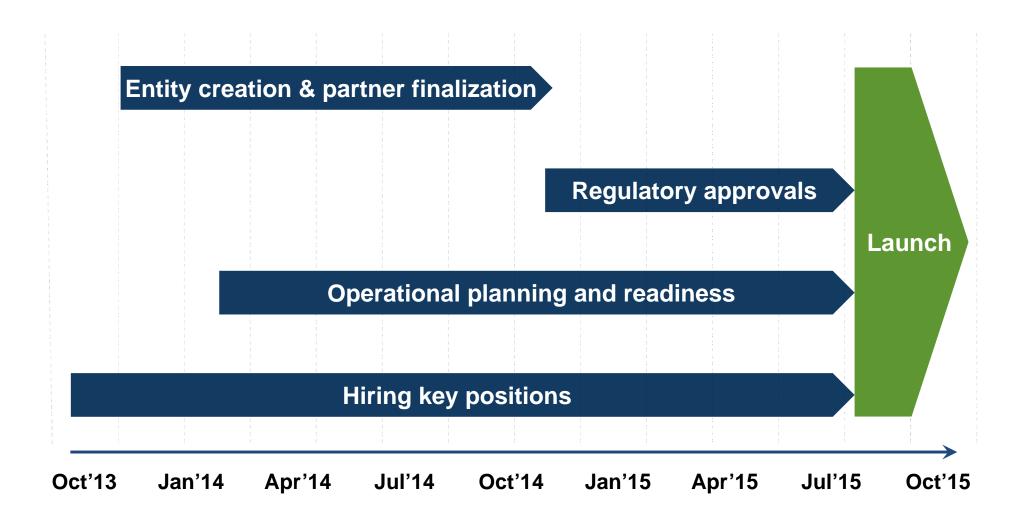


- Most banks lack skill set for optimal resolution of charge-offs
- Favorable regulatory amendments (such as easier debt aggregation, revised norms of asset sale) are expected to continue
- Implementation of Basel III should drive banks to sell their charge-off portfolios

1. Asset Reconstruction Company 2. Gross charge-offs at the end of the year = Gross charge-offs at the beginning of the year + incremental charge-offs added during the year - resolution done by banks internally and sale of assets by them during the year



WE ARE WORKING EXPEDITIOUSLY TO ACHIEVE OUR LAUNCH IN EARLY 2015





ENCORE'S LONG-TERM PROSPECTS CONTINUE TO BE FAVORABLE







COMPANY UPDATE

November 2014

APPENDIX



RECONCILIATION OF ADJUSTED EBITDA

Reconciliation of Adjusted EBITDA to GAAP Net Income (Unaudited, In Thousands) Three Months Ended

	6/30/08	9/30/08	12/31/08	3/31/09	6/30/09	9/30/09	12/31/09	3/31/10	6/30/10	9/30/10	12/31/10	3/31/11
GAAP net income, as reported	6,162	3,028	(2,095)	8,997	6,641	9,004	8,405	10,861	11,730	12,290	14,171	13,679
(Gain) loss from discontinued operations, net of tax	(89)	46	(483)	(457)	(365)	(410)	(901)	(687)	(684)	(315)	28	(397)
Interest expense	4,831	5,140	5,401	4,273	3,958	3,970	3,959	4,538	4,880	4,928	5,003	5,593
Provision for income taxes	4,161	2,429	(1,781)	5,670	3,936	5,676	4,078	6,080	6,356	6,474	9,057	8,349
Depreciation and amortization	482	396	391	410	402	443	516	522	591	650	789	904
Amount applied to principal on receivable portfolios	35,785	35,140	46,364	42,851	48,303	49,188	47,384	58,265	64,901	63,507	53,427	85,709
Stock-based compensation expense	1,288	860	382	1,080	994	1,261	1,049	1,761	1,446	1,549	1,254	1,765
Adjusted EBITDA	52,560	47,039	48,179	62,824	63,869	69,132	64,490	81,340	89,220	89,083	83,729	115,602

	6/30/11	9/30/11	12/31/11	3/31/12	6/30/12	9/30/12	12/31/12	3/31/13	6/30/13	9/30/13	12/31/13
GAAP net income, as reported	14,775	15,370	17,134	11,406	16,596	21,308	20,167	19,448	11,012	21,064	22,216
(Gain) loss from discontinued operations, net of tax	(9)	(60)	101	6,702	2,392	-	-	-	-	308	1,432
Interest expense	5,369	5,175	4,979	5,515	6,497	7,012	6,540	6,854	7,482	29,186	29,747
Provision for income taxes	9,475	9,834	10,418	11,660	12,846	13,887	13,361	12,571	7,267	10,272	15,278
Depreciation and amortization	958	1,054	1,165	1,240	1,420	1,533	1,647	1,846	2,158	4,523	5,020
Amount applied to principal on receivable portfolios	83,939	73,187	69,462	104,603	101,813	105,283	90,895	129,487	126,364	154,283	124,520
Stock-based compensation expense	1,810	2,405	1,729	2,266	2,539	1,905	2,084	3,001	2,179	3,983	3,486
Acquisition and integration related expense	-	-	-	489	3,774	-	-	1,276	16,033	7,752	4,260
Adjusted EBITDA	116,317	106,965	104,988	143,881	147,877	150,928	134,694	174,483	172,495	231,371	205,959

Note: The periods 6/30/08 through 12/31/08 have been adjusted to reflect the retrospective application of ASC 470-20. All periods have been adjusted to show discontinued ACG operations.



RECONCILIATION OF ADJUSTED INCOME AND ADJUSTED/ECONOMIC EPS

Reconciliation of Adjusted Income and Adjusted/Economic EPS to GAAP EPS (Unaudited, in thousands, except per share amounts), Full Year

		2013		2012				
	\$	Per Diluted Share – Accounting	Per Diluted Share – Economic ¹	\$	Per Diluted Share – Accounting	Per Diluted Share – Economic		
Net income from continuing operations attributable to Encore ²	77,039	\$2.94	\$3.01	78,571	\$3.04	\$3.04		
Adjustments:								
Net non-cash interest and issuance cost amortization, net of tax	3,274	\$0.12	\$0.13	191	\$0.01	\$0.01		
Acquisition related legal and advisory fees, net of tax	12,981	\$0.50	\$0.51	2,567	\$0.10	\$0.10		
Acquisition related integration and consulting fees, net of tax	3,304	\$0.13	\$0.13	-	-	-		
Acquisition related other expenses, net of tax	2,198	\$0.08	\$0.08	-	-	-		
Adjusted income from continuing operations attributable to Encore	98,796	\$3.77	\$3.86	\$81,329	\$3.15	\$3.15		

1. Excludes approximately 595,000 shares issuable upon the conversion of the company's convertible senior notes due 2017 that are included for accounting purposes but will not be issued due to certain hedge and warrant transactions 2. Excludes net loss attributable to non-controlling interest of \$1,559 in 2013



RECONCILIATION OF ADJUSTED OPERATING EXPENSES

Reconciliation of Adjusted Operating Expenses to GAAP Operating Expenses (Unaudited, In \$ Thousands)

2009	2010	2011	2012	2013	Q3 2014 YTD
249,782	269,952	328,566	401,696	575,005	565,121
(13,218)	-	-	-	-	-
(4,384)	(6,010)	(7,709)	(8,794)	(12,649)	(13,560)
-	-	(986)	(9,291)	(36,511)	(71,299)
-	-	-	(4,263)	(25,691)	(17,348)
232,180	263,942	319,871	379,348	500,154	462,914
	249,782 (13,218) (4,384) - -	249,782 269,952 (13,218) - (4,384) (6,010) 	249,782 269,952 328,566 (13,218) - - (4,384) (6,010) (7,709) - - (986) - - -	249,782 269,952 328,566 401,696 (13,218) - - (4,384) (6,010) (7,709) (8,794) - (986) (9,291) - - (4,263)	249,782 269,952 328,566 401,696 575,005 (13,218) - - - (4,384) (6,010) (7,709) (8,794) (12,649) - (986) (9,291) (36,511) - - (4,263) (25,691)

