

#### **Encore Capital Group, Inc.**

Q3 2013 EARNINGS CALL

### CAUTIONARY NOTE ABOUT FORWARD-LOOKING STATEMENTS

The statements in this presentation that are not historical facts, including, most importantly, those statements preceded by, or that include, the words "will," "may," "believe," "projects," "expects," "anticipates" or the negation thereof, or similar expressions, constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995 (the "Reform Act"). These statements may include, but are not limited to, statements regarding our future operating results, earnings per share, and growth. For all "forward-looking statements," the Company claims the protection of the safe harbor for forward-looking statements contained in the Reform Act. Such forward-looking statements involve risks, uncertainties and other factors which may cause actual results, performance or

achievements of the Company and its subsidiaries to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. These risks, uncertainties and other factors are discussed in the reports filed by the Company with the Securities and Exchange Commission, including its most recent report on Form 10-K, and its subsequent reports on form 10-Q, each as it may be amended from time to time. The Company disclaims any intent or obligation to update these forward-looking statements.





#### **ENCORE DELIVERED A RECORD QUARTER**

**GAAP EPS\*** 

\$0.82

**GAAP Net Income\*** 

\$22 million

**Adjusted EPS\*\*** 

\$1.02

Adjusted Net Income\*\*

\$27

**Collections** 

\$380 million

**Adjusted EBITDA\*\*** 

\$234 million

Cost to Collect\*\*\*

40.7%

#### **Estimated Remaining Collections of \$4.0 billion**

Note: All Figures Include Cabot Credit Management UK results unless otherwise indicated



<sup>\*</sup> From continuing operations attributable to Encore

<sup>\*\*</sup> Please refer to Appendix for reconciliation of Adjusted EPS, Adjusted EBITDA, and Adjusted Net Income to GAAP

<sup>\*\*\*</sup> Cost to Collect is Adjusted Operating Cost / Dollars collected. See Appendix for reconciliation of Adjusted Operating Cost to GAAP

#### YEAR TO DATE PERFORMANCE HAS BEEN STRONG

**GAAP EPS\*** 

\$2.06

**GAAP Net Income\*** 

\$53

**Adjusted EPS\*\*** 

\$2.74

Adjusted Net Income\*\*

\$69

**Collections** 

\$928 million

**Adjusted EBITDA\*\*** 

\$586 million

Cost to Collect\*\*\*

38.9%

Note: All Figures Include Cabot Credit Management UK results unless otherwise indicated



<sup>\*</sup> From continuing operations attributable to Encore

<sup>\*\*</sup> Please refer to Appendix for reconciliation of Adjusted EPS, Adjusted EBITDA, and Adjusted Net Income to GAAP

<sup>\*\*\*</sup> Cost to Collect is Adjusted Operating Cost / Dollars collected. See Appendix for reconciliation of Adjusted Operating Cost to GAAP

#### **OUR STRATEGIC MOVES ARE BEARING FRUIT**



#### **Asset Acceptance**

- ► Continued to move accounts to Encore - 835k in Q3
- ▶ Collections were ahead of plan
- ▶ Expenses were under budget

#### **Cabot Credit Management**

- Analysis well underway to expand into new market segments
- India team fully engaged expect to be making calls into the UK in Q1 2014

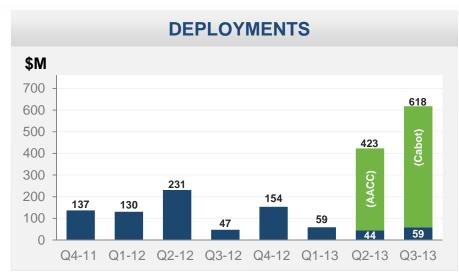
#### **Propel**

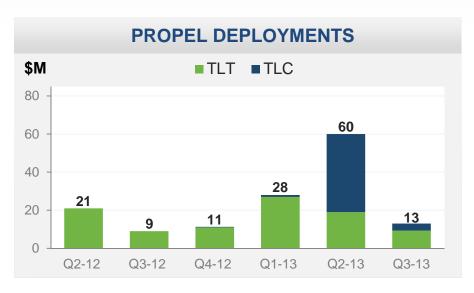
- Now in 9 states
- First Nevada tax lien transfer executed
- Well positioned for industry consolidation

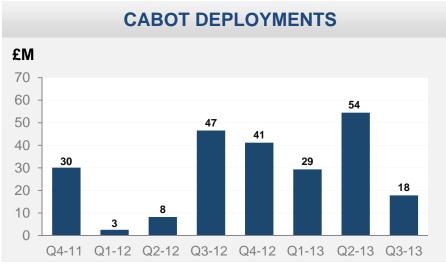
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## GROWTH IN DEPLOYMENTS WAS LED BY THE ACQUISITION OF CABOT CREDIT MANAGEMENT





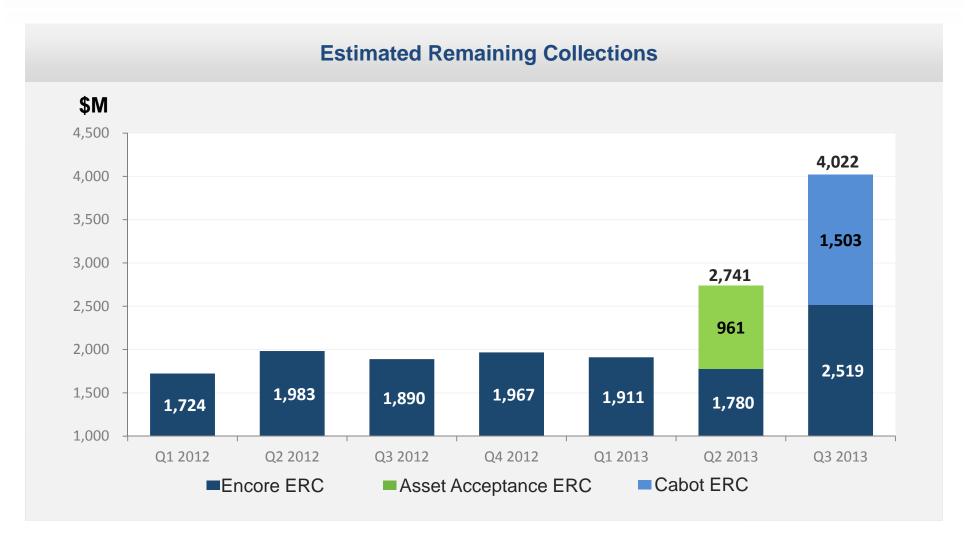


#### **Market comments**

- US direct-from-issuer pricing pressure remains, with consolidation among fewer, more stable buyers
- UK market dominated by a few large players
- UK issuer inventory backlog expected to come to market over the next few years

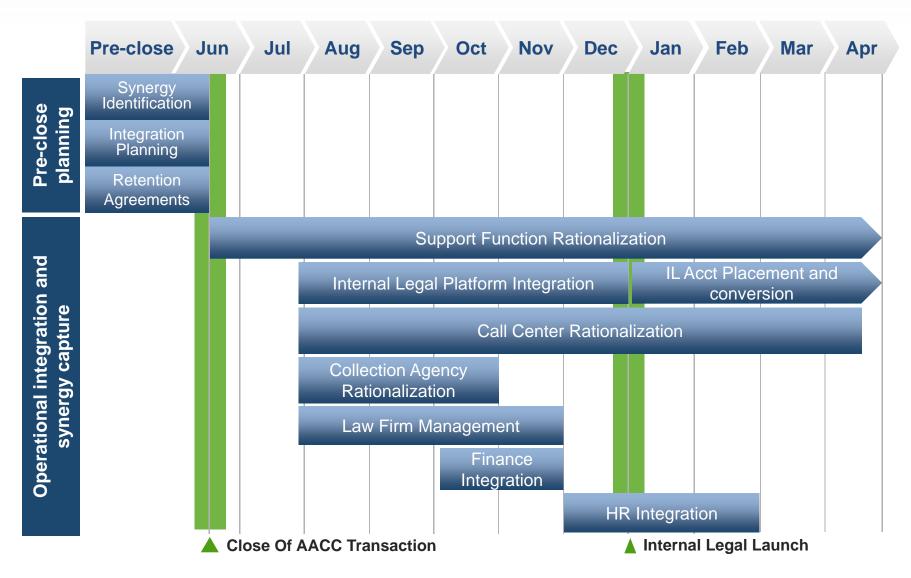


## THE CABOT TRANSACTION RESULTED IN STRONG GROWTH IN ERC





#### OUR INTEGRATION PLAN FOR AACC REMAINS ON TRACK



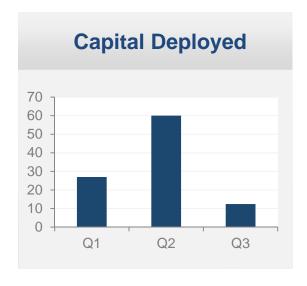


## PROPEL CONTINUES TO GROW AND CONTRIBUTE TO ENCORE

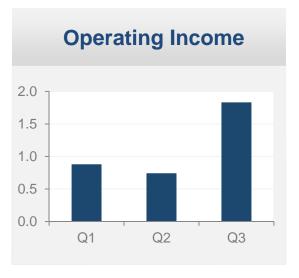
\$100 million of capital deployed YTD

Now operating in 9 states

Funded first tax lien transfer in Nevada









### CABOT'S Q3 RESULTS WERE STRONG AND IN LINE WITH OUR INVESTMENT MODEL

Adjusted EBITDA*	Collections	Cost to Collect**
\$50.6 million	\$67.4 Million	
Portfolio purchases	Revenue	27.2%
<b>\$27.0</b> million	\$46.5 million	

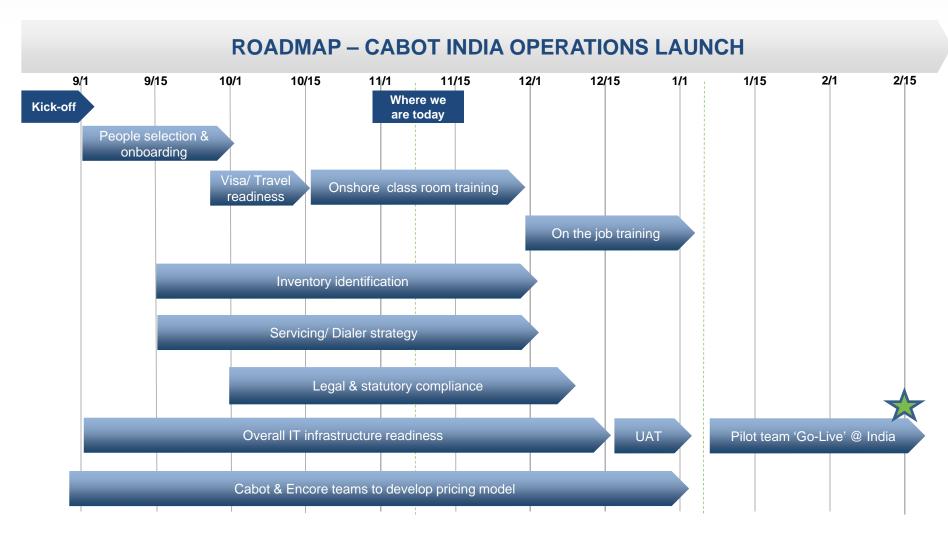
# 120-Month Estimated Remaining Collections of \$1.5 billion

<sup>\*\*</sup> Cost to Collect is Adjusted Operating Cost / Dollar collected. See Appendix for reconciliation of Adjusted Operating Cost to GAAP



<sup>\*</sup> Please refer to Appendix for reconciliation of Adjusted EBITDA to GAAP

## OUR FOCUS AT CABOT IS TO BEGIN LEVERAGING OUR INDIA SITE DURING THE DAY HOURS IN Q1 2014





## REGULATORY DEVELOPMENTS CONTINUE TO HAVE A MEANINGFUL EFFECT ON THE INDUSTRY



# Office of the Comptroller of the Currency (OCC)

- ▶ Debt Sales Best Practices Memo – 3Q13
- Emphasizes importance of vendor management and procedures designed to reduce issuer risk
- Accelerated issuer audit programs



# Consumer Financial Protection Bureau (CFPB)

- Advanced Notice of Proposed Rulemaking (ANPR) – 4Q13
- Notice of Proposed Rulemaking (NPR) – summer 2014
- Final rulemaking late 2014



## ENCORE HAS LONG SHARED REGULATORS' VISION TO RAISE INDUSTRY STANDARDS

Encore Initiatives	Outcomes	Regulators
Consumer Credit Research Institute	Benefit to consumers	
Consumer Bill of Rights	Regulatory clarity & balance	occ
Consumer Experience Council	Industry consolidation	CFPB CFpb
Enterprise Risk Management	Stronger collections industry	



## ENCORE IS WELL POSITIONED TO MAINTAIN ITS MOMENTUM & CONTINUE DELIVERING TOP QUARTILE TSR

#### **Top Quartile Total Shareholder Return**

#### Growth, Margin Expansion, Free Cash Flow, PE Multiple Expansion



- Consumer intelligence
- Data driven, predictive modeling
- Portfolio valuation at consumer level
- Consumer Credit
   Research Institute

Operational Scale & Cost Leadership

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- Specialized call centers
- Efficient international operations
- Internal legal platform

Strong Capital
Stewardship

- Sustained success at raising capital
  - Low cost of debt
  - Sustainable borrowing capacity and cash flow generation
- Prudent capital deployment

**Extendable Business Model** 

- Uniquely scalable platform
- Strategic investment opportunities in nearin geographic and paper type adjacencies

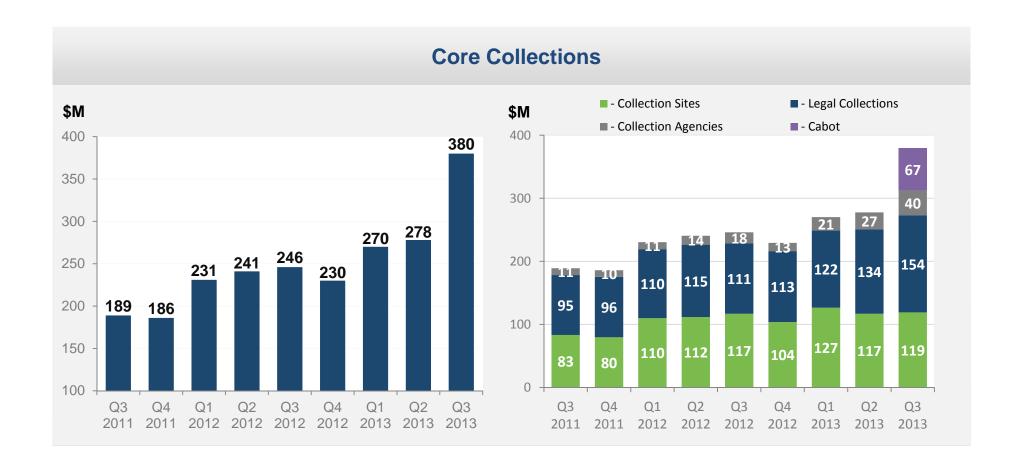
**Management Team** • Learning Organization • Principled Intent





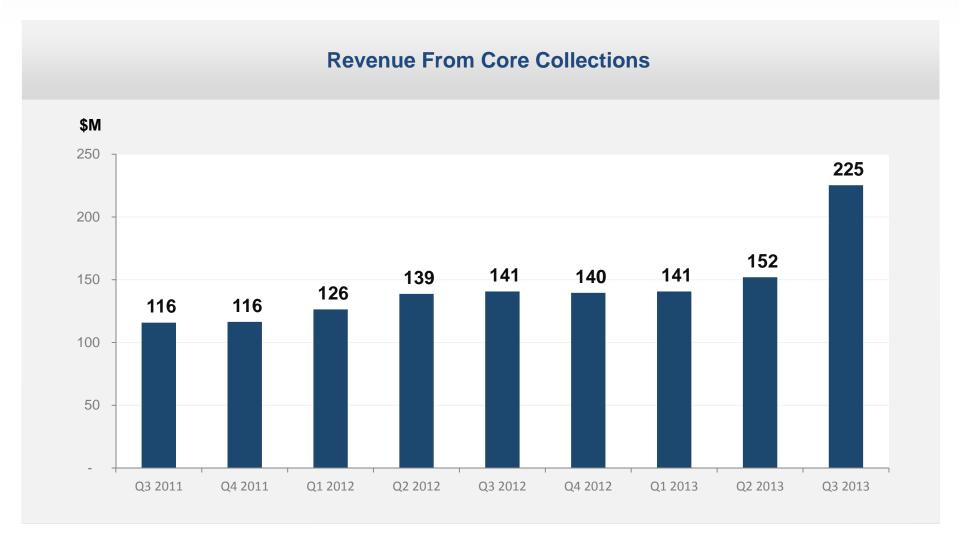
#### **Detailed Financial Discussion**

## THE AACC AND CABOT ACQUISITIONS ACCELERATED Q3 COLLECTIONS



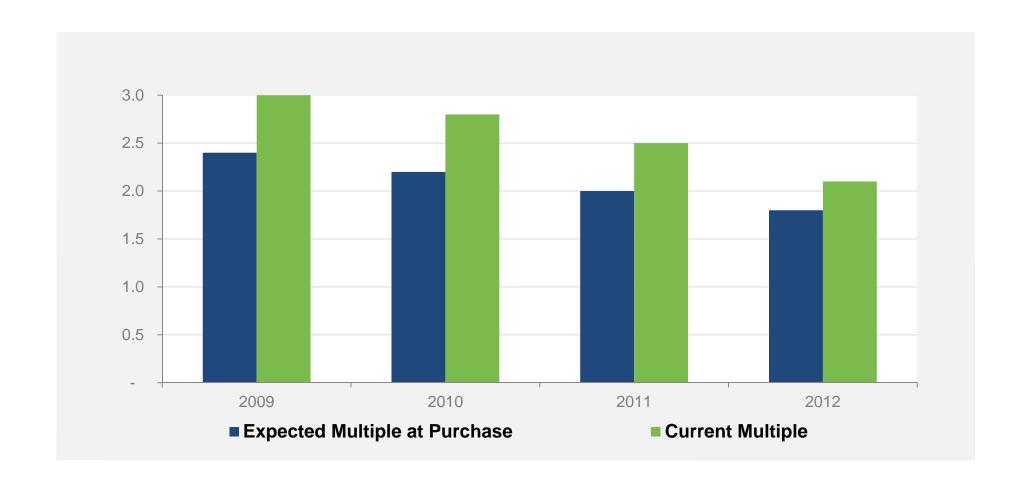


# STRONG COLLECTIONS LED TO SOLID REVENUE GROWTH



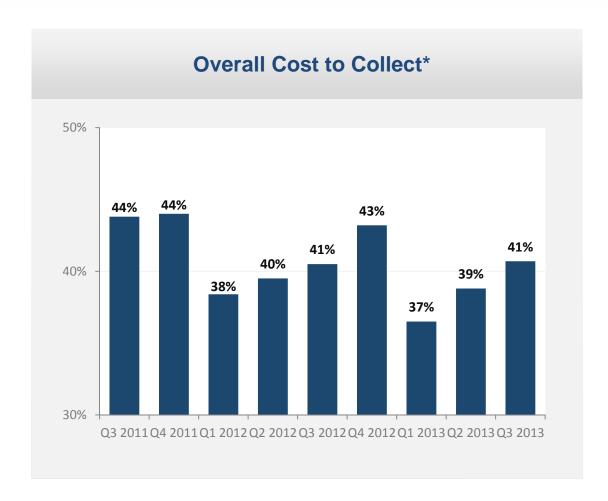


# COLLECTION MULTIPLES CONTINUE TO INCREASE OVER TIME





## ENCORE'S COST TO COLLECT FULLY REFLECTS AACC'S AND CABOT'S OPERATIONS

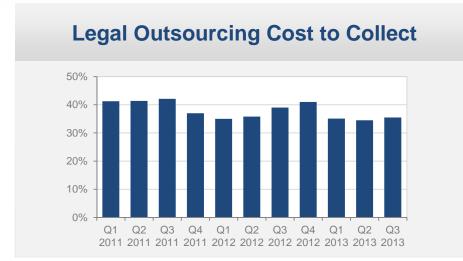


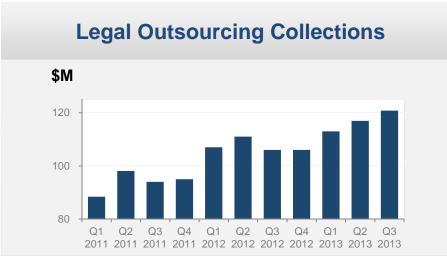
Channel	Q3 2013 CTC	Q3 2012 CTC
Cabot	27.2%	24.5%
Legal	39.6%	41.5%
Core sites	8.4%	5.9%

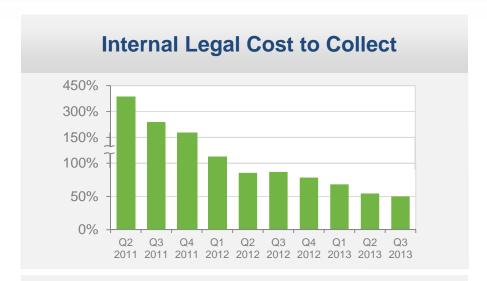
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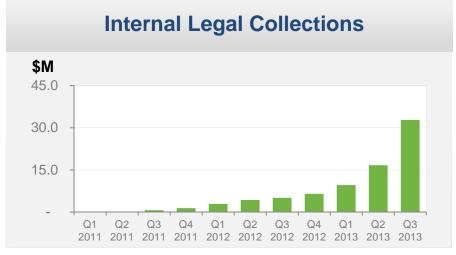


## AFTER SEVERAL QUARTERS OF INVESTMENT, COST TO COLLECT IN INTERNAL LEGAL IS DECLINING











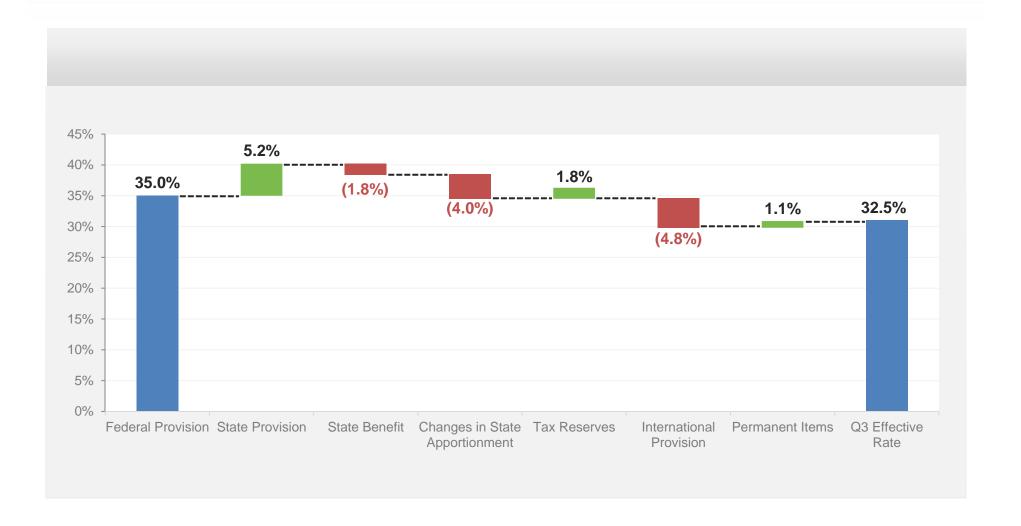
## COLLECTIONS GROWTH AND COST IMPROVEMENTS LED TO IMPROVED CASH FLOWS



<sup>\*</sup> Please refer to Appendix for reconciliation of Adjusted EBITDA to GAAP



#### WE SAW IMPROVEMENT IN OUR EFFECTIVE TAX RATE





## **ENCORE'S Q3 ADJUSTED EPS SET A RECORD OF \$1.02 PER FULLY DILUTED SHARE**

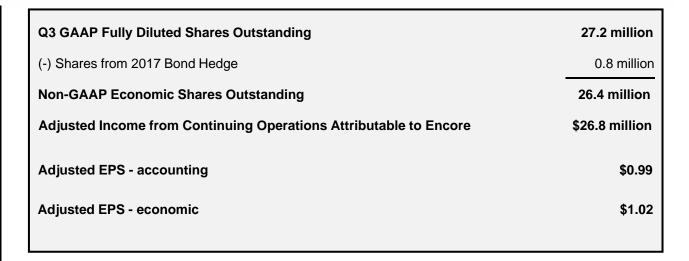


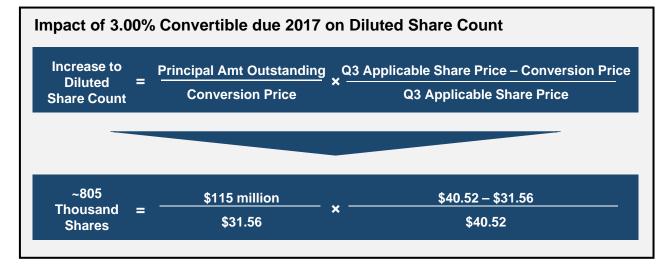
<sup>\*</sup> Please refer to Appendix for reconciliation of Adjusted EPS measurements to GAAP Note: the following slide contains additional detail



## OUR CONVERTIBLE HEDGE HAS PROTECTED US FROM SIGNIFICANT ECONOMIC DILUTION

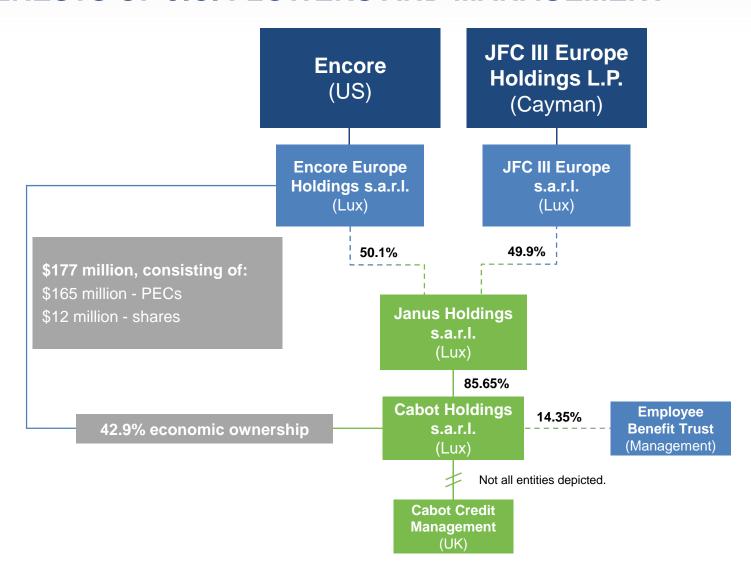
- Issued \$115 million of convertible bonds, due in 2017
- The bonds are convertible at \$31.5625
- Purchased hedges to increase the effective conversion price to \$44.1875
- The average price of Encore stock during Q3 2013 was \$40.52
- Initial cost of warrants\$11.6 million
- Protected from 1.04 million shares of dilution







### ENCORE'S OWNERSHIP OF CABOT REFLECTS THE MINORITY INTERESTS OF J.C. FLOWERS AND MANAGEMENT





#### **CABOT CONTRIBUTED \$0.17 TO ENCORE'S Q3 RESULTS**

In 000's except per share amounts	Janus	Encore Europe Holdings	EEH Consolidated
Revenue / other income	<u>\$46,568</u>	-	<u>\$46,568</u>
Total Expenses	(22,179)	-	<u>(22,179)</u>
EBITDA	24,389	-	24,389
Depreciation and Amortization	(1,461)	-	(1,461)
Non-PEC Interest Expense	(12,319)	-	(12,319)
PEC Interest – JCF / Mgmt	(5,877)	-	(5,877)
PEC Interest – Encore	(4,998)	4,998	-
Total Interest	(23,194)	<u>4,998</u>	<u>(18,196)</u>
Earnings Before Income Tax	(266)	4,998	4,731
Income tax	(1,173)	-	(1,173)
Net (loss) / profit before minority interest	(1,440)	<u>4,998</u>	<u>3,558</u>
JCF / Mgmt non-controlling interest	<u>(822)</u>	-	<u>(822)</u>
Net (loss) / profit attributable to Encore	<u>(618)</u>	<u>4,998</u>	<u>4,380</u>



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## ENCORE'S LONG-TERM PROSPECTS CONTINUE TO BE FAVORABLE

#### Operating Results & Deployment

A culture of constant improvement drives improved results

### Liquidity & Capital Access

Strong liquidity and access to capital enhance our ability to take advantage of consolidating markets and new opportunities

#### **Solid Cash Flows**

Additional asset classes and geographies continue to enhance ERC and collections

# Geographic & Asset Class Diversification

We are an international company in several asset classes, positioned for strong earnings growth going forward





### **Appendix**

#### NON-GAAP FINANCIAL MEASURES

This presentation includes certain financial measures that exclude the impact of certain items and therefore have not been calculated in accordance with U.S. generally accepted accounting principles ("GAAP"). The Company has included information concerning Adjusted EBITDA because management utilizes this information, which is materially similar to a financial measure contained in covenants used in the Company's revolving credit facility, in the evaluation of its operations and believes that this measure is a useful indicator of the Company's ability to generate cash collections in excess of operating expenses through the liquidation of its receivable portfolios. The Company has included information concerning Adjusted Operating Expenses in order to facilitate a comparison of approximate cash costs to cash collections for the portfolio purchasing and recovery business in the periods presented. The Company has included Adjusted Income from Continuing Operations per Share because management believes that investors regularly rely on this measure to assess operating performance, in order highlight trends in the Company's business that may not otherwise be apparent when relying on financial measures calculated in accordance with GAAP. Adjusted EBITDA, Adjusted Operating Expenses and Adjusted Income from Continuing Operations per Share have not been prepared in accordance with GAAP. These non-GAAP financial measures should not be considered as alternatives to, or more meaningful than, net income and total operating expenses as indicators of the Company's operating performance. Further, these non-GAAP financial measures, as presented by the Company, may not be comparable to similarly titled measures reported by other companies. The Company has attached to this presentation a reconciliation of these non-GAAP financial measures to their most directly comparable GAAP financial measures.



#### **RECONCILIATION OF ADJUSTED EPS**

### Reconciliation of Adjusted EPS to GAAP EPS (Unaudited, in thousands, except per share amounts), Three Months Ended

	September 30,								
		2013		2012					
	\$	Per Diluted Share – Accounting	Per Diluted Share – Economic	\$	Per Diluted Share – Accounting	Per Diluted Share – Economic			
Net income from continuing operations attributable to Encore	22,194	\$0.82	0.84	21,308	\$0.82	\$0.82			
Adjustments:									
Net non-cash interest and issuance cost amortization, net of tax	1,103	\$0.04	0.04	-	-	-			
Acquisition related legal and advisory fees, net of tax	4,775	\$0.18	0.18	-	-	-			
Acquisition related integration and consulting fees, net of tax	-	-	-	-	-	-			
Effect of tax credits applicable to prior periods	(1,236)	(0.05)	(0.05)	-		-			
Adjusted net income from continuing operations attributable to Encore	26,836	\$0.99	\$1.02	\$21,308	\$0.82	0.82			



#### **RECONCILIATION OF ADJUSTED EPS**

### Reconciliation of Adjusted EPS to GAAP EPS (Unaudited, in thousands, except per share amounts), Nine Months Ended

	September 30,								
		2013		2012					
	\$	Per Diluted Share – Accounting	Per Diluted Share – Economic	\$	Per Diluted Share – Accounting	Per Diluted Share – Economic			
Net income from continuing operations attributable to Encore	52,654	\$2.06	2.08	58,404	\$2.25	\$2.25			
Adjustments:									
Net non-cash interest and issuance cost amortization, net of tax	2,103	0.08	0.08	-	-	-			
Acquisition related legal and advisory fees, net of tax	9,756	0.38	0.39	2,567	0.10	0.10			
Acquisition related integration and consulting fees, net of tax	5,502	0.22	0.22	-	-	-			
Effect of tax credits applicable to prior periods	(712)	(0.03)	(0.03)	-	-	-			
Adjusted net income from continuing operations attributable to Encore	69,303	\$2.71	\$2.74	\$60,971	\$2.35	\$2.35			



#### **RECONCILIATION OF ADJUSTED EBITDA**

### Reconciliation of Adjusted EBITDA to GAAP Net Income (Unaudited, In Thousands) Three Months Ended

	6/30/08	9/30/08	12/31/08	3/31/09	6/30/09	9/30/09	12/31/09	3/31/10	6/30/10	9/30/10	12/31/10	3/31/11
GAAP net income, as reported	6,162	3,028	(2,095)	8,997	6,641	9,004	8,405	10,861	11,730	12,290	14,171	13,679
(Gain) loss from discontinued operations, net of tax	(89)	46	(483)	(457)	(365)	(410)	(901)	(687)	(684)	(315)	28	(397)
Interest expense	4,831	5,140	5,401	4,273	3,958	3,970	3,959	4,538	4,880	4,928	5,003	5,593
Provision for income taxes	4,161	2,429	(1,781)	5,670	3,936	5,676	4,078	6,080	6,356	6,474	9,057	8,349
Depreciation and amortization	482	396	391	410	402	443	516	522	591	650	789	904
Amount applied to principal on receivable portfolios	35,785	35,140	46,364	42,851	48,851	49,188	47,384	58,265	64,901	63,507	53,427	85,709
Stock-based compensation expense	1,288	860	382	1,080	994	1,261	1,049	1,761	1,446	1,549	1,254	1,765
Adjusted EBITDA	52,560	47,039	48,179	62,824	63,869	69,132	64,490	81,340	89,220	89,083	83,729	115,602

	6/30/11	9/30/11	12/31/11	3/31/12	6/30/12	9/30/12	12/31/12	3/31/13	6/30/13	9/30/13
GAAP net income, as reported	14,775	15,310	17,134	11,406	16,598	21,308	20,167	19,448	11,012	21,064
(Gain) loss from discontinued operations, net of tax	(9)	(60)	101	6,702	2,392	-	-	-	-	308
Interest expense	5,369	5,175	4,979	5,515	6,497	7,012	6,540	6,854	7,482	29,186
Provision for income taxes	9,475	9,834	10,418	11,660	12,846	13,887	13,361	12,571	7,267	10,272
Depreciation and amortization	958	1,054	1,165	1,240	1,420	1,533	1,647	1,846	2,158	4,523
Amount applied to principal on receivable portfolios	83,939	73,187	69,462	104,603	101,813	105,283	90,895	129,487	131,044	157,262
Severance and Stock-based compensation expense	1,810	2,405	1,729	2,266	2,539	1,905	2,084	3,001	5,455	3,983
Acquisition related expense	-	-	-	489	3,774	-	-	1,276	12,757	7,752
Adjusted EBITDA	116,317	106,905	104,988	143,881	147,877	150,928	134,694	174,483	177,175	234,350

Note: The periods 6/30/08 through 12/31/08 have been adjusted to reflect the retrospective application of ASC 470-20. All periods have been adjusted to show discontinued ACG operations.



#### **RECONCILIATION OF ADJUSTED EBITDA - CABOT**

### Reconciliation of Adjusted EBITDA to GAAP Net Income (Unaudited, In Thousands) Three Months Ended

	September 30, 2013
GAAP net income attributable to Encore Europe Holdings s.a.r.l.	4,380
Loss from noncontrolling interest	(822)
GAAP net income	3,558
Adjustments:	
Interest expense	18,196
Provision for income taxes	1,174
Depreciation and amortization	1,461
Amount applied to principal on receivable portfolios	26,235
Adjusted EBITDA	50,624



#### RECONCILIATION OF ADJUSTED OPERATING COST

### Reconciliation of Adjusted Operating Cost to GAAP Operating Cost (Unaudited, In Thousands) Three Months Ended

	9/30/11	12/31/11	3/31/12	6/30/12	9/30/12	12/31/12	3/31/13	6/30/13	9/30/13
GAAP total operating expenses, as reported	89,804	97,048	91,394	102,809	103,621	103,872	105,872	126,238	174,429
Adjustments									
Adjustments:									
Stock-based compensation expense	(2,405)	(1,729)	(2,266)	(2,539)	(1,905)	(2,084)	(3,001)	(2,179)	(3,983)
Operating expense related to other operating segments	(4,622)	(13,409)	-	(1,513)	(2,055)	(2,113)	(3,022)	(3,504)	(8,008)
Acquisition related integration and consulting fees and severance costs	-	-	-	-	-	-	-	(5,455)	-
Acquisition related legal and advisory fees	-	-	(489)	(3,774)	-	-	(1,276)	(6,948)	(7,752)
Adjusted operating expenses for the portfolio purchasing and recovery business	82,777	81,910	88,639	94,983	99,661	99,675	98,573	108,152	154,686



## RECONCILIATION OF ADJUSTED OPERATING COST - CABOT

### Reconciliation of Adjusted Operating Cost to GAAP Operating Cost (Unaudited, In Thousands) Three Months Ended

	September 30, 2012	September 30, 2013
GAAP total operating expenses, as reported	\$17,735	\$23,640
Adjustments:		
Operating expense related to other operating segments	(4,301)	(5,280)
Adjusted operating expenses for the portfolio purchasing and recovery business	\$13,434	\$18,360





#### **Encore Capital Group, Inc.**

Q3 2013 EARNINGS CALL