# UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

# **FORM 10-Q**

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended September 30, 2019

OR

□TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from COMMISSION FILE NUMBER: 000-26489

# **ENCORE CAPITAL GROUP, INC.**

(Exact name of registrant as specified in its charter)

Delaware

48-1090909

(State or other jurisdiction of incorporation or organization)

(IRS Employer Identification No.)

to

350 Camino De La Reina, Suite 100 San Diego, California 92108 (Address of principal executive offices, including zip code)

(877) 445 - 4581 (Registrant's telephone number, including area code)

(Not Applicable)

(Former name, former address and former fiscal year, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class                      | Trading Symbol(s) | Name of each exchange on which registered |
|--|-------------------|---|
| Common Stock, \$0.01 Par Value Per Share | ECPG              | The NASDAQ Stock Market LLC               |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the last 90 days. Yes 🗵 No 🗌

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (Section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes 🗵 No 🗌

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one): Large accelerated filer 🛛 Accelerated filer 🗋 Non-accelerated filer 🗆 Smaller reporting company 🗆 Emerging growth company 🗔

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes 🗌 No 🗵

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

| Class                          | Outstanding at October 30, 2019 |
|--------------------------------|---------------------------------|
| Common Stock, \$0.01 par value | 31,058,771 shares               |

# ENCORE CAPITAL GROUP, INC. INDEX TO FORM 10-Q

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|  | Page |
|--|------|
| PART I – FINANCIAL INFORMATION   | 3    |
| Item 1— Consolidated Financial Statements (Unaudited)  | 3    |
| Consolidated Statements of Financial Condition   | 3    |
| Consolidated Statements of Operations  | 4    |
| Consolidated Statements of Comprehensive Income  | 5    |
| Consolidated Statements of Equity  | 6    |
| Consolidated Statements of Cash Flows  | 8    |
| Notes to Consolidated Financial Statements   | 9    |
| Item 2 – Management's Discussion and Analysis of Financial Condition and Results of Operations | 34   |
| Item 3 – Quantitative and Qualitative Disclosures About Market Risk                            | 64   |
| Item 4 – Controls and Procedures   | 64   |
| PART II – OTHER INFORMATION  | 65   |
| Item 1 – Legal Proceedings   | 65   |
| Item 1A – Risk Factors   | 65   |
| Item 6 – Exhibits  | 65   |
| SIGNATURES   | 66   |

# PART I – FINANCIAL INFORMATION Item 1— Consolidated Financial Statements (Unaudited) ENCORE CAPITAL GROUP, INC. Consolidated Statements of Financial Condition (In Thousands, Except Par Value Amounts) (Unaudited)

|  | September 30,<br>2019 | December 31,<br>2018 |
|--|-----------------------|----------------------|
| Assets   |                       |                      |
| Cash and cash equivalents  | \$<br>186,677         | \$<br>157,418        |
| Investment in receivable portfolios, net   | 3,188,167             | 3,137,893            |
| Deferred court costs, net  | 94,011                | 95,918               |
| Property and equipment, net  | 116,633               | 115,518              |
| Other assets   | 291,018               | 257,002              |
| Goodwill   | <br>831,549           | <br>868,126          |
| Total assets   | \$<br>4,708,055       | \$<br>4,631,875      |
| Liabilities and Equity   |                       |                      |
| Liabilities:   |                       |                      |
| Accounts payable and accrued liabilities   | \$<br>208,994         | \$<br>287,945        |
| Borrowings   | 3,429,343             | 3,490,633            |
| Other liabilities  | 145,721               | 33,609               |
| Total liabilities  | 3,784,058             | 3,812,187            |
| Commitments and contingencies  |                       |                      |
| Equity:  |                       |                      |
| Convertible preferred stock, \$0.01 par value, 5,000 shares authorized, no shares issued and outstanding | —                     | —                    |
| Common stock, \$0.01 par value, 75,000 and 50,000 shares authorized, 31,059 and 30,884 shares issued and |                       |                      |
| outstanding as of September 30, 2019 and December 31, 2018, respectively                                 | 311                   | 309                  |
| Additional paid-in capital   | 221,814               | 208,498              |
| Accumulated earnings   | 844,973               | 720,189              |
| Accumulated other comprehensive loss   | <br>(146,158)         | <br>(110,987)        |
| Total Encore Capital Group, Inc. stockholders' equity  | 920,940               | 818,009              |
| Noncontrolling interest  | <br>3,057             | <br>1,679            |
| Total equity   | <br>923,997           | 819,688              |
| Total liabilities and equity   | \$<br>4,708,055       | \$<br>4,631,875      |

The following table presents certain assets and liabilities of consolidated variable interest entities ("VIEs") included in the consolidated statements of financial condition above. Most assets in the table below include those assets that can only be used to settle obligations of consolidated VIEs. The liabilities exclude amounts where creditors or beneficial interest holders have recourse to the general credit of the Company. See Note 9, "Variable Interest Entities" for additional information on the Company's VIEs.

|  | :  | September 30,<br>2019 | December 31,<br>2018 |
|--|----|-----------------------|----------------------|
| Assets                                   |    |                       |                      |
| Cash and cash equivalents                | \$ | 186                   | \$<br>448            |
| Investment in receivable portfolios, net |    | 483,547               | 501,489              |
| Other assets                             |    | 4,601                 | 9,563                |
| Liabilities                              |    |                       |                      |
| Accounts payable and accrued liabilities | \$ | —                     | \$<br>4,556          |
| Borrowings                               |    | 430,217               | 445,837              |
| Other liabilities                        |    | 44                    | 46                   |

See accompanying notes to consolidated financial statements

# ENCORE CAPITAL GROUP, INC.

Consolidated Statements of Operations (In Thousands, Except Per Share Amounts) (Unaudited)

|  | <br>Three Months Ended<br>September 30, |    |          | Nine Months Ended<br>September 30, |    |           |  |
|--|---|----|----------|------------------------------------|----|-----------|--|
|  | 2019                                    |    | 2018     | 2019                               |    | 2018      |  |
| Revenues   |   |    |          |                                    |    |           |  |
| Revenue from receivable portfolios                                 | \$<br>316,217                           | \$ | 295,357  | \$<br>939,870                      | \$ | 869,028   |  |
| Other revenues   | 31,204                                  |    | 37,388   | 98,072                             |    | 112,809   |  |
| Total revenues   | 347,421                                 |    | 332,745  | <br>1,037,942                      |    | 981,837   |  |
| Allowance reversals on receivable portfolios, net                  | 8,515                                   |    | 4,029    | 11,945                             |    | 31,472    |  |
| Total revenues, adjusted by net allowances                         | 355,936                                 |    | 336,774  | 1,049,887                          |    | 1,013,309 |  |
| Operating expenses   |   |    |          |                                    |    |           |  |
| Salaries and employee benefits                                     | 96,638                                  |    | 95,634   | 284,699                            |    | 275,853   |  |
| Cost of legal collections  | 48,971                                  |    | 50,473   | 149,446                            |    | 155,583   |  |
| Other operating expenses   | 25,753                                  |    | 30,691   | 84,913                             |    | 103,478   |  |
| Collection agency commissions                                      | 17,343                                  |    | 10,682   | 46,905                             |    | 34,587    |  |
| General and administrative expenses                                | 38,168                                  |    | 41,893   | 110,335                            |    | 123,163   |  |
| Depreciation and amortization                                      | 10,000                                  |    | 9,873    | 29,736                             |    | 31,232    |  |
| Goodwill impairment  | 10,718                                  |    | _        | 10,718                             |    | _         |  |
| Total operating expenses   | 247,591                                 |    | 239,246  | 716,752                            |    | 723,896   |  |
| Income from operations   | 108,345                                 |    | 97,528   | 333,135                            |    | 289,413   |  |
| Other expense  |   |    |          |                                    |    |           |  |
| Interest expense   | (54,365)                                |    | (65,094) | (173,245)                          |    | (183,092) |  |
| Other expense  | (11,546)                                |    | (2,539)  | (15,766)                           |    | (4,961)   |  |
| Total other expense  | <br>(65,911)                            |    | (67,633) | <br>(189,011)                      |    | (188,053) |  |
| Income from operations before income taxes                         | <br>42,434                              |    | 29,895   | <br>144,124                        |    | 101,360   |  |
| Provision for income taxes   | (3,021)                                 |    | (16,879) | (18,447)                           |    | (37,657   |  |
| Net income   | 39,413                                  |    | 13,016   | <br>125,677                        |    | 63,703    |  |
| Net (income) loss attributable to noncontrolling interest          | (544)                                   |    | 7,709    | (893)                              |    | 5,147     |  |
| Net income attributable to Encore Capital Group, Inc. stockholders | \$<br>38,869                            | \$ | 20,725   | \$<br>124,784                      | \$ | 68,850    |  |
| Earnings per share attributable to Encore Capital Group, Inc.:     |   |    |          |                                    |    |           |  |
| Basic  | \$<br>1.24                              | \$ | 0.69     | \$<br>3.99                         | \$ | 2.52      |  |
| Diluted  | \$<br>1.23                              | \$ | 0.69     | \$<br>3.97                         | \$ | 2.49      |  |
| Weighted average shares outstanding:                               |   |    |          |                                    |    |           |  |
| Basic  | 31,338                                  |    | 29,867   | 31,242                             |    | 27,372    |  |
| Diluted  | 31,657                                  |    | 30,121   | 31,459                             |    | 27,663    |  |

See accompanying notes to consolidated financial statements

# ENCORE CAPITAL GROUP, INC. Consolidated Statements of Comprehensive Income (Unaudited, In Thousands)

|  |              | nths Ended<br>1ber 30, |    | Nine Mor<br>Septer | nths En<br>nber 3( |          |
|--|--------------|------------------------|----|--------------------|--------------------|----------|
|  | 2019         | 2018                   | 2  | 2019               |                    | 2018     |
| Net income   | \$<br>39,413 | \$ 13,016              | \$ | 125,677            | \$                 | 63,703   |
| Other comprehensive income (loss), net of tax:                               |              |                        |    |                    |                    |          |
| Change in unrealized gains/losses on derivative instruments:                 |              |                        |    |                    |                    |          |
| Unrealized loss on derivative instruments                                    | (799)        | (1,152)                |    | (6,561)            |                    | (3,306)  |
| Income tax effect  | 169          | 284                    |    | 1,190              |                    | 823      |
| Unrealized loss on derivative instruments, net of tax                        | <br>(630)    | (868)                  |    | (5,371)            |                    | (2,483)  |
| Change in foreign currency translation:                                      |              |                        |    |                    |                    |          |
| Unrealized loss on foreign currency translation                              | (28,050)     | (6,919)                |    | (29,315)           |                    | (23,436) |
| Other comprehensive loss, net of tax   | (28,680)     | (7,787)                | _  | (34,686)           |                    | (25,919) |
| Comprehensive income   | <br>10,733   | 5,229                  |    | 90,991             |                    | 37,784   |
| Comprehensive (income) loss attributable to noncontrolling interest:         |              |                        |    |                    |                    |          |
| Net (income) loss attributable to noncontrolling interest                    | (544)        | 7,709                  |    | (893)              |                    | 5,147    |
| Unrealized (gain) loss on foreign currency translation                       | (51)         | 1,293                  |    | (485)              |                    | (119)    |
| Comprehensive (income) loss attributable to noncontrolling interest          | (595)        | 9,002                  |    | (1,378)            |                    | 5,028    |
| Comprehensive income attributable to Encore Capital Group, Inc. stockholders | \$<br>10,138 | \$ 14,231              | \$ | 89,613             | \$                 | 42,812   |

See accompanying notes to consolidated financial statements

# ENCORE CAPITAL GROUP, INC.

Consolidated Statements of Equity (Unaudited, In Thousands)

|   |                 |                |    |                                  | Thr | ee Months Ende          | d Sej | otember 30, 2019                              |                          |                 |
|---|-----------------|----------------|----|----------------------------------|-----|-------------------------|-------|---|--------------------------|-----------------|
|   | Commo<br>Shares | n Stock<br>Par | _  | Additional<br>Paid-In<br>Capital | 1   | Accumulated<br>Earnings |       | Accumulated<br>Other<br>Comprehensive<br>Loss | icontrolling<br>Interest | Total<br>Equity |
| Balance at June 30, 2019  | 30,980          | \$ 310         | \$ | 211,508                          | \$  | 806,104                 | \$    | (117,427)                                     | \$<br>2,462              | \$<br>902,957   |
| Net income  |                 |                |    | _                                |     | 38,869                  |       | _   | 544                      | 39,413          |
| Other comprehensive (loss) income, net of tax   | _               |                |    | _                                |     | _                       |       | (28,731)                                      | 51                       | (28,680)        |
| Exercise of stock options and issuance of share-based awards, net of shares withheld for employee taxes | 79              | 1              |    | (2,267)                          |     | _                       |       | _   | _                        | (2,266)         |
| Stock-based compensation  | _               | _              |    | 4,005                            |     | _                       |       | _   | _                        | 4,005           |
| Issuance of convertible notes, net of repurchases   |                 |                |    | 6,776                            |     | _                       |       | _   | _                        | 6,776           |
| Unwind of convertible notes hedge   | _               |                |    | 1,792                            |     | _                       |       | _   | _                        | 1,792           |
| Balance at September 30, 2019   | 31,059          | \$ 311         | \$ | 221,814                          | \$  | 844,973                 | \$    | (146,158)                                     | \$<br>3,057              | \$<br>923,997   |

|   |        |                |                                  | Three Months Ende       | ed September 30, 2018                         |                            |                 |
|---|--------|----------------|----------------------------------|-------------------------|---|----------------------------|-----------------|
|   | Commo  | n Stock<br>Par | Additional<br>Paid-In<br>Capital | Accumulated<br>Earnings | Accumulated<br>Other<br>Comprehensive<br>Loss | Noncontrolling<br>Interest | Total<br>Equity |
| Balance at June 30, 2018  | 25,931 | \$ 259         | \$ 68,820                        | \$ 652,428              | \$ (96,900)                                   | \$ (9,121)                 | \$ 615,486      |
| Net income  | _      | _              | _                                | 20,725                  | _   | (1,158)                    | 19,567          |
| Other comprehensive loss, net of tax  | _      | _              | _                                | _                       | (6,494)                                       | (186)                      | (6,680)         |
| Purchase of redeemable noncontrolling interest  | _      | _              | _                                | _                       | _   | 9,626                      | 9,626           |
| Exercise of stock options and issuance of share-based awards, net of shares withheld for employee taxes | 2      | _              | (18)                             | _                       | _   | _                          | (18)            |
| Issuance of common stock  | 4,920  | 50             | 181,138                          | _                       | _   | _                          | 181,188         |
| Stock-based compensation  | _      | _              | 5,045                            | _                       | _   | _                          | 5,045           |
| Issuance of convertible and exchangeable notes  | _      | _              | 14,009                           | _                       | _   | _                          | 14,009          |
| Exchangeable notes hedge transactions   | _      | _              | (17,785)                         | _                       | _   | _                          | (17,785)        |
| Net equity adjustment on Cabot Transaction  | _      | _              | (43,097)                         | _                       | _   | _                          | (43,097)        |
| Other   | _      | _              | (127)                            | _                       | _   | _                          | (127)           |
| Balance at September 30, 2018   | 30,853 | \$ 309         | \$ 207,985                       | \$ 673,153              | \$ (103,394)                                  | \$ (839)                   | \$ 777,214      |

See accompanying notes to consolidated financial statements

# ENCORE CAPITAL GROUP, INC.

Consolidated Statements of Equity (Unaudited, In Thousands)

|   |                 |                |    |                                  | Niı | ne Months Endec         | l Sept | ember 30, 2019   |                            |   |                 |
|---|-----------------|----------------|----|----------------------------------|-----|-------------------------|--------|--|----------------------------|---|-----------------|
|   | Commo<br>Shares | n Stock<br>Par | _  | Additional<br>Paid-In<br>Capital |     | Accumulated<br>Earnings |        | Accumulated<br>Other<br>Comprehensive<br>(Loss) Income | Noncontrolling<br>Interest |   | Total<br>Equity |
| Balance at December 31, 2018  | 30,884          | \$ 309         | \$ | 208,498                          | \$  | 720,189                 | \$     | (110,987)  | \$ 1,67                    | Э | \$ 819,688      |
| Net income  |                 | _              |    | _                                |     | 124,784                 |        | _  | 89                         | 3 | 125,677         |
| Other comprehensive (loss) income, net of tax   | _               | _              |    | _                                |     | _                       |        | (35,171)   | 48                         | 5 | (34,686)        |
| Exercise of stock options and issuance of share-based awards, net of shares withheld for employee taxes | 175             | 2              |    | (3,696)                          |     |                         |        | _  | -                          | _ | (3,694)         |
| Stock-based compensation  | _               | _              |    | 9,412                            |     | _                       |        | _  | -                          | _ | 9,412           |
| Issuance of convertible notes, net of repurchases   | _               | _              |    | 6,776                            |     | _                       |        | _  | _                          | - | 6,776           |
| Unwind of convertible notes hedge   | _               | _              |    | 1,792                            |     | _                       |        | _  | -                          | _ | 1,792           |
| Other   | _               | _              |    | (968)                            |     | _                       |        | _  | _                          | - | (968)           |
| Balance at September 30, 2019   | 31,059          | \$ 311         | \$ | 221,814                          | \$  | 844,973                 | \$     | (146,158)  | \$ 3,05                    | 7 | \$ 923,997      |

|   |        |                |                                  | Nine Months E           | nded Sej | ptember 30, 2018                              |                            |                 |
|---|--------|----------------|----------------------------------|-------------------------|----------|---|----------------------------|-----------------|
|   | Commo  | n Stock<br>Par | Additional<br>Paid-In<br>Capital | Accumulated<br>Earnings | l        | Accumulated<br>Other<br>Comprehensive<br>Loss | Noncontrolling<br>Interest | Total<br>Equity |
| Balance at December 31, 2017  | 25,801 | \$ 258         | \$ 42,646                        | \$ 616,3                | 4 \$     | (77,356)                                      | \$ (9,929)                 | \$ 571,933      |
| Net income  |        | _              | _                                | 68,8                    |          | _   | (969)                      | 67,881          |
| Other comprehensive (loss) income, net of tax   | _      | _              | _                                | -                       | _        | (26,038)                                      | 433                        | (25,605)        |
| Change in fair value of redeemable noncontrolling interest  | _      | _              | 19,430                           | (12,0)                  | 1)       | _   | _                          | 7,419           |
| Purchase of noncontrolling interest   | _      | _              | _                                | -                       | _        | _   | 9,626                      | 9,626           |
| Exercise of stock options and issuance of share-based awards, net of shares withheld for employee taxes | 132    | 1              | (1,934)                          |                         | _        | _   |                            | (1,933)         |
| Issuance of common stock  | 4,920  | 50             | 181,138                          |                         | _        | _   | _                          | 181,188         |
| Stock-based compensation  | _      | _              | 10,452                           | -                       | _        | _   | _                          | 10,452          |
| Issuance of convertible and exchangeable notes  | _      | _              | 14,009                           | -                       | _        |   | _                          | 14,009          |
| Exchangeable notes hedge transactions   | _      | _              | (17,785)                         |                         | _        | _   | _                          | (17,785)        |
| Net equity adjustment on Cabot Transaction  | _      | _              | (43,097)                         | -                       | _        | _   | _                          | (43,097)        |
| Other   |        | _              | 3,126                            | -                       | _        | _   | _                          | 3,126           |
| Balance at September 30, 2018   | 30,853 | \$ 309         | \$ 207,985                       | \$ 673,15               | 53 \$    | (103,394)                                     | \$ (839)                   | \$ 777,214      |

See accompanying notes to consolidated financial statements

# **ENCORE CAPITAL GROUP, INC.** Consolidated Statements of Cash Flows

(Unaudited, In Thousands)

|   |    | Nine Months Ended September 30, |    |          |  |
|---|----|---------------------------------|----|----------|--|
|   | 20 | 19                              |    | 2018     |  |
| Operating activities:   |    |                                 |    |          |  |
| Net income  | \$ | 125,677                         | \$ | 63,703   |  |
| Adjustments to reconcile net income to net cash provided by operating activities: |    |                                 |    |          |  |
| Depreciation and amortization   |    | 29,736                          |    | 31,232   |  |
| Other non-cash interest expense, net  |    | 24,049                          |    | 30,453   |  |
| Interest expense related to financing   |    | 3,496                           |    | _        |  |
| Stock-based compensation expense  |    | 9,412                           |    | 10,452   |  |
| Loss on derivative instruments, net   |    | 1,730                           |    | 10,648   |  |
| Deferred income taxes   |    | 5,012                           |    | 18,733   |  |
| Goodwill impairment   |    | 10,718                          |    | _        |  |
| Allowance reversals on receivable portfolios, net                                 |    | (11,945)                        |    | (31,472  |  |
| Other, net  |    | 18,488                          |    | (9,690   |  |
| Changes in operating assets and liabilities                                       |    |                                 |    |          |  |
| Deferred court costs and other assets   |    | 45,415                          |    | (19,537  |  |
| Prepaid income tax and income taxes payable                                       |    | (21,240)                        |    | 21,419   |  |
| Accounts payable, accrued liabilities and other liabilities                       |    | (43,602)                        |    | (5,919   |  |
| Net cash provided by operating activities   |    | 196,946                         |    | 120,022  |  |
| Investing activities:   |    |                                 |    |          |  |
| Purchases of receivable portfolios, net of put-backs                              |    | (757,101)                       |    | (881,789 |  |
| Collections applied to investment in receivable portfolios, net                   |    | 588,259                         |    | 615,010  |  |
| Purchases of property and equipment   |    | (30,712)                        |    | (37,436  |  |
| Payment for derivative instruments, net   |    | _                               |    | (28,656  |  |
| Other, net  |    | 1,596                           |    | 6,800    |  |
| Net cash used in investing activities   |    | (197,958)                       |    | (326,071 |  |
| Financing activities:   |    |                                 |    |          |  |
| Payment of loan and debt refinancing costs  |    | (8,777)                         |    | (6,440   |  |
| Proceeds from credit facilities   |    | 481,105                         |    | 766,471  |  |
| Repayment of credit facilities  |    | (440,992)                       |    | (465,666 |  |
| Proceeds from senior secured notes  |    | 460,512                         |    | _        |  |
| Repayment of senior secured notes   |    | (460,455)                       |    | (1,029   |  |
| Proceeds from issuance of convertible senior notes                                |    | 100,000                         |    | 172,500  |  |
| Repayment of convertible senior notes   |    | (84,600)                        |    | _        |  |
| Proceeds from other debt  |    | 16,236                          |    | 9,090    |  |
| Repayment of other debt   |    | (24,205)                        |    | (23,450  |  |
| Payment for the purchase of PECs and noncontrolling interest                      |    | _                               |    | (234,101 |  |
| Payment of direct and incremental costs relating to Cabot Transaction             |    | _                               |    | (8,622   |  |
| Other, net  |    | (7,511)                         |    | (3,826   |  |
| Net cash provided by financing activities   |    | 31,313                          |    | 204,927  |  |
| Net increase (decrease) in cash and cash equivalents                              |    | 30,301                          |    | (1,122   |  |
| Effect of exchange rate changes on cash and cash equivalents                      |    | (1,042)                         |    | (6,368   |  |
| Cash and cash equivalents, beginning of period                                    |    | 157,418                         |    | 212,139  |  |
| Cash and cash equivalents, end of period  | \$ | 186,677                         | \$ | 204,649  |  |
| Supplemental cash information:  |    |                                 |    |          |  |
| Cash paid for interest  | \$ | 131,873                         | \$ | 163,842  |  |
| Cash paid for taxes, net of refunds   |    | 31,419                          |    | (2,724   |  |

See accompanying notes to consolidated financial statements

# ENCORE CAPITAL GROUP, INC. Notes to Consolidated Financial Statements (Unaudited)

# Note 1: Ownership, Description of Business, and Summary of Significant Accounting Policies

Encore Capital Group, Inc. ("Encore"), through its subsidiaries (collectively with Encore, the "Company"), is an international specialty finance company providing debt recovery solutions and other related services for consumers across a broad range of financial assets. The Company purchases portfolios of defaulted consumer receivables at deep discounts to face value and manages them by working with individuals as they repay their obligations and work toward financial recovery. Defaulted receivables are consumers' unpaid financial commitments to credit originators, including banks, credit unions, consumer finance companies and commercial retailers. Defaulted receivables may also include receivables subject to bankruptcy proceedings. The Company also provides debt servicing and other portfolio management services to credit originators for non-performing loans.

Through Midland Credit Management, Inc. and its domestic affiliates (collectively, "MCM"), the Company is a market leader in portfolio purchasing and recovery in the United States. Through Cabot Credit Management Limited ("CCM") and its subsidiaries and European affiliates (collectively, "Cabot") the Company is one of the largest credit management services providers in Europe and a market leader in the United Kingdom and Ireland. These are the Company's primary operations.

The Company also has investments and operations in Latin America and Asia-Pacific, which the Company refers to as "LAAP." In August 2019, the Company completed the sale (the "Baycorp Transaction") of its wholly-owned subsidiary Encore Australia Holdings I PTY LTD (together with its subsidiaries "Baycorp"), which represented the Company's investments and operations in Australia and New Zealand and was a component of LAAP.

### Financial Statement Preparation and Presentation

The accompanying interim consolidated financial statements have been prepared by the Company, without audit, in accordance with the instructions to the Quarterly Report on Form 10-Q, and Rule 10-01 of Regulation S-X promulgated by the United States Securities and Exchange Commission (the "SEC") and, therefore, do not include all information and footnotes necessary for a fair presentation of its consolidated financial statements in accordance with accounting principles generally accepted in the United States ("GAAP").

In the opinion of management, the unaudited financial information for the interim periods presented reflects all adjustments, consisting of only normal and recurring adjustments, necessary for a fair presentation of the Company's consolidated financial statements. These consolidated financial statements should be read in conjunction with the consolidated financial statements included in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2018. Operating results for interim periods are not necessarily indicative of operating results for an entire fiscal year.

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts and the disclosure of contingent amounts in the Company's financial statements and the accompanying notes. Actual results could materially differ from those estimates.

## **Basis of Consolidation**

The consolidated financial statements have been prepared in conformity with GAAP and reflect the accounts and operations of the Company and those of its subsidiaries in which the Company has a controlling financial interest. The Company also consolidates variable interest entities for which it is the primary beneficiary. The primary beneficiary has both (1) the power to direct the activities of the VIE that most significantly affect the entity's economic performance, and (2) either the obligation to absorb losses or the right to receive benefits. Refer to Note 9, "Variable Interest Entities," for further details. All intercompany transactions and balances have been eliminated in consolidation.

#### **Translation of Foreign Currencies**

The financial statements of certain of the Company's foreign subsidiaries are measured using their local currency as the functional currency. Assets and liabilities of foreign operations are translated into U.S. dollars using period-end exchange rates, and revenues and expenses are translated into U.S. dollars using average exchange rates in effect during each period. The resulting translation adjustments are recorded as a component of other comprehensive income or loss. Equity accounts are translated at historical rates, except for the change in retained earnings during the year which is the result of the income statement translation process. Intercompany transaction gains or losses at each period end arising from subsequent measurement of balances for which settlement is not planned or anticipated in the foreseeable future are included as translation adjustments and recorded within other comprehensive income or loss. Translation gains or losses are the material components of accumulated other comprehensive income or loss.

#### Reclassifications

Certain immaterial reclassifications have been made to the consolidated financial statements to conform to the current year's presentation.

# Change in Accounting Principle

The Company adopted Accounting Standard Codification 842 - Leases ("Topic 842") as of January 1, 2019, using the transition method in accordance with ASU 2018-11, Leases: Targeted Improvements issued in July 2018. Under Topic 842, lessees are required to recognize assets and liabilities on the balance sheet for most leases and provide enhanced disclosures. Leases will continue to be classified as either finance or operating leases.

The adoption of this new standard resulted in the recording of lease assets and lease liabilities for the Company's operating leases of approximately \$89.1 million and \$102.7 million, respectively, as of January 1, 2019. The difference between the leased assets and lease liabilities primarily represents lease incentives. All periods prior to January 1, 2019 were presented in accordance with the previous lease accounting standard, and no retrospective adjustments were made to the comparative periods presented. The accounting for finance leases remains substantially unchanged. The adoption of this new standard did not materially impact the Company's consolidated statements of operations or cash flows, or the Company's compliance with debt covenants. Refer to Note 11 "Leases" for detailed information on the Company's leases.

#### **Recent Accounting Pronouncements**

Other than the adoption of the standard discussed above, there have been no new accounting pronouncements made effective during the nine months ended September 30, 2019 that have significance, or potential significance, to the Company's consolidated financial statements.

#### Recent Accounting Pronouncements Not Yet Effective

In June 2016, the FASB issued ASU No. 2016-13, Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments ("ASU 2016-13"). ASU 2016-13 applies a current expected credit loss model which is a new impairment model based on expected losses rather than incurred losses. The expected credit losses, and subsequent adjustments to such losses, will be recorded through an allowance account that is deducted from, or added to, the amortized cost basis of the financial asset, with the net carrying value of the financial asset presented on the consolidated balance sheet at the amount expected to be collected. ASU 2016-13 eliminates the current accounting model for loans and debt securities acquired with deteriorated credit quality under ASC 310-30, which provides authoritative guidance for the accounting of the Company's investment in receivable portfolios.

ASU 2016-13 is effective for reporting periods beginning after December 15, 2019. The guidance will be applied on a modified retrospective basis through a cumulative-effect adjustment to retained earnings as of the beginning of the period in which ASU 2016-13 is adopted. However, the FASB has determined that financial assets for which the guidance in Subtopic 310-30, Receivables-Loans and Debt Securities Acquired with Deteriorated Credit Quality, has previously been applied should prospectively apply the guidance in ASU 2016-13 for purchased financial assets with credit deterioration.

ASU 2016-13, including the effect of ongoing developments and amendments to the guidance, is expected to result in a significant change to the Company's accounting for its receivable portfolios. The Company is in the process of implementing ASU 2016-13, including drafting accounting policies, assessing data needs for new reporting requirements, and developing software resources and financial models.

In April 2019, the FASB issued ASU No. 2019-04, Codification Improvements to Topic 326, Financial Instruments-Credit Losses, Topic 815, Derivatives and Hedging, and Topic 825, Financial Instruments ("ASU 2019-04"). The amendments in ASU 2019-04 clarify certain aspects of accounting for credit losses, hedging activities, and financial instruments. For clarifications around credit losses, the effective date will be the same as the effective date of ASU 2016-13. For entities that have adopted ASU No. 2017-12, Derivatives and Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities, ASU 2019-04 is effective the first annual reporting period beginning after the date of issuance of ASU 2019-04 and may be early adopted. The amendments in ASU 2019-04 that are related to financial instruments are effective for fiscal years beginning after December 15, 2019, and interim periods within those years, with early adoption permitted. The Company's adoption of ASU 2019-04 is not expected to have a material impact on its consolidated financial statements.

With the exception of the standards discussed above, there have been no other recent accounting pronouncements or changes in accounting pronouncements during the nine months ended September 30, 2019, as compared to the recent accounting pronouncements described in our Annual Report, that have significance, or potential significance, to the Company's consolidated financial statements.

# Note 2: Earnings Per Share

Basic earnings per share are calculated by dividing net earnings attributable to Encore by the weighted average number of shares of common stock outstanding during the period. Diluted earnings per share are calculated based on the weighted average number of shares of common stock plus the effect of dilutive potential common shares outstanding during the period using the treasury stock method. Dilutive potential common shares include outstanding stock options, restricted stock, and the dilutive effect of the convertible and exchangeable senior notes, if applicable.

A reconciliation of shares used in calculating earnings per basic and diluted shares follows (in thousands, except per share amounts):

| 2019         | 9 2018 2019   |   |   |  | 2018   |  |
|--------------|---|---|---|--|--|--|
| \$<br>38,869 | \$  | 20,725  | \$  | 124,784  | \$   | 68,850   |
|              |   |   |   |  |  |  |
| 31,338       |   | 29,867  |   | 31,242   |  | 27,372   |
| 319          |   | 254   |   | 217  |  | 291  |
| <br>31,657   |   | 30,121  |   | 31,459   |  | 27,663   |
| <br>         |   |   |   |  |  |  |
| \$<br>1.24   | \$  | 0.69  | \$  | 3.99   | \$   | 2.52   |
| \$<br>1.23   | \$  | 0.69  | \$  | 3.97   | \$   | 2.49   |
| \$<br>       | 2019<br>\$ 38,869<br>31,338<br>319<br>31,657<br>\$ 1.24 | September 30,           2019         20           \$         38,869         \$           31,338         319         31,657           \$         1.24         \$ | 2019         2018           \$ 38,869         \$ 20,725           31,338         29,867           319         254           31,657         30,121           \$ 1.24         \$ 0.69 | September 30,           2019         2018           \$ 38,869         \$ 20,725         \$           31,338         29,867         319         254           31,657         30,121         \$         \$           \$ 1.24         \$ 0.69         \$         \$ | September 30,         Septem           2019         2018         2019           \$ 38,869         \$ 20,725         \$ 124,784           31,338         29,867         31,242           319         254         217           31,657         30,121         31,459           \$ 1.24         \$ 0.69         \$ 3.99 | September 30,         September 30,           2019         2018         2019           \$ 38,869         \$ 20,725         \$ 124,784         \$           31,338         29,867         31,242         \$           319         254         217         \$           31,657         30,121         31,459         \$           \$ 1.24         \$ 0.69         \$ 3.99         \$ |

Anti-dilutive employee stock options outstanding were approximately 13,000 and 81,000 during the three and nine months ended September 30, 2019, respectively. Anti-dilutive employee stock options outstanding were approximately 13,000 during each of the three and nine months ended September 30, 2018, respectively.

# Note 3: Fair Value Measurements

The authoritative guidance for fair value measurements defines fair value as the price that would be received upon sale of an asset or the price paid to transfer a liability, in an orderly transaction between market participants at the measurement date (*i.e.*, the "exit price"). The guidance utilizes a fair value hierarchy that prioritizes the inputs used in valuation techniques to measure fair value into three broad levels. The following is a brief description of each level:

- Level 1: Observable inputs such as quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: Inputs other than quoted prices that are observable for the asset or liability, either directly or indirectly. These include quoted prices for similar assets or liabilities in active markets and quoted prices for identical or similar assets or liabilities in markets that are not active.
- Level 3: Unobservable inputs, including inputs that reflect the reporting entity's own assumptions.

# Financial Instruments Required To Be Carried At Fair Value

Financial assets and liabilities measured at fair value on a recurring basis are summarized below (in thousands):

| Fair Value Measurements as of<br>September 30, 2019 |         |    |          |   |   |  |  |  |  |  |
|---|---------|----|----------|---|---|--|--|--|--|--|
|   | Level 1 |    | Level 2  |   | Level 3   |  | Total  |  |  |  |
|   |         |    |          |   |   |  |  |  |  |  |
| \$  | —       | \$ | 634      | \$  | —   | \$   | 634  |  |  |  |
|   | —       |    | 166      |   |   |  | 166  |  |  |  |
|   |         |    |          |   |   |  |  |  |  |  |
|   | —       |    | (575)    |   |   |  | (575)  |  |  |  |
|   | —       |    | (10,839) |   |   |  | (10,839)   |  |  |  |
|   | —       |    | —        |   | (61)  |  | (61)   |  |  |  |
|   | \$      |    |          | Level 1         Level 2           \$         —         \$         634           —         166 | Level 1         Level 2           \$          \$         634         \$            166          (575) | Level 1         Level 2         Level 3           \$          \$         634         \$            \$          166               (575)                (10,839) | Level 1         Level 2         Level 3           \$ |  |  |  |

|                                     | Fair Value Measurements as of<br>December 31, 2018 |   |    |         |    |         |    |         |  |  |  |
|-------------------------------------|--|---|----|---------|----|---------|----|---------|--|--|--|
|                                     | Level 1  |   |    | Level 2 |    | Level 3 |    | Total   |  |  |  |
| Assets                              |  |   |    |         |    |         |    |         |  |  |  |
| Interest rate cap contracts         | \$   | — | \$ | 2,023   | \$ | —       | \$ | 2,023   |  |  |  |
| Liabilities                         |  |   |    |         |    |         |    |         |  |  |  |
| Foreign currency exchange contracts |  | — |    | (237)   |    | —       |    | (237)   |  |  |  |
| Interest rate swap agreements       |  |   |    | (4,881) |    | —       |    | (4,881) |  |  |  |
| Contingent consideration            |  | _ |    | —       |    | (6,198) |    | (6,198) |  |  |  |

#### **Derivative Contracts:**

The Company uses derivative instruments to manage its exposure to fluctuations in interest rates and foreign currency exchange rates. Fair values of these derivative instruments are estimated using industry standard valuation models. These models project future cash flows and discount the future amounts to a present value using market-based observable inputs, including interest rate curves, foreign currency exchange rates, and forward and spot prices for currencies.

### **Contingent Consideration:**

The Company carries certain contingent liabilities resulting from its mergers and acquisition activities. Certain sellers of the Company's acquired entities could earn additional earn-out payments in cash based on the entities' subsequent operating performance. The Company recorded the acquisition date fair values of these contingent liabilities, based on the likelihood of contingent earn-out payments, as part of the consideration transferred. The earn-out payments are subsequently remeasured to fair value at each reporting date based on actual and forecasted operating performance.

The following table provides a roll forward of the fair value of contingent consideration for the nine months ended September 30, 2019 and year ended December 31, 2018 (*in thousands*):

|   | Amount       |
|---|--------------|
| Balance at December 31, 2017  | \$<br>10,612 |
| Issuance of contingent consideration in connection with acquisition | 1,728        |
| Change in fair value of contingent consideration                    | (5,664)      |
| Payment of contingent consideration                                 | (271)        |
| Effect of foreign currency translation                              | (207)        |
| Balance at December 31, 2018  | <br>6,198    |
| Change in fair value of contingent consideration                    | (2,300)      |
| Payment of contingent consideration                                 | (3,684)      |
| Effect of foreign currency translation                              | (153)        |
| Balance at September 30, 2019                                       | \$<br>61     |
|   |              |

#### Non-Recurring Fair Value Measurement:

Certain assets are measured at fair value on a nonrecurring basis. These assets include real estate-owned ("REO") assets classified as held for sale at the lower of their carrying value or fair value less cost to sell. The fair value of the assets held for sale and estimated selling expenses were determined at the time of initial recognition using Level 2 measurements. The fair value estimate of the assets held for sale was approximately \$40.9 million and \$26.7 million as of September 30, 2019 and December 31, 2018, respectively.

#### Financial Instruments Not Required To Be Carried At Fair Value

In accordance with the disclosure requirements of ASC Topic 825, Financial Instruments, the table below summarizes fair value estimates for the Company's financial instruments that are not required to be carried at fair value. The total of the fair value calculations presented does not represent, and should not be construed to represent, the underlying value of the Company. The carrying amounts in the following table are recorded in the consolidated statements of financial condition at September 30, 2019 and December 31, 2018 (*in thousands*):

|  |                 | Septemb   | er 30, 2 | 019                  |    | Decembe     | er 31, 2018 |                  |  |
|--|-----------------|-----------|----------|----------------------|----|-------------|-------------|------------------|--|
|  | Carrying Amount |           |          | Estimated Fair Value |    | ying Amount | Esti        | mated Fair Value |  |
| Financial Assets   |                 |           |          |                      |    |             |             |                  |  |
| Investment in receivable portfolios                            | \$              | 3,188,167 | \$       | 3,101,295            | \$ | 3,137,893   | \$          | 3,525,861        |  |
| Deferred court costs   |                 | 94,011    |          | 94,011               |    | 95,918      |             | 95,918           |  |
| Financial Liabilities  |                 |           |          |                      |    |             |             |                  |  |
| Encore convertible notes and exchangeable notes <sup>(1)</sup> |                 | 639,538   |          | 680,811              |    | 619,639     |             | 553,744          |  |
| Cabot senior secured notes <sup>(2)</sup>                      |                 | 1,064,842 |          | 1,104,718            |    | 1,109,922   |             | 1,036,905        |  |

(1) Carrying amount represents the portion of the convertible and exchangeable notes classified as debt, while estimated fair value pertains to the face amount of the notes.

(2) Carrying amount represents historical cost, adjusted for any related debt discount or debt premium.

# Investment in Receivable Portfolios:

The Company records its investment in receivable portfolios at cost, which represents a significant discount from the contractual receivable balance due. The Company computes the fair value of its investment in receivable portfolios using Level 3 inputs by discounting the estimated future cash flows generated by its proprietary forecasting models. The key inputs include the estimated future gross cash flow, average cost to collect, and discount rate. In accordance with authoritative guidance related to fair value measurements, the Company estimates the average cost to collect and discount rates based on its estimate of what a market participant might use in valuing these portfolios. The determination of such inputs requires significant judgment, including assessing the assumed market participant's cost structure, its determination of whether to include fixed costs in its valuation, its collection strategies, and determining the appropriate weighted average cost of capital. The Company evaluates the use of these key inputs on an ongoing basis and refines the data as it continues to obtain better information from market participants in the debt recovery and purchasing business.

In the Company's current analysis, the fair value of investment in receivable portfolios was approximately \$3,101.3 million and \$3,525.9 million as of September 30, 2019 and December 31, 2018, respectively, as compared to the carrying value of \$3,188.2 million and \$3,137.9 million as of September 30, 2019 and December 31, 2018, respectively. A 100 basis point increase in the cost to collect and discount rate used would result in a decrease in the fair value of U.S. and European portfolios by approximately \$62.8 million and \$74.6 million, respectively, as of September 30, 2019. This fair value calculation does not represent, and should not be construed to represent, the underlying value of the Company or the amount which could be realized if its investment in receivable portfolios were sold.

# **Deferred Court Costs:**

The Company capitalizes deferred court costs and provides a reserve for those costs that it believes will ultimately be uncollectible. The carrying value of net deferred court costs was \$94.0 million and \$95.9 million as of September 30, 2019 and December 31, 2018, respectively, and approximated fair value.

#### **Borrowings:**

The majority of the Company's borrowings are carried at historical amounts, adjusted for additional borrowings less principal repayments, which approximate fair value. These borrowings include Encore's senior secured notes and borrowings under its revolving credit and term loan facilities and Cabot's borrowings under its revolving credit facility. The carrying value of the Company's revolving credit and term loan facilities approximates fair value due to the short-term nature of the interest rate periods. The fair value of the Company's senior secured notes was estimated using widely accepted valuation techniques, including discounted cash flow analyses using available market information on discount and borrowing rates with similar terms, maturities, and credit ratings. Accordingly, the Company used Level 2 inputs for these debt instrument fair value estimates. The Company's borrowings also include finance lease liabilities for which the carrying value approximates fair value.

Encore's convertible notes and exchangeable notes are carried at historical cost, adjusted for the debt discount. The carrying value of the convertible notes and exchangeable notes was \$639.5 million and \$619.6 million, net of the debt discount of \$33.3 million and \$36.4 million as of September 30, 2019 and December 31, 2018, respectively. The fair value estimate for these convertible notes and exchangeable notes, which incorporates quoted market prices using Level 2 inputs, was approximately \$680.8 million and \$553.7 million as of September 30, 2019 and December 31, 2018, respectively.



Cabot's senior secured notes are carried at historical cost, adjusted for the debt discount. The carrying value of Cabot's senior secured notes was \$1,064.8 million and \$1,109.9 million, net of the debt discount of \$1.6 million and \$1.5 million as of September 30, 2019 and December 31, 2018, respectively. The fair value estimate for these senior notes, which incorporates quoted market prices using Level 2 inputs, was \$1,104.7 million and \$1,036.9 million as of September 30, 2019 and December 31, 2018, respectively.

# **Note 4: Derivatives and Hedging Instruments**

The Company may periodically enter into derivative financial instruments to manage risks related to interest rates and foreign currency. Certain of the Company's derivative financial instruments qualify for hedge accounting treatment under the authoritative guidance for derivatives and hedging.

The following table summarizes the fair value of derivative instruments as recorded in the Company's consolidated statements of financial condition (*in thousands*):

|  | September 30,             | 2019       | December 31               | 1, 2018    |  |  |
|--|---------------------------|------------|---------------------------|------------|--|--|
|  | Balance Sheet<br>Location | Fair Value | Balance Sheet<br>Location | Fair Value |  |  |
| Derivatives designated as hedging instruments:     |                           |            |                           |            |  |  |
| Foreign currency exchange contracts                | Other assets \$           | 634        | Other liabilities         | \$ (237)   |  |  |
| Interest rate cap contracts                        | Other assets              | 166        | Other assets              | 2,023      |  |  |
| Interest rate swap agreements                      | Other liabilities         | (10,839)   | Other liabilities         | (4,881)    |  |  |
| Derivatives not designated as hedging instruments: |                           |            |                           |            |  |  |
| Foreign currency exchange contracts                | Other liabilities         | (575)      | Other liabilities         | _          |  |  |

#### **Derivatives Designated as Hedging Instruments**

The Company has operations in foreign countries which expose the Company to foreign currency exchange rate fluctuations due to transactions denominated in foreign currencies. To mitigate a portion of this risk, the Company enters into derivative financial instruments, principally foreign currency forward contracts with financial counterparties. The Company adjusts the level and use of derivatives as soon as practicable after learning that an exposure has changed and reviews all exposures and derivative positions on an ongoing basis.

Certain of the Company's foreign currency forward contracts are designated as cash flow hedging instruments and qualify for hedge accounting treatment. Gains and losses arising from such contracts are recorded as a component of accumulated other comprehensive income ("OCI") as gains and losses on derivative instruments, net of income taxes. The hedging gains and losses in OCI are subsequently reclassified into earnings in the same period in which the underlying transactions affect the Company's earnings. If all or a portion of the forecasted transaction is cancelled, the accumulated gains or losses in OCI would be reclassified into earnings.

As of September 30, 2019, the total notional amount of the forward contracts that were designated as cash flow hedging instruments was \$21.3 million. The Company estimates that approximately \$0.6 million of net derivative gain included in OCI will be reclassified into earnings within the next 12 months. No gains or losses were reclassified from OCI into earnings as a result of forecasted transactions that failed to occur during the nine months ended September 30, 2019 and 2018.

The Company may periodically enter into interest rate swap agreements to reduce its exposure to fluctuations in interest rates on variable interest rate debt and their impact on earnings and cash flows. Under the swap agreements, the Company receives floating interest rate payments and makes interest payments based on fixed interest rates. In accordance with authoritative guidance relating to derivatives and hedging transactions, the Company designates its interest rate swap instruments as cash flow hedges. As of September 30, 2019, there were four interest rate swap agreements outstanding with a total notional amount of \$335.5 million.

As of September 30, 2019, the Company also held two interest rate cap contracts (the "2018 Caps") with a notional amount of £350.0 million (approximately \$430.2 million) that are used to manage its risk related to interest rate fluctuations on the Company's variable interest rate debt. The 2018 Caps mature in 2021 and are structured as a series of European call options ("Caplets") such that if exercised, the Company will receive a payment equal to 3-months GBP-LIBOR on a notional amount equal to the hedged notional amount net of a fixed strike price. Each interest rate reset date, the Company will elect to exercise the Caplet or let it expire. The potential cash flows from each Caplet are expected to offset any variability in the cash flows of

the interest payments to the extent GBP-LIBOR exceeds the strike price of the Caplets. The Company expects the hedge relationship to be highly effective and designates the 2018 Caps as cash flow hedge instruments.

The following table summarizes the effects of derivatives in cash flow hedging relationships designated as hedging instruments on the Company's consolidated statements of operations for the three and nine months ended September 30, 2019 and 2018 (*in thousands*):

|   |    | Gain<br>Recogniz   |   |       |                                     | Gain (Loss) Reclassified from<br>OCI into Income |                    |      |    |  |  |  |  |
|---|----|--------------------|---|-------|-------------------------------------|--|--------------------|------|----|--|--|--|--|
|   |    | Three Mo<br>Septer |   |       |                                     |  | Three Mo<br>Septen |      |    |  |  |  |  |
| Derivatives Designated as Hedging Instruments |    | 2019               | 2018 Location of Gain (Loss) Reclassified from<br>OCI into Income |       | 2019                                |  |                    | 2018 |    |  |  |  |  |
| Foreign currency exchange contracts           | \$ | (323)              | \$  | (916) | Salaries and employee benefits      | \$   | 198                | \$   | 95 |  |  |  |  |
| Foreign currency exchange contracts           |    | (48)               |   | (130) | General and administrative expenses |  | 27                 |      | 11 |  |  |  |  |
| Interest rate swap agreements                 |    | (800)              |   | 3     | Interest expense                    |  | (742)              |      | 4  |  |  |  |  |
| Interest rate cap contracts                   |    | (145)              |   |       | Interest expense                    |  |                    |      | _  |  |  |  |  |

|   |    | Gain<br>Recogniz   | (Los<br>zed in |         |  | G  | ain (Loss) R<br>OCI int |    |       |
|---|----|--------------------|----------------|---------|--|----|-------------------------|----|-------|
|   |    | Nine Mor<br>Septer |                |         |  |    | nded<br>30,             |    |       |
| Derivatives Designated as Hedging Instruments |    | 2019               |                | 2018    | Location of Gain (Loss) Reclassified from<br>OCI into Income |    | 2019                    |    | 2018  |
| Foreign currency exchange contracts           | \$ | 1,068              | \$             | (1,990) | Salaries and employee benefits                               | \$ | 183                     | \$ | 1,078 |
| Foreign currency exchange contracts           |    | (57)               |                | (206)   | General and administrative expenses                          |    | (44)                    |    | 46    |
| Interest rate swap agreements                 |    | (7,182)            |                | (9)     | Interest expense   |    | (1,606)                 |    | 29    |
| Interest rate cap contracts                   |    | (1,857)            |                |         | Interest expense   |    |                         |    | _     |

# Derivatives Not Designated as Hedging Instruments

The Company enters into currency exchange forward contracts to reduce the effects of currency exchange rate fluctuations between the British Pound and Euro. These derivative contracts generally mature within one to three months and are not designated as hedge instruments for accounting purposes. The Company continues to monitor the level of exposure of the foreign currency exchange risk and may enter into additional short-term forward contracts on an ongoing basis. The gains or losses on these derivative contracts are recognized in other income or expense based on the changes in fair value.

The following table summarizes the effects of derivatives in cash flow hedging relationships not designated as hedging instruments on the Company's consolidated statements of operations for the three and nine months ended September 30, 2019 and 2018 *(in thousands)*:

|   |   | Amount of Gain (Loss) Recognized in Income on Derivative |                    |      |         |    |                    |      |         |  |  |  |  |  |  |
|---|---|--|--------------------|------|---------|----|--------------------|------|---------|--|--|--|--|--|--|
|   |   |  | Three Mo<br>Septer |      |         |    | Nine Mor<br>Septen |      |         |  |  |  |  |  |  |
| Derivatives Not Designated as Hedging Instruments | Location of Gain (Loss) Recognized in<br>Income on Derivative |  | 2019               | 2018 |         |    | 2019               | 2018 |         |  |  |  |  |  |  |
| Foreign currency exchange contracts               | Other expense   | \$   | (436)              | \$   | (2,281) | \$ | (263)              | \$   | (9,221) |  |  |  |  |  |  |
| Interest rate cap contracts                       | Interest expense  |  | _                  |      | 289     |    |                    |      | (1,427) |  |  |  |  |  |  |

#### Note 5: Investment in Receivable Portfolios, Net

In accordance with the authoritative guidance for loans and debt securities acquired with deteriorated credit quality, discrete receivable portfolio purchases during the same fiscal quarter are aggregated into pools based on common risk characteristics. Common risk characteristics include risk ratings (e.g. FICO or similar scores), financial asset type, collateral type, size, interest rate, date of origination, term, and geographic location. The Company's static pools are typically grouped into credit card, purchased consumer bankruptcy, and mortgage portfolios. The Company further groups these static pools by geographic region or location. Portfolios acquired in business combinations are also grouped into these pools. During any fiscal quarter in which the Company has an acquisition of an entity that has portfolio, the entire historical portfolio of the acquired

company is aggregated into the pool groups for that quarter, based on common characteristics, resulting in pools for that quarter that may consist of several different vintages of portfolio. Once a static pool is established, the portfolios are permanently assigned to the pool. The discount (i.e. the difference between the cost of each static pool and the related aggregate contractual receivable balance) is not recorded because the Company expects to collect a relatively small percentage of each static pool's contractual receivable balance. As a result, receivable portfolios are recorded at cost at the time of acquisition. The cost of the portfolios includes certain fees paid to third parties incurred in connection with the direct acquisition of the receivable portfolios.

In compliance with the authoritative guidance, the Company accounts for its investments in receivable portfolios using either the interest method or the cost recovery method. The interest method applies an internal rate of return ("IRR") to the cost basis of the pool, which remains unchanged throughout the life of the pool, unless there is a significant increase in subsequent expected cash flows. Subsequent increases in expected cash flows are recognized prospectively through an upward adjustment of the pool's IRR over its remaining life. Subsequent decreases in expected cash flows do not change the IRR but are recognized as an allowance to the cost basis of the pool and are reflected in the consolidated statements of operations as a reduction in revenue, with a corresponding valuation allowance, offsetting the investment in receivable portfolios in the consolidated statements of financial condition. Due to the discounting of future cashflows using monthly IRRs, an allowance charge could still result even if substantially higher collections occurring later in the collection curve offset lower collections in the near term.

The Company accounts for each static pool as a unit for the economic life of the pool (similar to one loan) for recognition of revenue from receivable portfolios, for collections applied to the cost basis of receivable portfolios and for provision for loss or allowance. Revenue from receivable portfolios is accrued based on each pool's IRR applied to each pool's adjusted cost basis. The cost basis of each pool is increased by revenue earned and portfolio allowance reversals and decreased by gross collections and portfolio allowances.

If the amount or timing of future cash collections on a pool of receivables are not reasonably estimable, the Company accounts for such portfolios on the cost recovery method as Cost Recovery Portfolios. The accounts in these portfolios have different risk characteristics than those included in other portfolios acquired during the same quarter, or the necessary information was not available to estimate future cash flows and, accordingly, they were not aggregated with other portfolios. Under the cost recovery method of accounting, no revenue is recognized until the carrying value of a Cost Recovery Portfolio has been fully recovered.

Accretable yield represents the amount of revenue the Company expects to generate over the remaining life of its existing investment in receivable portfolios based on estimated future cash flows. Total accretable yield is the difference between future estimated collections and the current carrying value of a portfolio. All estimated cash flows on portfolios where the cost basis has been fully recovered are classified as zero basis cash flows.

The following table summarizes the Company's accretable yield and an estimate of zero basis future cash flows at the beginning and end of the period presented (*in thousands*):

|   | Accretable<br>Yield | Estimate of<br>Zero Basis<br>Cash Flows | Total           |
|---|---------------------|---|-----------------|
| Balance at December 31, 2018                        | \$<br>3,773,171     | \$<br>253,035                           | \$<br>4,026,206 |
| Revenue from receivable portfolios                  | (285,255)           | (25,903)                                | (311,158)       |
| Allowance (reversals) on receivable portfolios, net | 900                 | (2,267)                                 | (1,367)         |
| Additions (reductions) on existing portfolios, net  | 38,512              | (199)                                   | 38,313          |
| Additions for current purchases                     | 285,637             | —                                       | 285,637         |
| Effect of foreign currency translation              | 26,244              | 217                                     | 26,461          |
| Balance at March 31, 2019                           | 3,839,209           | 224,883                                 | 4,064,092       |
| Revenue from receivable portfolios                  | (285,562)           | (26,933)                                | (312,495)       |
| Allowance (reversals) on receivable portfolios, net | 255                 | (2,318)                                 | (2,063)         |
| Additions on existing portfolios, net               | 113,074             | 32,285                                  | 145,359         |
| Additions for current purchases                     | 277,556             | —                                       | 277,556         |
| Effect of foreign currency translation              | (46,492)            | (34)                                    | (46,526)        |
| Balance at June 30, 2019                            | 3,898,040           | 227,883                                 | 4,125,923       |
| Revenue from receivable portfolios                  | <br>(300,047)       | <br>(16,170)                            | <br>(316,217)   |
| Allowance reversals on receivable portfolios, net   | (6,471)             | (2,044)                                 | (8,515)         |
| Additions (reductions) on existing portfolios, net  | 153,807             | (60,280)                                | 93,527          |
| Additions for current purchases                     | 288,547             | _                                       | 288,547         |
| Effect of foreign currency translation              | (72,664)            | (1,146)                                 | (73,810)        |
| Balance at September 30, 2019                       | \$<br>3,961,212     | \$<br>148,243                           | \$<br>4,109,455 |

|   | Accretable<br>Yield | Estimate of<br>Zero Basis<br>Cash Flows | Total           |
|---|---------------------|---|-----------------|
| Balance at December 31, 2017                      | \$<br>3,695,069     | \$<br>369,632                           | \$<br>4,064,701 |
| Revenue from receivable portfolios                | (249,821)           | (31,188)                                | (281,009)       |
| Allowance reversals on receivable portfolios, net | (8,082)             | (1,729)                                 | (9,811)         |
| Reductions on existing portfolios, net            | (24,945)            | (39,529)                                | (64,474)        |
| Additions for current purchases                   | 285,172             |   | 285,172         |
| Effect of foreign currency translation            | 57,577              | 643                                     | 58,220          |
| Balance at March 31, 2018                         | 3,754,970           | 297,829                                 | 4,052,799       |
| Revenue from receivable portfolios                | <br>(258,698)       | (33,964)                                | (292,662)       |
| Allowance reversals on receivable portfolios, net | (15,411)            | (2,221)                                 | (17,632)        |
| Additions reductions on existing portfolios, net  | 136,267             | 5,824                                   | 142,091         |
| Additions for current purchases                   | 345,006             |   | 345,006         |
| Effect of foreign currency translation            | (97,448)            | (597)                                   | (98,045)        |
| Balance at June 30, 2018                          | 3,864,686           | 266,871                                 | 4,131,557       |
| Revenue from receivable portfolios                | <br>(263,109)       | <br>(32,248)                            | <br>(295,357)   |
| Allowance reversals on receivable portfolios, net | (1,196)             | (2,833)                                 | (4,029)         |
| Additions on existing portfolios, net             | 23,241              | 14,481                                  | 37,722          |
| Additions for current purchases                   | 262,751             | _                                       | 262,751         |
| Effect of foreign currency translation            | (20,483)            | (136)                                   | (20,619)        |
| Balance at September 30, 2018                     | \$<br>3,865,890     | \$<br>246,135                           | \$<br>4,112,025 |

During the three months ended September 30, 2019, the Company purchased receivable portfolios with a face value of \$5.3 billion for \$259.9 million, or a purchase price of 4.9% of face value. This low purchase price as a percentage of face value was attributable to the purchase of certain asset classes in Europe that were deeply discounted. The estimated future collections at acquisition for all portfolios purchased during the three months ended September 30, 2019 amounted to \$548.5 million.

During the three months ended September 30, 2018, the Company purchased receivable portfolios with a face value of \$1.6 billion for \$248.7 million, or a purchase price of 15.9% of face value. The estimated future collections at acquisition for all portfolios purchased during the three months ended September 30, 2018 amounted to \$512.3 million.

During the nine months ended September 30, 2019, the Company purchased receivable portfolios with a face value of \$9.4 billion for \$764.9 million, or a purchase price of 8.2% of face value. This low purchase price as a percentage of face value was attributable to the purchase of certain asset classes in Europe that were deeply discounted. The estimated future collections at acquisition for all portfolios purchased during the nine months ended September 30, 2019 amounted to \$1,616.7 million. During the nine months ended September 30, 2018, the Company purchased receivable portfolios with a face value of \$6.2 billion for \$885.0 million, or a purchase price of 14.2% of face value. The estimated future collections at acquisition for all portfolios purchased during the nine months ended September 30, 2018 amounted to \$1,772.9 million.

All collections realized after the net book value of a portfolio has been fully recovered ("Zero Basis Portfolios") are recorded as revenue ("Zero Basis Revenue"). During the three months ended September 30, 2019 and 2018, Zero Basis Revenue was approximately \$16.2 million and \$32.2 million, respectively. During the three months ended September 30, 2019 and 2018, allowance reversals on Zero Basis Portfolios were \$2.0 million and \$2.8 million, respectively.

During the nine months ended September 30, 2019 and 2018, Zero Basis Revenue was approximately \$69.0 million and \$97.4 million, respectively. During the nine months ended September 30, 2019 and 2018, allowance reversals on Zero Basis Portfolios were \$6.6 million and \$6.8 million, respectively.

# Table of Contents

The following tables summarize the changes in the balance of the investment in receivable portfolios during the following periods (*in thousands, except percentages*):

|   | Three Months Ended September 30, 2019 |                             |    |                             |    |                          |    |           |  |  |  |
|---|---------------------------------------|-----------------------------|----|-----------------------------|----|--------------------------|----|-----------|--|--|--|
|   |                                       | Accrual Basis<br>Portfolios |    | Cost Recovery<br>Portfolios |    | Zero Basis<br>Portfolios |    | Total     |  |  |  |
| Balance, beginning of period                            | \$                                    | 3,139,937                   | \$ | 84,631                      | \$ | —                        | \$ | 3,224,568 |  |  |  |
| Purchases of receivable portfolios                      |                                       | 259,910                     |    | —                           |    | —                        |    | 259,910   |  |  |  |
| Deconsolidation of receivable portfolios <sup>(1)</sup> |                                       | (51,935)                    |    | —                           |    | —                        |    | (51,935)  |  |  |  |
| Transfers to assets held for sale                       |                                       | (657)                       |    | (1,108)                     |    | _                        |    | (1,765)   |  |  |  |
| Collections on receivable portfolios <sup>(2)</sup>     |                                       | (480,089)                   |    | (1,125)                     |    | (18,181)                 |    | (499,395) |  |  |  |
| Put-Backs and Recalls <sup>(3)</sup>                    |                                       | (2,734)                     |    | —                           |    | (12)                     |    | (2,746)   |  |  |  |
| Foreign currency adjustments                            |                                       | (62,595)                    |    | (2,586)                     |    | (21)                     |    | (65,202)  |  |  |  |
| Revenue recognized                                      |                                       | 300,047                     |    | —                           |    | 16,170                   |    | 316,217   |  |  |  |
| Portfolio allowance reversals, net                      |                                       | 6,471                       |    | —                           |    | 2,044                    |    | 8,515     |  |  |  |
| Balance, end of period                                  | \$                                    | 3,108,355                   | \$ | 79,812                      | \$ | _                        | \$ | 3,188,167 |  |  |  |
| Revenue as a percentage of collections <sup>(4)</sup>   |                                       | 62.5%                       |    | 0.0%                        |    | 88.9%                    |    | 63.3%     |  |  |  |

|   |                                 |                             | Three Months Ende | d Sep | tember 30, 2018          |                 |
|---|---------------------------------|-----------------------------|-------------------|-------|--------------------------|-----------------|
|   | <br>Accrual Basis<br>Portfolios | Cost Recovery<br>Portfolios |                   |       | Zero Basis<br>Portfolios | Total           |
| Balance, beginning of period                          | \$<br>3,074,292                 | \$                          | 10,329            | \$    | —                        | \$<br>3,084,621 |
| Purchases of receivable portfolios                    | 248,691                         |                             |                   |       | —                        | 248,691         |
| Transfers to assets held for sale                     | (4,253)                         |                             | (1,111)           |       | —                        | (5,364)         |
| Collections on receivable portfolios <sup>(2)</sup>   | (463,474)                       |                             | (306)             |       | (35,063)                 | (498,843)       |
| Put-Backs and Recalls <sup>(3)</sup>                  | (2,056)                         |                             |                   |       | (18)                     | (2,074)         |
| Foreign currency adjustments                          | (17,208)                        |                             | (93)              |       | —                        | (17,301)        |
| Revenue recognized                                    | 263,109                         |                             |                   |       | 32,248                   | 295,357         |
| Portfolio allowance reversals, net                    | 1,196                           |                             |                   |       | 2,833                    | 4,029           |
| Balance, end of period                                | \$<br>3,100,297                 | \$                          | 8,819             | \$    | _                        | \$<br>3,109,116 |
| Revenue as a percentage of collections <sup>(4)</sup> | 56.8%                           |                             | 0.0%              |       | 92.0%                    | 59.2%           |

<sup>(1)</sup> Deconsolidation of receivable portfolios as a result of the Baycorp Transaction.

(4) Revenue as a percentage of collections excludes the effect of net portfolio allowances or net portfolio allowance reversals.

<sup>(2)</sup> Does not include amounts collected on behalf of others.

<sup>(3)</sup> Put-backs ("Put-Backs") and recalls ("Recalls") represent ineligible accounts that are returned by us or recalled by the seller pursuant to specific guidelines as set forth in the respective purchase agreements.

# Table of Contents

|   |                                 |    | Nine Months Ended           | Sept | ember 30, 2019           |                 |
|---|---------------------------------|----|-----------------------------|------|--------------------------|-----------------|
|   | <br>Accrual Basis<br>Portfolios | (  | Cost Recovery<br>Portfolios |      | Zero Basis<br>Portfolios | Total           |
| Balance, beginning of period                            | \$<br>3,129,502                 | \$ | 8,391                       | \$   |                          | \$<br>3,137,893 |
| Purchases of receivable portfolios                      | 764,942                         |    | —                           |      | —                        | 764,942         |
| Transfer of portfolios <sup>(1)</sup>                   | (78,980)                        |    | 78,980                      |      |                          |                 |
| Deconsolidation of receivable portfolios <sup>(2)</sup> | (51,935)                        |    | —                           |      |                          | (51,935)        |
| Transfers to assets held for sale                       | (4,615)                         |    | (3,066)                     |      |                          | (7,681)         |
| Collections on receivable portfolios <sup>(3)</sup>     | (1,449,705)                     |    | (2,831)                     |      | (75,593)                 | (1,528,129)     |
| Put-Backs and Recalls <sup>(4)</sup>                    | (7,820)                         |    |                             |      | (21)                     | (7,841)         |
| Foreign currency adjustments                            | (69,214)                        |    | (1,662)                     |      | (21)                     | (70,897)        |
| Revenue recognized                                      | 870,864                         |    |                             |      | 69,006                   | 939,870         |
| Portfolio allowance reversals, net                      | 5,316                           |    | —                           |      | 6,629                    | 11,945          |
| Balance, end of period                                  | \$<br>3,108,355                 | \$ | 79,812                      | \$   | _                        | \$<br>3,188,167 |
| Revenue as a percentage of collections <sup>(6)</sup>   | <br>60.1%                       |    | 0.0%                        |      | 91.3%                    | <br>61.5%       |
|   |                                 |    |                             |      |                          | <br>            |

|   | Nine Months Ended September 30, 2018 |  |    |         |    |                          |    |             |  |  |  |
|---|--------------------------------------|--|----|---------|----|--------------------------|----|-------------|--|--|--|
|   |                                      | Accrual Basis Cost Recovery<br>Portfolios Portfolios |    |         |    | Zero Basis<br>Portfolios |    | Total       |  |  |  |
| Balance, beginning of period                          | \$                                   | 2,879,170  | \$ | 11,443  | \$ | —                        | \$ | 2,890,613   |  |  |  |
| Purchases of receivable portfolios                    |                                      | 885,033  |    | —       |    | —                        |    | 885,033     |  |  |  |
| Transfers to assets held for sale                     |                                      | (9,358)  |    | (1,373) |    | —                        |    | (10,731)    |  |  |  |
| Collections on receivable portfolios <sup>(3)</sup>   |                                      | (1,379,095)  |    | (1,729) |    | (103,214)                |    | (1,484,038) |  |  |  |
| Put-Backs and Recalls <sup>(4)</sup>                  |                                      | (14,231)   |    | —       |    | (171)                    |    | (14,402)    |  |  |  |
| Foreign currency adjustments                          |                                      | (57,539)   |    | (320)   |    | —                        |    | (57,859)    |  |  |  |
| Reclassification adjustments <sup>(5)</sup>           |                                      |  |    | 798     |    | (798)                    |    | _           |  |  |  |
| Revenue recognized                                    |                                      | 771,628  |    | —       |    | 97,400                   |    | 869,028     |  |  |  |
| Portfolio allowance reversals, net                    |                                      | 24,689   |    |         |    | 6,783                    |    | 31,472      |  |  |  |
| Balance, end of period                                | \$                                   | 3,100,297  | \$ | 8,819   | \$ | _                        | \$ | 3,109,116   |  |  |  |
| Revenue as a percentage of collections <sup>(6)</sup> |                                      | 56.0%  |    | 0.0%    |    | 94.4%                    |    | 58.6%       |  |  |  |

(1) Represents all portfolios in Mexico, which were transferred from accrual basis portfolios to cost recovery portfolios as the timing of future collections were determined to not be currently reasonably estimable, due to the changing political and economic conditions in Mexico.

(2) Deconsolidation of receivable portfolios as a result of the Baycorp Transaction.

(3) Does not include amounts collected on behalf of others.

(4) Represent ineligible accounts that are returned by us or recalled by the seller pursuant to specific guidelines as set forth in the respective purchase agreements.

(5) Reclassification relating to certain Zero Basis Revenue that was classified as collections in cost recovery portfolios in prior periods.

(6) Revenue as a percentage of collections excludes the effect of net portfolio allowances or net portfolio allowance reversals.

The following table summarizes the change in the valuation allowance for investment in receivable portfolios during the periods presented (in thousands):

|  | Valuation Allowance |                    |    |          |      |            |      |          |  |  |  |  |  |
|--|---------------------|--------------------|----|----------|------|------------|------|----------|--|--|--|--|--|
|  |                     | Three Mo<br>Septen |    |          |      | nded<br>0, |      |          |  |  |  |  |  |
|  |                     | 2019               |    |          | 2019 |            | 2018 |          |  |  |  |  |  |
| Balance at beginning of period         | \$                  | 57,204             | \$ | 75,129   | \$   | 60,631     | \$   | 102,576  |  |  |  |  |  |
| Provision for portfolio allowances     |                     | 1,120              |    | 6,156    |      | 4,835      |      | 8,816    |  |  |  |  |  |
| Reversal of prior allowances           |                     | (9,635)            |    | (10,185) |      | (16,780)   |      | (40,288) |  |  |  |  |  |
| Baycorp Transaction                    |                     | (1,036)            |    | —        |      | (1,036)    |      | _        |  |  |  |  |  |
| Effect of foreign currency translation |                     | (554)              |    | (365)    |      | (551)      |      | (369)    |  |  |  |  |  |
| Balance at end of period               | \$                  | 47,099             | \$ | 70,735   | \$   | 47,099     | \$   | 70,735   |  |  |  |  |  |

#### Note 6: Deferred Court Costs, Net

The Company pursues legal collections using a network of attorneys that specialize in collection matters and through its internal legal channel. The Company generally pursues collections through legal means only when it believes a consumer has sufficient assets to repay their indebtedness but has, to date, been unwilling to pay. In order to pursue legal collections, the Company is required to pay certain upfront costs to the applicable courts that are recoverable from the consumer ("Deferred Court Costs").

The Company capitalizes Deferred Court Costs in its consolidated financial statements and provides a reserve for those costs that it believes will ultimately be uncollectible. The Company determines the reserve based on an estimated court cost recovery rate established based on its analysis of historical court costs recovery data. The Company estimates deferral periods for Deferred Court Costs based on jurisdiction and nature of litigation and writes off any Deferred Court Costs not recovered within the respective deferral period. Collections received from debtors are first applied against related court costs with the balance applied to the debtors' account balance.

Deferred Court Costs for the deferral period consist of the following as of the dates presented (in thousands):

|                       | September 30,<br>2019 | De | cember 31,<br>2018 |
|-----------------------|-----------------------|----|--------------------|
| Court costs advanced  | \$<br>867,032         | \$ | 828,713            |
| Court costs recovered | (359,635)             |    | (336,335)          |
| Court costs reserve   | (413,386)             |    | (396,460)          |
| Deferred court costs  | \$<br>94,011          | \$ | 95,918             |

A roll forward of the Company's court cost reserve is as follows (in thousands):

|  | Court Cost Reserve |                    |    |           |                                    |           |    |           |  |  |
|--|--------------------|--------------------|----|-----------|------------------------------------|-----------|----|-----------|--|--|
|  |                    | Three Mo<br>Septen |    |           | Nine Months Ended<br>September 30, |           |    |           |  |  |
|  |                    | 2019               |    | 2018      |                                    | 2019      |    | 2018      |  |  |
| Balance at beginning of period         | \$                 | (408,312)          | \$ | (381,125) | \$                                 | (396,460) | \$ | (364,015) |  |  |
| Provision for court costs              |                    | (20,866)           |    | (23,065)  |                                    | (60,214)  |    | (67,293)  |  |  |
| Charge-offs                            |                    | 13,679             |    | 13,603    |                                    | 40,934    |    | 38,990    |  |  |
| Effect of foreign currency translation |                    | 2,113              |    | 960       |                                    | 2,354     |    | 2,691     |  |  |
| Balance at end of period               | \$                 | (413,386)          | \$ | (389,627) | \$                                 | (413,386) | \$ | (389,627) |  |  |

# Note 7: Other Assets

Other assets consist of the following (in thousands):

|                                     | September 30,<br>2019 | December 31,<br>2018 |
|-------------------------------------|-----------------------|----------------------|
| Operating lease right-of-use asset  | \$<br>75,852          | \$<br>—              |
| Identifiable intangible assets, net | 49,717                | 60,581               |
| Assets held for sale                | 40,890                | 26,664               |
| Service fee receivables             | 25,041                | 28,035               |
| Deferred tax assets                 | 21,378                | 24,910               |
| Prepaid expenses                    | 15,352                | 24,989               |
| Other financial receivables         | 8,090                 | 47,363               |
| Other                               | 54,698                | 44,460               |
| Total                               | \$<br>291,018         | \$<br>257,002        |

# **Note 8: Borrowings**

The Company is in compliance in all material respects with all covenants under its financing arrangements as of September 30, 2019. The components of the Company's consolidated borrowings were as follows (*in thousands*):

|   | 5  | September 30,<br>2019 | December 31,<br>2018 |
|---|----|-----------------------|----------------------|
| Encore revolving credit facility                | \$ | 469,000               | \$<br>429,000        |
| Encore term loan facility                       |    | 175,498               | 195,056              |
| Encore senior secured notes                     |    | 325,000               | 325,000              |
| Encore convertible notes and exchangeable notes |    | 672,855               | 656,000              |
| Less: debt discount                             |    | (33,317)              | (36,361)             |
| Cabot senior secured notes                      |    | 1,066,434             | 1,111,399            |
| Less: debt discount                             |    | (1,592)               | (1,477)              |
| Cabot senior revolving credit facility          |    | 305,454               | 298,005              |
| Cabot securitisation senior facilities          |    | 430,217               | 445,837              |
| Other credit facilities                         |    | —                     | 43,354               |
| Other   |    | 52,305                | 64,566               |
| Finance lease liabilities                       |    | 7,893                 | 7,563                |
|   |    | 3,469,747             | <br>3,537,942        |
| Less: debt issuance costs, net of amortization  |    | (40,404)              | (47,309)             |
| Total   | \$ | 3,429,343             | \$<br>3,490,633      |

# Encore Revolving Credit Facility and Term Loan Facility

The Company has a revolving credit facility (the "Revolving Credit Facility") and term loan facility (the "Term Loan Facility," and together with the Revolving Credit Facility, the "Senior Secured Credit Facilities") pursuant to a Third Amended and Restated Credit Agreement dated December 20, 2016 (as amended, the "Restated Credit Agreement").

Provisions of the Restated Credit Agreement as of September 30, 2019 include, but are not limited to:

- Revolving Credit Facility commitments of \$884.2 million that expire in December 2021 with interest at a floating rate equal to, at the Company's option, either: (1) reserve adjusted London Interbank Offered Rate ("LIBOR"), plus a spread that ranges from 250 to 300 basis points depending on the cash flow leverage ratio of Encore and its restricted subsidiaries as defined in the Restated Credit Agreement; or (2) alternate base rate, plus a spread that ranges from 150 to 200 basis points, depending on the cash flow leverage ratio of Encore and its restricted subsidiaries. "Alternate base rate," as defined in the Restated Credit Agreement, means the highest of (i) the per annum rate which the administrative agent publicly announces from time to time as its prime lending rate, (ii) the federal funds effective rate from time to time, plus 0.5% per annum, (iii) reserved adjusted LIBOR determined on a daily basis for a one month interest period, plus 1.0% per annum and (iv) zero;
- A \$194.6 million term loan maturing in December 2021, with interest at a floating rate equal to, at the Company's option, either: (1) reserve adjusted LIBOR, plus a spread that ranges from 250 to 300 basis points, depending on the cash flow leverage ratio of Encore and its restricted subsidiaries; or (2) alternate base rate, plus a spread that ranges from 150 to 200 basis points, depending on the cash flow leverage ratio of Encore and its restricted subsidiaries. Principal amortizes \$15.3 million in each of 2019 and 2020 with the remaining principal due in 2021;
- A borrowing base under the Revolving Credit Facility equal to 35% of all eligible non-bankruptcy estimated remaining collections plus 55% of eligible estimated remaining collections for consumer receivables subject to bankruptcy;
- A maximum cash flow leverage ratio permitted of 3.00:1.00;
- A maximum cash flow first-lien leverage ratio of 2.00:1.00;
- A minimum interest coverage ratio of 1.75:1.00;
- The allowance of indebtedness in the form of senior secured notes not to exceed \$350.0 million;
- The allowance of additional unsecured or subordinated indebtedness not to exceed \$1.1 billion, including junior lien indebtedness not to exceed \$400.0 million;
- Restrictions and covenants, which limit the payment of dividends and the incurrence of additional indebtedness and liens, among other limitations;
- Repurchases of up to \$150.0 million of Encore's common stock after July 9, 2015, subject to compliance with certain covenants and available borrowing capacity;
- A change of control definition, that excludes acquisitions of stock by Red Mountain Capital Partners LLC, JCF FPK I, LP and their respective affiliates of up to 50% of the outstanding shares of Encore's voting stock;
- Events of default which, upon occurrence, may permit the lenders to terminate the facility and declare all amounts outstanding to be immediately due and payable;
- A pre-approved acquisition limit of \$225.0 million per fiscal year;
- A basket to allow for investments not to exceed the greater of (1) 200% of the consolidated net worth of Encore and its restricted subsidiaries; and (2) an unlimited amount such that after giving effect to the making of any investment, the cash flow leverage ratio is less than 1.25:1:00;
- A basket to allow for investments in persons organized under the laws of Canada in the amount of \$50.0 million;
- Collateralization by all assets of the Company, other than the assets of certain foreign subsidiaries and all unrestricted subsidiaries as defined in the Restated Credit Agreement.

At September 30, 2019, the outstanding balance under the Revolving Credit Facility was \$469.0 million, which bore a weighted average interest rate of 5.25% and 5.09% for the three months ended September 30, 2019 and 2018, respectively, and 5.40% and 4.90% for the nine months ended September 30, 2019 and 2018, respectively. Available capacity under the Revolving Credit Facility, after taking into account borrowing base and applicable debt covenants, was \$224.6 million as of September 30, 2019. At September 30, 2019, the outstanding balance under the Term Loan Facility was \$175.5 million.

#### **Encore Senior Secured Notes**

In August 2017, Encore entered into \$325.0 million in senior secured notes with a group of insurance companies (the "Senior Secured Notes"). The Senior Secured Notes bear an annual interest rate of 5.625%, mature in 2024 and beginning in November 2019 will require quarterly principal payments of \$16.3 million. At September 30, 2019, the outstanding balance of the Senior Secured Notes was \$325.0 million.

The Senior Secured Notes are guaranteed in full by certain of Encore's subsidiaries. The Senior Secured Notes are *pari passu* with, and are collateralized by the same collateral as, the Senior Secured Credit Facilities. The Senior Secured Notes may be accelerated and become automatically and immediately due and payable upon certain events of default, including certain events related to insolvency, bankruptcy, or liquidation. Additionally, any series of the Senior Secured Notes may be accelerated at the election of the holder or holders of a majority in principal amount of such series of Senior Secured Notes upon certain events of default by Encore, including the breach of affirmative covenants regarding guarantors, collateral, minimum revolving credit facility commitment or the breach of any negative covenant. Encore may prepay the Senior Secured Notes at any time for any reason. If Encore prepays the Senior Secured Notes, payment will be at the higher of par or the present value of the remaining scheduled payments of principal and interest on the portion being prepaid. The discount rate used to determine the present value is 50 basis points over the then current Treasury Rate corresponding to the remaining average life of the Senior Secured Notes. The covenants and material terms in the purchase agreement for the Senior Secured Notes are substantially similar to those in the Restated Credit Agreement. The holders of the Senior Secured Notes and the administrative agent for the lenders of the Restated Credit Agreement have an intercreditor agreement related to their pro rata rights to the collateral, actionable default, powers and duties and remedies, among other topics.

# Encore Convertible Notes and Exchangeable Notes

The following table provides a summary of the principal balance, maturity date and interest rate for the convertible and exchangeable senior notes (\$ in thousands):

|                        | September 30,<br>2019 |    | December 31,<br>2018 | Maturity date  | Interest rate |
|------------------------|-----------------------|----|----------------------|----------------|---------------|
| 2020 Convertible Notes | \$<br>89,355          | \$ | 172,500              | July 2020      | 3.000%        |
| 2021 Convertible Notes | 161,000               |    | 161,000              | March 2021     | 2.875%        |
| 2022 Convertible Notes | 150,000               |    | 150,000              | March 2022     | 3.250%        |
| Exchangeable Notes     | 172,500               |    | 172,500              | September 2023 | 4.500%        |
| 2025 Convertible Notes | 100,000               |    |                      | October 2025   | 3.250%        |
|                        | \$<br>672,855         | \$ | 656,000              |                |               |

In June and July 2013, Encore issued \$172.5 million aggregate principal amount of 3.000% convertible senior notes that mature on July 1, 2020 in private placement transactions (the "2020 Convertible Notes"). In March 2014, Encore issued \$161.0 million aggregate principal amount of 2.875% convertible senior notes that mature on March 15, 2021 in private placement transactions (the "2021 Convertible Notes"). In March 2017, Encore issued \$150.0 million aggregate principal amount of 3.250% convertible senior notes that mature on March 15, 2022 in private placement transactions (the "2021 Convertible Notes").

In July 2018, Encore Finance (defined below), a 100% owned finance subsidiary of Encore, issued \$172.5 million aggregate principal amount of exchangeable senior notes due 2023 (the "Exchangeable Notes") which are fully and unconditionally guaranteed by Encore. The Exchangeable Notes mature on September 1, 2023 and bear interest at a rate of 4.500% per year, payable semiannually in arrears on March 1 and September 1 of each year, beginning on March 1, 2019.

Unless otherwise indicated in connection with a particular offering of debt securities, Encore will fully and unconditionally guarantee any debt securities issued by Encore Capital Europe Finance Limited ("Encore Finance"), a 100% owned finance subsidiary of Encore. Amounts related to Encore Finance are included in the consolidated financial statements of Encore subsequent to April 30, 2018, the date of the incorporation of Encore Finance.

In September 2019, Encore issued \$100.0 million aggregate principal amount of 3.250% convertible senior notes that mature on October 1, 2025 in a private placement transaction (the "2025 Convertible Notes" and together with the 2020 Convertible Notes, the 2021 Convertible Notes and the 2022 Convertible Notes, the "Convertible Notes"). The interest on the Convertible Notes is payable semi-annually. The Company used a portion of the net proceeds from the issuance of the 2025 Convertible Notes to repurchase, in separate privately negotiated transactions, approximately \$83.1 million aggregate principal amount of its 2020 Convertible Notes for approximately \$85.0 million, including accrued and unpaid interest. Additionally, the

Company received proceeds of \$1.8 million from the unwind of the capped call options associated with the repurchased portion of the 2020 Convertible Notes. Based on the fair value allocated to the debt and equity components of the 2020 Convertible Notes at the time of repurchase, the Company recognized a pre-tax loss on the repurchase of approximately \$1.7 million, which was recorded to other expense in the consolidated statements of operations during the three and nine months ended September 30, 2019. In addition, the Company recognized approximately \$0.4 million of interest expense to record the write-off of unamortized debt issuance costs associated with the repurchase of the 2020 Convertible Notes in the consolidated statements of operations during the three and nine months ended September 30, 2019. Since the capped call options were determined to be equity instruments, the partial unwind of the capped call options was recorded as an increase in additional paid-in capital in the consolidated statements of financial condition as of September 30, 2019.

Prior to the close of business on the business day immediately preceding their respective conversion or exchange date (listed below), holders may convert or exchange their Convertible Notes or Exchangeable Notes under certain circumstances set forth in the applicable indentures. On or after their respective conversion or exchange dates until the close of business on the scheduled trading day immediately preceding their respective maturity date, holders may convert or exchange their notes at any time. Certain key terms related to the convertible and exchangeable features as of September 30, 2019 are listed below.

|   | 2020 | Convertible Notes | 2021 Convertible Notes 2022 Convertible Notes 2 |              | 20           | 23 Exchangeable Notes | 2025 Convertible Notes |    |             |
|---|------|-------------------|---|--------------|--------------|-----------------------|------------------------|----|-------------|
| Initial conversion or exchange price                              | \$   | 45.72             | \$  | 59.39        | \$<br>45.57  | \$                    | 44.62                  | \$ | 40.00       |
| Closing stock price at date of issuance                           | \$   | 33.35             | \$  | 47.51        | \$<br>35.05  | \$                    | 36.45                  | \$ | 32.00       |
| Closing stock price date  |      | Jun 24, 2013      |   | Mar 5, 2014  | Feb 27, 2017 |                       | Jul 20, 2018           |    | Sep 4, 2019 |
| Conversion or exchange rate (shares per \$1,000 principal amount) |      | 21.8718           |   | 16.8386      | 21.9467      |                       | 22.4090                |    | 25.0000     |
| Conversion or exchange date                                       |      | Jan 1, 2020       |   | Sep 15, 2020 | Sep 15, 2021 |                       | Mar 1, 2023            |    | Jul 1, 2025 |

In the event of conversion or exchange, holders of the Company's Convertible Notes or Exchangeable Notes will receive cash, shares of the Company's common stock or a combination of cash and shares of the Company's common stock, at the Company's election. The Company's current intent is to settle conversions and exchanges through combination settlement (*i.e.*, convertible or exchangeable into cash up to the aggregate principal amount, and shares of the Company's common stock or a combination of cash and shares of the Company's common stock, at the Company's election and subject to certain restrictions contained in each of the indentures governing the Convertible Notes and Exchangeable Notes, for the remainder). As a result, and in accordance with authoritative guidance related to derivatives and hedging and earnings per share, only the conversion or exchange spread is included in the diluted earnings per share calculation, if dilutive. Under such method, the settlement of the conversion or exchange spread has a dilutive effect when, during any quarter, the average share price of the Company's common stock exceeds the initial conversion or exchange prices listed in the above table.

Authoritative guidance requires that issuers of convertible or exchangeable debt instruments which, upon conversion or exchange, may be settled fully or partially in cash, must separately account for the liability and equity components in a manner that will reflect the entity's nonconvertible or nonexchangeable debt borrowing rate when interest cost is recognized in subsequent periods. Additionally, debt issuance costs are required to be allocated in proportion to the allocation of the liability and equity components and accounted for as debt issuance costs and equity issuance costs, respectively.

As discussed above, upon exchange of the Exchangeable Notes, the Company will pay or deliver, as the case may be, cash, shares of the Company's common stock or a combination of cash and shares of the Company's common stock, at the Company's election. The debt and equity components, the issuance costs related to the equity component, the stated interest rate, and the effective interest rate for each of the Convertible Notes and Exchangeable Notes at the time of the original offering are listed below (*in thousands, except percentages*):

# Table of Contents

|                         | 2020 Co | nvertible Notes(1) | 2021 Convertible Notes |         | 2022 Convertible Notes |         | 202 | 3 Exchangeable Notes | 2025 Convertible Notes |        |
|-------------------------|---------|--------------------|------------------------|---------|------------------------|---------|-----|----------------------|------------------------|--------|
| Debt component          | \$      | 140,247            | \$                     | 143,645 | \$                     | 137,266 | \$  | 157,971              | \$                     | 91,024 |
| Equity component        | \$      | 32,253             | \$                     | 17,355  | \$                     | 12,734  | \$  | 14,009               | \$                     | 8,976  |
| Equity issuance cost    | \$      | 1,106              | \$                     | 581     | \$                     | 398     | \$  | —                    | \$                     | 224    |
| Stated interest rate    |         | 3.000%             |                        | 2.875%  |                        | 3.250%  |     | 4.500%               |                        | 3.250% |
| Effective interest rate |         | 6.350%             |                        | 4.700%  |                        | 5.200%  |     | 6.500%               |                        | 5.000% |

(1) The Company used a portion of the net proceeds from the issuance of the 2025 Convertible Notes to repurchase approximately \$83.1 million aggregate principal amount of its 2020 Convertible Notes. As a result, the remaining principal amount of the 2020 Convertible Notes was \$89.4 million as of September 30, 2019.

The balances of the liability and equity components of all the Convertible Notes and Exchangeable Notes outstanding were as follows (in thousands):

|   | September 30,<br>2019 |          |    | December 31,<br>2018 |
|---|-----------------------|----------|----|----------------------|
| Liability component—principal amount    | \$                    | 672,855  | \$ | 656,000              |
| Unamortized debt discount               |                       | (33,317) |    | (36,361)             |
| Liability component—net carrying amount | \$                    | 639,538  | \$ | 619,639              |
| Equity component                        | \$                    | 83,127   | \$ | 76,351               |

The debt discount is being amortized into interest expense over the remaining life of the Convertible Notes and Exchangeable Notes using the effective interest rates. Interest expense related to the Convertible Notes and Exchangeable Notes was as follows *(in thousands)*:

|   | Three Months Ended<br>September 30, |        |    |       | <br>Nine Mor<br>Septer |    |        |
|---|-------------------------------------|--------|----|-------|------------------------|----|--------|
|   | 2019 2018                           |        |    | 2019  | 2018                   |    |        |
| Interest expense—stated coupon rate                       | \$                                  | 6,754  | \$ | 3,676 | \$<br>17,662           | \$ | 10,969 |
| Interest expense—amortization of debt discount            |                                     | 3,405  |    | 2,518 | 9,770                  |    | 7,410  |
| Interest expense—Convertible Notes and Exchangeable Notes | \$                                  | 10,159 | \$ | 6,194 | \$<br>27,432           | \$ | 18,379 |

# Hedge Transactions

In order to reduce the risk related to the potential dilution and/or the potential cash payments the Company may be required to make in the event that the market price of the Company's common stock becomes greater than the conversion or exchange prices of the Convertible Notes and the Exchangeable Notes, the Company maintains a hedge program, primarily through capped call options, that increases the effective conversion or exchange price for the 2020 Convertible Notes, the 2021 Convertible Notes and the Exchangeable Notes. The Company did not hedge the 2022 Convertible Notes or the 2025 Convertible Notes. As discussed above, the Company unwound the capped call options associated with the portion of the 2020 Convertible Notes repurchased by the Company in September 2019.

The details of the hedge program are listed below (in thousands, except conversion price):

|  | 2020 Convertible Notes |    | 2021 Convertible Notes | 20 | 23 Exchangeable Notes |
|--|------------------------|----|------------------------|----|-----------------------|
| Cost of the hedge transaction(s)       | \$<br>18,113           | \$ | 19,545                 | \$ | 17,785                |
| Initial conversion or exchange price   | \$<br>45.72            | \$ | 59.39                  | \$ | 44.62                 |
| Effective conversion or exchange price | \$<br>61.55            | \$ | 83.14                  | \$ | 62.48                 |

#### **Cabot Senior Secured Notes**

The following table provides a summary of the Cabot senior secured notes (\$ in thousands):

# Table of Contents

|   | September 30,<br>2019 |           | December 31,<br>2018 |           |               |                 |  |  | Maturity date | Interest rate |
|---|-----------------------|-----------|----------------------|-----------|---------------|-----------------|--|--|---------------|---------------|
| Floating rate senior secured notes due 2024 | \$                    | 435,960   | \$                   | —         | June 2024     | EURIBOR +6.375% |  |  |               |               |
| Floating rate senior secured notes due 2021 |                       | —         |                      | 356,067   | November 2021 | EURIBOR +5.875% |  |  |               |               |
| Senior secured notes due 2023               |                       | 630,474   |                      | 653,355   | October 2023  | 7.500%          |  |  |               |               |
| Senior secured notes due 2021               |                       | —         |                      | 101,977   | April 2021    | 6.500%          |  |  |               |               |
|   | \$                    | 1,066,434 | \$                   | 1,111,399 |               |                 |  |  |               |               |

In June 2019, Cabot Financial (Luxembourg) II S.A. ("Cabot Financial II"), an indirect subsidiary of Encore, issued €400.0 million (approximately \$452.0 million) in aggregate principal amount of Senior Secured Floating Rate Notes due 2024 (the "Cabot 2024 Floating Rate Notes"). The Cabot 2024 Floating Rate Notes will mature in June 2024 and bear interest at a rate equal to the sum of (i) three-month EURIBOR (subject to a 0% floor) plus (ii) 6.375%, reset quarterly. Interest is payable quarterly in arrears on January 15, April 15, July 15 and October 15 of each year.

The proceeds from the issuance of the Cabot 2024 Floating Rate Notes, together with cash on hand, were used to (1) fully redeem existing €310.0 million (approximately \$350.3 million) floating rate notes due in November 2021 and pay premium and accrued interest thereon, (2) fully redeem existing £80.0 million (approximately \$101.6 million) senior secured notes due in April 2021 and pay accrued interest thereon, and (3) pay commissions, fees and other expenses. The transaction was treated as a debt extinguishment and related fees of approximately \$9.0 million were recorded as interest expense in the Company's consolidated statements of operations during the nine months ended September 30, 2019.

The Cabot 2024 Floating Rate Notes are fully and unconditionally guaranteed on a senior secured basis by the following indirect subsidiaries of the Company: CCM, Cabot Financial Limited and all material subsidiaries of Cabot Financial Limited (other than Cabot Financial II, Marlin Intermediate Holdings plc, Cabot Securitisation UK Limited and Cabot Securitisation (UK) II Limited). The Cabot 2024 Floating Rate Notes are secured by a first-ranking security interest in all the outstanding shares of Cabot Financial II and the guarantors (other than CCM and Marlin Midway Limited) and substantially all the assets of Cabot Financial II and the guarantors (other than CCM).

Cabot Financial (Luxembourg) S.A. ("Cabot Financial") has issued £512.9 million (approximately \$651.3 million) in aggregate principal amount of 7.500% Senior Secured Notes due 2023 (the "Cabot 2023 Notes"). The Cabot 2023 Notes mature in October 2023. Interest on the Cabot 2023 Notes is payable semi-annually, in arrears, on April 1 and October 1 of each year. The Cabot 2023 Notes are fully and unconditionally guaranteed on a senior secured basis by the following indirect subsidiaries of the Company: CCM, Cabot Financial Limited, and all material subsidiaries of Cabot Financial Limited (other than Cabot Financial, Marlin Intermediate Holdings plc, Cabot Securitisation UK Limited and Cabot Securitisation (UK) II Limited). The Cabot 2023 Notes are secured by a first ranking security interest in all the outstanding shares of Cabot Financial and the guarantors (other than CCM and Marlin Midway Limited) and substantially all the assets of Cabot Financial and the guarantors (other than CCM). Subject to the Intercreditor Agreement described below under "Cabot 2024 Floating Rate Notes and the Cabot Credit Facility described below.

Interest expense related to the Cabot senior secured notes was as follows (in thousands):

|  | Three Months Ended September 30, |        |      |        | N    | line Months En | ded September 30, |        |
|--|----------------------------------|--------|------|--------|------|----------------|-------------------|--------|
|  | 2019 2018                        |        | 2019 |        | 2018 |                |                   |        |
| Interest expense—stated coupon rate            | \$                               | 18,434 | \$   | 21,411 | \$   | 57,291         | \$                | 64,250 |
| Interest expense—amortization of debt discount |                                  | 1,522  |      | 1,684  |      | 5,091          |                   | 4,579  |
| Interest expense—Cabot senior secured notes    | \$                               | 19,956 | \$   | 23,095 | \$   | 62,382         | \$                | 68,829 |

# Cabot Senior Revolving Credit Facilities

In November 2018, Cabot Financial (UK) Limited ("Cabot Financial UK") entered into an amended and restated senior secured revolving credit facility agreement (as amended and restated, the "Cabot Credit Facility"). At September 30, 2019, the Cabot Credit Facility provides for a total committed facility of £385.0 million of which £375.0 million expires in September 2022 and £10.0 million expires in September 2021, and included the following key provisions:

- Interest at LIBOR (or EURIBOR for any loan drawn in euro) plus 3.00% per annum for the £375.0 million facility, and interest at LIBOR (or EURIBOR for any loan drawn in euro) plus 3.25% per annum for the £10.0 million facility;
- A restrictive covenant that limits the loan to value ratio to 0.75 in the event that the Cabot Credit Facility is more than 20% utilized;
- A restrictive covenant that limits the super senior loan (i.e. the Cabot Credit Facility and any super priority hedging liabilities) to value ratio to 0.275;
- Additional restrictions and covenants which limit, among other things, the payment of dividends and the incurrence of additional indebtedness and liens; and
- Events of default which, upon occurrence, may permit the lenders to terminate the Cabot Credit Facility and declare all amounts outstanding to be immediately due and payable.

The Cabot Credit Facility is unconditionally guaranteed by the following indirect subsidiaries of the Company: CCM, Cabot Financial Limited, and all material subsidiaries of Cabot Financial Limited. The Cabot Credit Facility is secured by first ranking security interests in all the outstanding shares of Cabot Financial UK and the guarantors (other than CCM) and substantially all the assets of Cabot Financial UK and the guarantors (other than CCM) and substantially all the assets of Cabot 2023 Notes, the Cabot 2024 Floating Rate Notes, and the Cabot Credit Facility, any liabilities in respect of obligations under the Cabot Credit Facility that are secured by assets that also secure the Cabot 2023 Notes, the Cabot 2024 Floating Rate Notes will receive priority with respect to any proceeds received upon any enforcement action over any such assets.

At September 30, 2019, the outstanding borrowings under the Cabot Credit Facilities were £248.5 million (approximately \$305.5 million). The weighted average interest rate was 3.71% and 3.86% for the three months ended September 30, 2019 and 2018, respectively, and 3.47% and 3.78% for the nine months ended September 30, 2019 and 2018, respectively. Available capacity under the Cabot Credit Facility, after taking into account borrowing base and applicable debt covenants, was £136.5 million (approximately \$167.8 million) as of September 30, 2019.

#### Cabot Securitisation Senior Facility

Cabot's wholly owned subsidiary Cabot Securitisation UK Ltd ("Cabot Securitisation") entered into a senior facility agreement (the "Senior Facility Agreement") for a committed amount of £300.0 million, of which £300.0 million was drawn as of September 30, 2019. The Senior Facility Agreement matures in September 2023. The obligations of Cabot Securitisation under the Senior Facility Agreement are secured by first ranking security interests over all of Cabot Securitisation's property, assets and rights (including receivables purchased from Cabot Financial UK from time to time), the book value of which was approximately £329.3 million (approximately \$404.8 million) as of September 30, 2019. Funds drawn under the Senior Facility Agreement will bear interest at a rate per annum equal to LIBOR plus a margin of 2.85%.

In November 2018, Cabot's wholly owned subsidiary Cabot Securitisation UK II Ltd ("Cabot Securitisation II") entered into a new non-recourse asset backed senior facility of £50.0 million, of which £50.0 million was drawn as of September 30, 2019. The senior facility matures in September 2023. The facility is secured by first ranking security interests over all of Cabot Securitisation II's property, assets and rights (including receivables purchased from Cabot Financial UK from time to time), the book value of which was approximately £52.5 million (approximately \$64.5 million) as of September 30, 2019. Funds drawn under this facility will bear interest at a rate per annum equal to LIBOR plus a margin of 4.075%.

At September 30, 2019, the outstanding borrowings under the Cabot Securitisation Senior Facility were £350.0 million (approximately \$430.2 million). The weighted average interest rate was 3.75% and 3.56% for the three months ended September 30, 2019 and 2018 respectively, and 3.74% and 3.42% for the nine months ended September 30, 2019 and 2018, respectively.

Cabot Securitisation and Cabot Securitisation II are securitized financing vehicles and are VIEs for consolidation purposes. Refer to Note 9, "Variable Interest Entities," for further details.

# Finance Lease Liabilities

The Company has finance lease liabilities primarily for computer equipment. As of September 30, 2019, the Company's finance lease liabilities were approximately \$7.9 million. Refer to "Note 11: Leases" for further details.



#### **Note 9: Variable Interest Entities**

A VIE is defined as a legal entity whose equity owners do not have sufficient equity at risk, or, as a group, the holders of the equity investment at risk lack any of the following three characteristics: decision-making rights, the obligation to absorb expected losses, or the right to receive expected residual returns of the entity. The primary beneficiary is identified as the variable interest holder that has both the power to direct the activities of the VIE that most significantly affect the entity's economic performance and the obligation to absorb expected losses or the right to receive benefits from the entity that could potentially be significant to the VIE. The Company consolidates VIEs when it is the primary beneficiary.

The Company evaluates its relationships with its VIEs on an ongoing basis to ensure that it continues to be the primary beneficiary. A reconsideration event is significant if it changes the design of the entity or the entity's equity investment at risk. Prior to the purchase of all of the outstanding equity of CCM not owned by the Company, CCM's indirect holding Company Janus Holdings S.a r.l. ("Janus Holdings") was a VIE. Upon completion of the Cabot Transaction on July 24, 2018 and the subsequent change in organizational structure, Janus Holdings no longer qualified as a VIE and CCM is consolidated via the voting interest model.

As of September 30, 2019, the Company's VIEs include certain securitized financing vehicles and other immaterial special purpose entities that were created to purchase receivable portfolios in certain geographies. The Company is the primary beneficiary of these VIEs.

Most assets recognized as a result of consolidating these VIEs do not represent additional assets that could be used to satisfy claims against the Company's general assets. Conversely, liabilities recognized as a result of consolidating these VIEs do not represent additional claims on the Company's general assets; rather, they represent claims against the specific assets of the VIE.

### Note 10: Income Taxes

Income tax expense was \$3.0 million and \$16.9 million during the three months ended September 30, 2019 and 2018, respectively, and \$18.4 million and \$37.7 million during the nine months ended September 30, 2019 and 2018, respectively. The decreases in income tax expense for the three and nine months ended September 30, 2019 as compared to the corresponding periods in 2018 were primarily attributable to a tax benefit recognized in relation to the Baycorp Transaction. Additionally, the decrease in income tax expense during the nine months ended September 30, 2019 as compared to the corresponding period in 2018 were primarily attributable to a tax benefit recognized in relation to the Baycorp Transaction. Additionally, the decrease in income tax expense during the nine months ended September 30, 2019 as compared to the corresponding period in 2018 was also a result of a tax benefit recognized related to a tax accounting method change for revenue reporting approved by the Internal Revenue Service ("IRS") during the first quarter of 2019.

The effective tax rates for the respective periods are shown below:

|  | Three Months<br>September |           | Nine Mont<br>Septem |        |  |  |
|--|---------------------------|-----------|---------------------|--------|--|--|
|  | 2019                      | 2019 2018 |                     | 2018   |  |  |
| Federal provision  | 21.0 %                    | 21.0%     | 21.0 %              | 21.0 % |  |  |
| State provision  | 5.3 %                     | 1.7%      | 3.7 %               | 1.5 %  |  |  |
| Tax benefit relating to Baycorp Transaction <sup>(1)</sup> | (29.1)%                   | %         | (8.6)%              | %      |  |  |
| Foreign income taxed at different rates                    | (3.4)%                    | 13.0%     | (2.6)%              | (1.6)% |  |  |
| Audit assessment <sup>(2)</sup>                            | 8.9 %                     | %         | 2.6 %               | %      |  |  |
| Change in valuation allowance                              | 1.9 %                     | 18.1%     | 2.1 %               | 16.3 % |  |  |
| Change in tax accounting method <sup>(3)</sup>             | — %                       | %         | (6.3)%              | %      |  |  |
| Other  | 2.5 %                     | 2.7%      | 0.9 %               | (0.1)% |  |  |
| Effective rate   | 7.1 %                     | 56.5%     | 12.8 %              | 37.1 % |  |  |

(1) In connection with the Baycorp Transaction that was completed on August 15, 2019, the Company recognized a total tax benefit of \$17.5 million on the disposition of certain investments in Baycorp held by the Company and its subsidiaries in various jurisdictions during the three and nine months ended September 30, 2019.

(2) Relates to an IRS audit assessment for tax years 2014-2017 currently under exam.

(3) During the first quarter of 2019, the Company received IRS approval for a tax accounting method change related to revenue reporting. The revised tax accounting method more closely aligns with the Company's book accounting method for revenue reporting.

Each interim period is considered an integral part of the annual period and tax expense or benefit is measured using an estimated annual effective income tax rate. The estimated annual effective tax rate for the full year is applied to the respective interim period, taking into account year-to-date amounts and projected amounts for the year. Since the Company operates in foreign countries with varying tax rates, the impact of the results the international operations have on the Company's quarterly effective tax rate is dependent on the level of income or loss from the international operations in the period.

The Company's subsidiary in Costa Rica is operating under a 100% tax holiday through December 31, 2026. The impact of the tax holiday in Costa Rica for the three and nine months ended September 30, 2019 and 2018, was immaterial.

The Company had gross unrecognized tax benefits, inclusive of penalties and interest, of \$19.9 million at September 30, 2019. These unrecognized tax benefits, if recognized, would result in a net tax benefit of \$13.0 million as of September 30, 2019. There were no material changes in gross unrecognized tax benefits from December 31, 2018.

Of the Company's \$186.7 million of cash and cash equivalents as of September 30, 2019, \$161.8 million was held outside of the United States. Following the enactment of the Tax Reform Act and the associated transition tax, in general, repatriation of cash to the United States can be completed with no incremental U.S. tax. However, repatriation of cash could subject the Company to non-U.S. jurisdictional taxes on distributions. The Company maintains non-U.S. funds in its foreign operations to (1) provide adequate working capital, (2) satisfy various regulatory requirements, and (3) take advantage of business expansion opportunities as they arise. The non-U.S. jurisdictional taxes applicable to foreign earnings are not readily determinable or practicable. The Company regularly evaluates its election to indefinitely reinvest its non-U.S. earnings. As of September 30, 2019, management believes that it has sufficient liquidity to satisfy its cash needs, including its cash needs in the United States.

#### Note 11: Leases

Effective January 1, 2019, the Company adopted Topic 842 using the modified retrospective method. As such, the Company recognized operating lease right-ofuse ("ROU") assets and operating lease liabilities in the consolidated statements of financial condition. Prior period financial statements were not adjusted under the new standard and therefore, those amounts are not presented below. The Company elected not to apply the recognition requirements to short-term leases, not to separate non-lease components from lease components, and elected the transition provisions available for existing contracts, which allowed the Company to carryforward its historical assessments of (1) whether contracts are or contain a lease, (2) lease classification, and (3) initial direct costs.

ROU assets represent the Company's right to use an underlying asset during the lease term and lease liabilities represent the Company's obligation to make lease payments arising from the lease. ROU assets and lease liabilities are recognized at commencement date based on the net present value of fixed lease payments over the lease term. The Company's lease term includes options to extend or terminate the lease when it is reasonably certain that it will exercise that option. ROU assets also

include any advance lease payments made and are net of any lease incentives. As most of the Company's operating leases do not provide an implicit rate, the Company uses its incremental borrowing rate based on the information available at commencement date in determining the present value of lease payments. The incremental borrowing rate is the rate of interest that the Company would expect to pay to borrow over a similar term, and on a collateralized basis, an amount equal to the lease payments in a similar economic environment.

The majority of the Company's leases are for corporate offices, various facilities and information technology equipment. The components of lease expense for the three and nine months ended September 30, 2019 were as follows *(in thousands)*:

|                                      | <br>Three Months Ended<br>September 30, | Nine Months Ended<br>September 30, |
|--------------------------------------|---|------------------------------------|
|                                      | 2019                                    | 2019                               |
| Operating lease costs <sup>(1)</sup> | \$<br>6,739                             | \$<br>15,394                       |
| Finance lease costs                  |   |                                    |
| Amortization of right-of-use assets  | 441                                     | 1,254                              |
| Interest on lease liabilities        | 51                                      | 466                                |
| Total lease costs                    | \$<br>7,231                             | \$<br>17,114                       |

Operating lease expenses are included in general and administrative expenses in the Company's consolidated statements of operations. Costs include short-term and variable lease components which were
not material for the periods.

The following table provides supplemental consolidated balance sheet information related to leases as of September 30, 2019 (in thousands):

|                                     | Classification              | Se | ptember 30,<br>2019 |
|-------------------------------------|-----------------------------|----|---------------------|
| Assets                              |                             |    |                     |
| Operating lease right-of-use assets | Other assets                | \$ | 75,852              |
| Finance lease right-of-use assets   | Property and equipment, net |    | 8,286               |
| Total lease right-of-use assets     |                             | \$ | 84,138              |
|                                     |                             |    |                     |
| Liabilities                         |                             |    |                     |
| Operating lease liabilities         | Other liabilities           | \$ | 94,154              |
| Finance lease liabilities           | Debt, net                   |    | 7,893               |
| Total lease liabilities             |                             | \$ | 102,047             |

Supplemental lease information is summarized below (in thousands, except rate and lease term):

|  |    | onths Ended<br>mber 30, | e Months Ended<br>September 30, |
|--|----|-------------------------|---------------------------------|
|  | 2  | 2019                    | 2019                            |
| Right-of-use assets obtained in exchange for new operating lease obligations | \$ | 4,232                   | \$<br>114,484                   |
| Right-of-use assets obtained in exchange for new finance lease obligations   |    | 3,862                   | 6,795                           |
| Cash paid for amounts included in the measurement of lease liabilities       |    |                         |                                 |
| Operating leases - operating cash flows                                      |    | 4,022                   | 10,883                          |
| Finance leases - operating cash flows  |    | 51                      | 466                             |
| Finance leases - financing cash flows  |    | 454                     | 1,419                           |

|  | September 30,<br>2019 |
|--|-----------------------|
| Weighted-average remaining lease term (in years) |                       |
| Operating leases                                 | 8.2                   |
| Finance leases                                   | 3.2                   |
| Weighted-average discount rate                   |                       |
| Operating leases <sup>(1)</sup>                  | 5.4%                  |
| Finance leases                                   | 4.7%                  |

(1) Upon adoption of the new lease standard, discount rates used for existing operating leases were established at January 1, 2019.

Minimum future payments on noncancelable operating leases as of September 30, 2019 are summarized as follows (in thousands):

|                                   | Finance Operating<br>Leases Leases |       |    | Total    |    |          |  |
|-----------------------------------|------------------------------------|-------|----|----------|----|----------|--|
| 2019 <sup>(1)</sup>               | \$                                 | 662   | \$ | 3,812    | \$ | 4,474    |  |
| 2020                              |                                    | 2,646 |    | 17,233   |    | 19,879   |  |
| 2021                              |                                    | 2,508 |    | 16,352   |    | 18,860   |  |
| 2022                              |                                    | 2,281 |    | 13,288   |    | 15,569   |  |
| 2023                              |                                    | 433   |    | 12,145   |    | 12,578   |  |
| Thereafter                        |                                    | —     |    | 54,566   |    | 54,566   |  |
| Total undiscounted lease payments |                                    | 8,530 |    | 117,396  |    | 125,926  |  |
| Less: imputed interest            |                                    | (637) |    | (23,242) |    | (23,879) |  |
| Lease obligations                 | \$                                 | 7,893 | \$ | 94,154   | \$ | 102,047  |  |

(1) 2019 amount consists of three months data from October 1, 2019 to December 31, 2019.

As previously disclosed in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2018 and under the previous lease accounting standard, minimum future payments on noncancelable operating leases as of December 31, 2018 are summarized as follows (*in thousands*):

|   | Finance<br>Leases |       |    | Operating<br>Leases | Total         |
|---|-------------------|-------|----|---------------------|---------------|
| 2019                                    | \$                | 2,507 | \$ | 16,538              | \$<br>19,045  |
| 2020                                    |                   | 1,983 |    | 13,850              | 15,833        |
| 2021                                    |                   | 1,844 |    | 13,044              | 14,888        |
| 2022                                    |                   | 1,630 |    | 11,737              | 13,367        |
| 2023                                    |                   | 204   |    | 9,741               | 9,945         |
| Thereafter                              |                   |       |    | 37,997              | 37,997        |
| Total minimal leases payments           |                   | 8,168 | \$ | 102,907             | \$<br>111,075 |
| Less: Interest                          |                   | (605) |    |                     |               |
| Present value of minimal lease payments | \$                | 7,563 |    |                     |               |

# Note 12: Commitments and Contingencies

# Litigation and Regulatory

The Company is involved in disputes, legal actions, regulatory investigations, inquiries, and other actions from time to time in the ordinary course of business. The Company, along with others in its industry, is routinely subject to legal actions based on the Fair Debt Collection Practices Act ("FDCPA"), comparable state statutes, the Telephone Consumer Protection Act ("TCPA"), state and federal unfair competition statutes, and common law causes of action. The violations of law investigated or

alleged in these actions often include claims that the Company lacks specified licenses to conduct its business, attempts to collect debts on which the statute of limitations has run, has made inaccurate or unsupported assertions of fact in support of its collection actions and/or has acted improperly in connection with its efforts to contact consumers. Such litigation and regulatory actions could involve potential compensatory or punitive damage claims, fines, sanctions, injunctive relief, or changes in business practices. Many continue on for some length of time and involve substantial investigation, litigation, negotiation, and other expense and effort before a result is achieved, and during the process the Company often cannot determine the substance or timing of any eventual outcome.

At September 30, 2019, there were no material developments in any of the legal proceedings disclosed in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2018.

In certain legal proceedings, the Company may have recourse to insurance or third party contractual indemnities to cover all or portions of its litigation expenses, judgments, or settlements. The Company records loss contingencies in its financial statements only for matters in which losses are probable and can be reasonably estimated. Where a range of loss can be reasonably estimated with no best estimate in the range, the Company records the minimum estimated liability. The Company continuously assesses the potential liability related to its pending litigation and regulatory matters and revises its estimates when additional information becomes available. The Company's legal costs are recorded to expense as incurred. As of September 30, 2019, the Company has no material reserves for legal matters.

## **Purchase Commitments**

In the normal course of business, the Company enters into forward flow purchase agreements and other purchase commitment agreements. As of September 30, 2019, the Company had entered into agreements to purchase receivable portfolios with a face value of approximately \$2.6 billion for a purchase price of approximately \$306.0 million. Most purchase commitments do not extend past one year.

#### Note 13: Segment and Geographic Information

The Company conducts business through several operating segments that have similar economic and other qualitative characteristics and have been aggregated in accordance with authoritative guidance into one reportable segment, portfolio purchasing and recovery. Since the Company operates in one reportable segment, all required segment information can be found in the consolidated financial statements.

The Company has operations in the United States, Europe and other foreign countries. The following table presents the Company's total revenues, adjusted by net allowances by geographic areas in which the Company operates *(in thousands)*:

|   | <br>Three Months Ended<br>September 30, |      |         |      | Nine Mor<br>Septer |                 |  |      |
|---|---|------|---------|------|--------------------|-----------------|--|------|
|   | 2019                                    | 2018 |         | 2018 |                    | 2019            |  | 2018 |
| Revenues, adjusted by net allowances <sup>(1)</sup> : |   |      |         |      |                    |                 |  |      |
| United States   | \$<br>211,193                           | \$   | 178,892 | \$   | 599,953            | \$<br>530,679   |  |      |
| International   |   |      |         |      |                    |                 |  |      |
| Europe <sup>(2)</sup>                                 | 130,868                                 |      | 137,331 |      | 397,063            | 412,407         |  |      |
| Other geographies                                     | 13,875                                  |      | 20,551  |      | 52,871             | 70,223          |  |      |
|   | <br>144,743                             |      | 157,882 |      | 449,934            | <br>482,630     |  |      |
| Total   | \$<br>355,936                           | \$   | 336,774 | \$   | 1,049,887          | \$<br>1,013,309 |  |      |

 Revenues, adjusted by net allowances, are attributed to countries based on consumer location. Revenues primarily include portfolio revenues and fee-based income earned on accounts collected on behalf of others.

(2) Based on the financial information that is used to produce the general-purpose financial statements, providing further geographic information is impracticable.

# Note 14: Goodwill and Identifiable Intangible Assets

Goodwill is tested for impairment at the reporting unit level annually and in interim periods if certain events occur that indicate that the fair value of a reporting unit may be below its carrying value. Determining the number of reporting units and the fair value of a reporting unit requires the Company to make judgments and involves the use of significant estimates and assumptions.

On August 15, 2019, the Company completed the sale of Baycorp. The Company concluded that the fair value of Baycorp immediately prior to the Baycorp Transaction was less than its recorded book value and, as a result, the entire goodwill balance carried at the Baycorp reporting unit of \$10.7 million was impaired. The goodwill impairment is included in operating expenses in the Company's consolidated statements of operations during the three and nine months ended September 30, 2019.

The annual goodwill testing date for the reporting units that are included in the portfolio purchasing and recovery reportable segment is October 1st. Other than the impairment charge discussed above, there have been no events or circumstances during the nine months ended September 30, 2019 that have required the Company to perform an interim assessment of goodwill carried at these reporting units. Management continues to evaluate and monitor all key factors impacting the carrying value of the Company's recorded goodwill and long-lived assets. Adverse changes in the Company's actual or expected operating results, market capitalization, business climate, economic factors or other negative events that may be outside the control of management could result in a material non-cash impairment charge in the future.

The Company's goodwill is attributable to reporting units included in its portfolio purchasing and recovery segment. The following table summarizes the activity in the Company's goodwill balance (*in thousands*):

|  | Total         |
|--|---------------|
| Balance, December 31, 2018             | \$<br>868,126 |
| Effect of foreign currency translation | 14,758        |
| Balance, March 31, 2019                | <br>882,884   |
| Effect of foreign currency translation | (17,357)      |
| Balance, June 30, 2019                 | <br>865,527   |
| Goodwill impairment                    | (10,718)      |
| Effect of foreign currency translation | (23,260)      |
| Balance, September 30, 2019            | \$<br>831,549 |

The Company's acquired intangible assets are summarized as follows (in thousands):

|                         | As of September 30, 2019        |    |                             |    |                           | As of December 31, 2018 |                             |    |                             |    |                           |
|-------------------------|---------------------------------|----|-----------------------------|----|---------------------------|-------------------------|-----------------------------|----|-----------------------------|----|---------------------------|
|                         | <br>Gross<br>Carrying<br>Amount |    | Accumulated<br>Amortization |    | Net<br>Carrying<br>Amount |                         | Gross<br>Carrying<br>Amount |    | Accumulated<br>Amortization |    | Net<br>Carrying<br>Amount |
| Customer relationships  | \$<br>63,464                    | \$ | (15,309)                    | \$ | 48,155                    | \$                      | 73,458                      | \$ | (17,025)                    | \$ | 56,433                    |
| Developed technologies  | 5,842                           |    | (5,161)                     |    | 681                       |                         | 7,461                       |    | (6,446)                     |    | 1,015                     |
| Trade name and other    | 5,557                           |    | (4,676)                     |    | 881                       |                         | 8,346                       |    | (5,213)                     |    | 3,133                     |
| Total intangible assets | \$<br>74,863                    | \$ | (25,146)                    | \$ | 49,717                    | \$                      | 89,265                      | \$ | (28,684)                    | \$ | 60,581                    |

# Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations

This Quarterly Report on Form 10-Q contains "forward-looking statements" relating to Encore Capital Group, Inc. ("Encore") and its subsidiaries (which we may collectively refer to as the "Company," "we," "our" or "us") within the meaning of the securities laws. The words "believe," "expect," "anticipate," "estimate," "project," "intend," "plan," "will," "may," and similar expressions often characterize forward-looking statements. These statements may include, but are not limited to, projections of collections, revenues, income or loss, estimates of capital expenditures, plans for future operations, products or services and financing needs or plans, as well as assumptions relating to these matters. Although we believe that the expectations reflected in these forward-looking statements are reasonable, we caution that these expectations or predictions may not prove to be correct or we may not achieve the financial results, savings, or other benefits anticipated in the forward-looking statements. These forward-looking statements are necessarily estimates reflecting the best judgment of our senior management and involve a number of risks and uncertainties, some of which may be beyond our control or cannot be predicted or quantified, that could cause actual results to differ materially from those suggested by the forward-looking statements. Many factors including, but not limited to, those set forth in our Annual Report on Form 10-K under "Part I, Item 1A. Risk Factors" and those set forth in our subsequent Quarterly Report for the quarter ended June 30, 2019 under "Part II, Item 1A, Risk Factors," could cause our actual results, performance, achievements. Our business, financial condition, or results of operations could also be materially and adversely affected by other factors besides those listed. Forward-looking statements well most super devents make it clear that any expected results expressed or implied by these forward-looking statements will not be realized. In addition, it is generally our policy not to mak

## **Our Business**

We are an international specialty finance company providing debt recovery solutions and other related services for consumers across a broad range of financial assets. We primarily purchase portfolios of defaulted consumer receivables at deep discounts to face value and manage them by working with individuals as they repay their obligations and work toward financial recovery. Defaulted receivables are consumers' unpaid financial commitments to credit originators, including banks, credit unions, consumer finance companies and commercial retailers. Defaulted receivables may also include receivables subject to bankruptcy proceedings. We also provide debt servicing and other portfolio management services to credit originators for non-performing loans.

Encore Capital Group, Inc. ("Encore") has three primary business units: MCM, which consists of Midland Credit Management, Inc. and its subsidiaries and domestic affiliates; Cabot, which consists of Cabot Credit Management Limited ("CCM") and its subsidiaries and European affiliates, and LAAP, which is comprised of our investments and operations in Latin America and Asia-Pacific.

# MCM (United States)

Through MCM we are a market leader in portfolio purchasing and recovery in the United States, including Puerto Rico.

#### Cabot (Europe)

Through Cabot we are one of the largest credit management services providers in Europe and a market leader in the United Kingdom and Ireland. Cabot, in addition to its primary business of portfolio purchasing and recovery, also provides a range of debt servicing offerings such as early stage collections, business process outsourcing ("BPO"), and contingent collections. Cabot strengthened its debt servicing offerings with the acquisition of Wescot Credit Services Limited ("Wescot"), a leading U.K. contingency debt collection and BPO services company in November 2017. Previously we controlled CCM via our majority ownership interest in an indirect holding company of CCM. In July 2018, we completed the purchase of all of the outstanding equity of CCM not owned by us (the "Cabot Transaction"). As a result, CCM became a wholly owned subsidiary of Encore.

#### LAAP (Latin America and Asia-Pacific)

We have purchased non-performing loans in Colombia, Peru, Mexico and Brazil. Additionally, we have invested in Encore Asset Reconstruction Company ("EARC") in India.

In August 2019, we completed the sale (the "Baycorp Transaction") of our wholly-owned subsidiary Encore Australia Holdings I PTY LTD (together with its subsidiaries "Baycorp"). Baycorp specialized in the management of non-performing



loans in Australia and New Zealand and was previously a component of our LAAP business unit. The Baycorp Transaction resulted in a goodwill impairment charge of \$10.7 million and an additional loss on sale of \$12.5 million during the three and nine months ended September 30, 2019.

To date, operating results from LAAP have not been significant to our total consolidated operating results. Our long-term growth strategy is focused on continuing to invest in our core portfolio purchasing and recovery business through MCM and strengthening and developing our Cabot business.

# **Government Regulation**

# MCM (United States)

As discussed in more detail under "Part I - Item 1 - Business - Government Regulation" contained in our Annual Report on Form 10-K, our U.S. debt purchasing business and collection activities are subject to federal, state and municipal statutes, rules, regulations and ordinances that establish specific guidelines and procedures that debt purchasers and collectors must follow when collecting consumer accounts, including among others, specific guidelines and procedures for communicating with consumers and prohibitions on unfair, deceptive or abusive debt collection practices.

On May 7, 2019, the Consumer Financial Protection Bureau ("CFPB") issued a Notice of Proposed Rulemaking ("NPRM") regarding debt collection. The NPRM proposes rules related to, among other things: disclosures by debt collectors to consumers; requirements for debt validation; use of newer technologies (text, voicemail and email) to communicate with consumers; and limits relating to telephonic communications. The industry and public had a 90-day period to comment on the proposed rules, which was extended by 30 days. The CFPB will evaluate any comments and issue the final rules. It is anticipated that the final rules will be issued in early to mid 2020, with an effective date one year after the final rules are issued.

## Cabot (Europe)

As discussed in more detail under "Part I - Item 1 - Business - Government Regulation" contained in our Annual Report on Form 10-K, our operations in Europe are affected by foreign statutes, rules and regulations regarding debt collection and debt purchase activities. These statutes, rules, regulations, ordinances, guidelines and procedures are modified from time to time by the relevant authorities charged with their administration, which could affect the way we conduct our business.

# **Portfolio Purchasing and Recovery**

#### MCM (United States)

In the United States, the defaulted consumer receivable portfolios we purchase are primarily charged-off credit card debt portfolios. A small percentage of our capital deployment in the United States comprises of receivable portfolios subject to Chapter 13 and Chapter 7 bankruptcy proceedings.

We purchase receivables based on robust, account-level valuation methods and employ proprietary statistical and behavioral models across our U.S. operations. These methods and models allow us to value portfolios accurately (and limit the risk of overpaying), avoid buying portfolios that are incompatible with our methods or strategies and align the accounts we purchase with our business channels to maximize future collections. As a result, we have been able to realize significant returns from the receivables we acquire. We maintain strong relationships with many of the largest financial service providers in the United States.

#### Cabot (Europe)

In Europe, our purchased under-performing debt portfolios primarily consist of paying and non-paying consumer loan accounts. We also purchase certain secured mortgage portfolios and portfolios that are in insolvency status, in particular, individual voluntary arrangements.

We purchase paying and non-paying receivable portfolios using a proprietary pricing model that utilizes account-level statistical and behavioral data. This model allows us to value portfolios with a high degree of accuracy and quantify portfolio performance in order to maximize future collections. As a result, we have been able to realize significant returns from the assets we have acquired. We maintain strong relationships with many of the largest financial services providers in the United Kingdom and continue to expand in the United Kingdom and the rest of Europe with our acquisitions of portfolios and other credit management services providers.

#### **Purchases and Collections**

### Portfolio Pricing, Supply and Demand

## MCM (United States)

Industry delinquency and charge-off rates have continued to increase, creating higher volumes of charged-off accounts that are sold. In addition, issuers have continued to sell predominantly fresh portfolios. Fresh portfolios are portfolios that are generally sold within six months of the consumer's account being charged-off by the financial institution. Meanwhile pricing remains favorable. In addition to selling a higher volume of charged-off accounts, issuers continued to sell their volume in mostly forward flow arrangements that are often committed early in the calendar year.

We believe that smaller competitors continue to face difficulties in the portfolio purchasing market because of the high cost to operate due to regulatory pressure and because issuers are being more selective with buyers in the marketplace. We believe this favors larger participants, such as Encore, because the larger market participants are better able to adapt to these pressures and commit to larger forward flow agreements.

#### Cabot (Europe)

The U.K. market for charged-off portfolios continues to grow, despite an on-going historic low level of charge-off rates, as creditors choose to both sell more of their debt and sell at earlier stages. The near record levels of consumer indebtedness suggest that charged-off debt will increase over time and, together with recent commitments by major debt purchasers to deliver a deleveraging profile, cause us to believe that pricing pressure will decrease in the future.

The Spanish debt market continues to be one of the largest in Europe with a significant amount of debt to be sold and serviced. In particular, we anticipate strong debt purchasing and servicing opportunities in the secured and small and medium enterprise asset classes given the backlog of non-performing debt that has accumulated in these sectors. Additionally, financial institutions continue to experience both market and regulatory pressure to dispose of non-performing loans which should further increase debt purchasing opportunities in Spain.

Although pricing has been elevated, we believe that as our European businesses increase in scale and continue to improve liquidation and collection efficiencies, our margins will remain competitive. Additionally, our continuing investment in our litigation liquidation channel has enabled us to collect from consumers who have the ability to pay but have so far been unwilling to do so. This also enables us to mitigate some of the impact of elevated pricing.

#### Purchases by Geographic Location

The following table summarizes the geographic locations of receivable portfolios we purchased during the periods presented (in thousands):

|                     | Three Months Ended<br>September 30, |            |      |         |            | Nine Months Ended<br>September 30, |            |         |  |
|---------------------|-------------------------------------|------------|------|---------|------------|------------------------------------|------------|---------|--|
|                     |                                     | 2019       | 2018 |         | 2019       |                                    |            | 2018    |  |
| MCM (United States) | \$                                  | 173,214    | \$   | 122,783 | \$         | 527,318                            | \$         | 504,333 |  |
| Cabot (Europe)      |                                     | 85,201     |      | 114,988 |            | 226,047                            |            | 349,315 |  |
| Other geographies   |                                     | 1,495      |      | 10,920  |            | 11,577                             |            | 31,385  |  |
| Total purchases     | \$                                  | \$ 259,910 |      | 248,691 | \$ 764,942 |                                    | \$ 885,033 |         |  |

During the three months ended September 30, 2019, we invested \$259.9 million to acquire receivable portfolios, with face values aggregating \$5.3 billion, for an average purchase price of 4.9% of face value. The amount invested in receivable portfolios increased \$11.2 million, or 4.5%, compared with the \$248.7 million invested during the three months ended September 30, 2018, to acquire receivable portfolios with face values aggregating \$1.6 billion, for an average purchase price of 15.9% of face value.

During the nine months ended September 30, 2019, we invested \$764.9 million to acquire receivable portfolios, with face values aggregating \$9.4 billion, for an average purchase price of 8.2% of face value. The amount invested in receivable portfolios decreased \$120.1 million, or 13.6%, compared with the \$885.0 million invested during the nine months ended September 30, 2018, to acquire receivable portfolios with face values aggregating \$6.2 billion, for an average purchase price of 14.2% of face value.

In the United States, capital deployment increased for the three and nine months ended September 30, 2019, as compared to the corresponding periods in the prior year. The majority of our deployments in the U.S. are in forward flow agreements, and the timing, contract duration, and volumes for each contract can fluctuate leading to variation when comparing to prior periods.

In Europe, capital deployment for the three and nine months ended September 30, 2019 decreased as compared to the corresponding periods in the prior year. The decreases were primarily the result of a more selective purchasing process in conjunction with a plan to reduce European debt leverage over time.

The average purchase price, as a percentage of face value, varies from period to period depending on, among other factors, the quality of the accounts purchased and the length of time from charge-off to the time we purchase the portfolios. The average purchase price, as a percentage of face value decreased significantly during the three and nine months ended September 30, 2019 as compared to the corresponding periods in 2018, due to capital deployment on certain asset classes in Europe that were deeply discounted during the third quarter of 2019.

### **Collections by Channel and Geographic Location**

We utilize three channels for the collection of our receivables: call center and digital collections; legal collections; and collection agencies. The call center and digital collections channel consists of collections that result from our call centers, direct mail program and online collections. The legal collections channel consists of collections that result from our network of retained law firms. The collection agencies channel consists of collections from third-party collection agencies that we utilize when we believe they can liquidate better or less expensively than we can or to supplement capacity in our internal call centers. The collection agencies channel also includes collections on accounts purchased where we maintain the collection agency servicing until the accounts can be recalled and placed in our collection channels. The following table summarizes the total collections by collection channel and geographic area (*in thousands*):

|                                     | Three Months Ended<br>September 30, |         |    |         |    |           | ths Ended<br>ıber 30, |  |
|-------------------------------------|-------------------------------------|---------|----|---------|----|-----------|-----------------------|--|
|                                     |                                     | 2019    |    | 2018    |    | 2019      | 2018                  |  |
| MCM (United States):                |                                     |         |    |         |    |           |                       |  |
| Call center and digital collections | \$                                  | 187,500 | \$ | 170,573 | \$ | 557,135   | \$<br>497,343         |  |
| Legal collections                   |                                     | 141,269 |    | 143,718 |    | 428,296   | 417,315               |  |
| Collection agencies                 |                                     | 2,459   |    | 4,119   |    | 8,682     | 13,524                |  |
| Subtotal                            |                                     | 331,228 |    | 318,410 |    | 994,113   | <br>928,182           |  |
| Cabot (Europe) <sup>(1)</sup> :     |                                     |         |    |         |    |           |                       |  |
| Call center and digital collections |                                     | 64,492  |    | 66,853  |    | 192,832   | 216,174               |  |
| Legal collections                   |                                     | 45,276  |    | 42,333  |    | 145,285   | 118,603               |  |
| Collection agencies                 |                                     | 40,452  |    | 44,279  |    | 131,162   | 137,798               |  |
| Subtotal                            |                                     | 150,220 |    | 153,465 |    | 469,279   | 472,575               |  |
| Other geographies <sup>(2)</sup> :  |                                     |         |    |         |    |           |                       |  |
| Call center and digital collections |                                     | 5,383   |    | 21,767  |    | 25,620    | 66,197                |  |
| Legal collections                   |                                     | 744     |    | 1,957   |    | 3,541     | 6,368                 |  |
| Collection agencies                 |                                     | 11,820  |    | 3,244   |    | 35,576    | 10,716                |  |
| Subtotal                            |                                     | 17,947  |    | 26,968  |    | 64,737    | 83,281                |  |
| Total collections                   | \$                                  | 499,395 | \$ | 498,843 | \$ | 1,528,129 | \$<br>1,484,038       |  |

(1) Certain reclassifications have been made for prior periods.

(2) In December 2018, we completed the sale of all our interest in Refinancia S.A. ("Refinancia"), which remains the servicer for the non-performing loans we own in Colombia and Peru. As such, subsequent to December 2018, collections for these non-performing loans are classified as collection agency collections instead of call center and digital collections.

Gross collections increased slightly by \$0.6 million, or 0.1%, to \$499.4 million during the three months ended September 30, 2019, from \$498.8 million during the three months ended September 30, 2018. Gross collections increased by \$44.1 million, or 3.0%, to \$1,528.1 million during the nine months ended September 30, 2019, from \$1,484.0 million during the nine months ended September 30, 2018. The increases of gross collections during the three and nine months ended September 30, 2019 as compared to the corresponding periods in 2018 were due to increased collections in the United States, offset by decreases in collections in Europe and other geographies.

The increase of collections in the United States during the three and nine months ended September 30, 2019 as compared to the corresponding periods in the prior year was primarily due to the acquisition of portfolios with higher returns in recent periods, the increase in our collection capacity, and our continued effort in improving liquidation. The decreases in collections in Europe during the three and nine months ended September 30, 2019 were primarily due to unfavorable impact of foreign currency translation, which was primarily the result of the strengthening of the U.S. dollar against the British Pound and reduced level of capital deployment in recent periods in conjunction with our plan to reduce European debt leverage over time.

# **Results of Operations**

Results of operations, in dollars and as a percentage of total revenues, adjusted by net allowances, were as follows (in thousands, except percentages):

|  |               | Three Months En | ded September 30, |         |
|--|---------------|-----------------|-------------------|---------|
|  | 2             | 019             |                   | 2018    |
| Revenues   |               |                 |                   |         |
| Revenue from receivable portfolios                                 | \$<br>316,217 | 88.8 %          | \$ 295,357        | 87.7 %  |
| Other revenues   | 31,204        | 8.8 %           | 37,388            | 11.1 %  |
| Total revenues   | <br>347,421   | 97.6 %          | 332,745           | 98.8 %  |
| Allowance reversals on receivable portfolios, net                  | 8,515         | 2.4 %           | 4,029             | 1.2 %   |
| Total revenues, adjusted by net allowances                         | <br>355,936   | 100.0 %         | 336,774           | 100.0 % |
| Operating expenses   |               |                 |                   |         |
| Salaries and employee benefits                                     | 96,638        | 27.2 %          | 95,634            | 28.4 %  |
| Cost of legal collections  | 48,971        | 13.8 %          | 50,473            | 15.0 %  |
| Other operating expenses   | 25,753        | 7.2 %           | 30,691            | 9.1 %   |
| Collection agency commissions                                      | 17,343        | 4.9 %           | 10,682            | 3.2 %   |
| General and administrative expenses                                | 38,168        | 10.7 %          | 41,893            | 12.4 %  |
| Depreciation and amortization                                      | 10,000        | 2.8 %           | 9,873             | 2.9 %   |
| Goodwill impairment  | 10,718        | 3.0 %           | —                 | 0.0 %   |
| Total operating expenses   | <br>247,591   | 69.6 %          | 239,246           | 71.0 %  |
| Income from operations   | <br>108,345   | 30.4 %          | 97,528            | 29.0 %  |
| Other expense  |               |                 |                   |         |
| Interest expense   | (54,365)      | (15.3)%         | (65,094)          | (19.3)% |
| Other expense  | (11,546)      | (3.2)%          | (2,539)           | (0.8)%  |
| Total other expense  | <br>(65,911)  | (18.5)%         | (67,633)          | (20.1)% |
| Income from operations before income taxes                         | <br>42,434    | 11.9 %          | 29,895            | 8.9 %   |
| Provision for income taxes   | (3,021)       | (0.8)%          | (16,879)          | (5.0)%  |
| Net income   | <br>39,413    | 11.1 %          | 13,016            | 3.9 %   |
| Net income attributable to noncontrolling interest                 | <br>(544)     | (0.2)%          | 7,709             | 2.3 %   |
| Net income attributable to Encore Capital Group, Inc. stockholders | \$<br>38,869  | 10.9 %          | \$ 20,725         | 6.2 %   |
|  |               |                 |                   |         |

|  | Nine Months Ended September 30, |           |         |            |         |  |  |  |  |
|--|---------------------------------|-----------|---------|------------|---------|--|--|--|--|
|  |                                 | 2         | 019     |            | 2018    |  |  |  |  |
| Revenues   |                                 |           |         |            |         |  |  |  |  |
| Revenue from receivable portfolios                                 | \$                              | 939,870   | 89.5 %  | \$ 869,028 | 85.8 %  |  |  |  |  |
| Other revenues   |                                 | 98,072    | 9.4 %   | 112,809    | 11.1 %  |  |  |  |  |
| Total revenues   |                                 | 1,037,942 | 98.9 %  | 981,837    | 96.9 %  |  |  |  |  |
| Allowance reversals on receivable portfolios, net                  |                                 | 11,945    | 1.1 %   | 31,472     | 3.1 %   |  |  |  |  |
| Total revenues, adjusted by net allowances                         |                                 | 1,049,887 | 100.0 % | 1,013,309  | 100.0 % |  |  |  |  |
| Operating expenses   |                                 |           |         |            |         |  |  |  |  |
| Salaries and employee benefits                                     |                                 | 284,699   | 27.1 %  | 275,853    | 27.2 %  |  |  |  |  |
| Cost of legal collections  |                                 | 149,446   | 14.2 %  | 155,583    | 15.4 %  |  |  |  |  |
| Other operating expenses   |                                 | 84,913    | 8.1 %   | 103,478    | 10.2 %  |  |  |  |  |
| Collection agency commissions                                      |                                 | 46,905    | 4.5 %   | 34,587     | 3.4 %   |  |  |  |  |
| General and administrative expenses                                |                                 | 110,335   | 10.5 %  | 123,163    | 12.1 %  |  |  |  |  |
| Depreciation and amortization                                      |                                 | 29,736    | 2.9 %   | 31,232     | 3.1 %   |  |  |  |  |
| Goodwill impairment  |                                 | 10,718    | 1.0 %   | —          | 0.0 %   |  |  |  |  |
| Total operating expenses   |                                 | 716,752   | 68.3 %  | 723,896    | 71.4 %  |  |  |  |  |
| Income from operations   |                                 | 333,135   | 31.7 %  | 289,413    | 28.6 %  |  |  |  |  |
| Other expense  |                                 |           |         |            |         |  |  |  |  |
| Interest expense   |                                 | (173,245) | (16.5)% | (183,092)  | (18.1)% |  |  |  |  |
| Other expense  |                                 | (15,766)  | (1.5)%  | (4,961)    | (0.5)%  |  |  |  |  |
| Total other expense  |                                 | (189,011) | (18.0)% | (188,053)  | (18.6)% |  |  |  |  |
| Income from operations before income taxes                         |                                 | 144,124   | 13.7 %  | 101,360    | 10.0 %  |  |  |  |  |
| Provision for income taxes   |                                 | (18,447)  | (1.7)%  | (37,657)   | (3.7)%  |  |  |  |  |
| Net income   |                                 | 125,677   | 12.0 %  | 63,703     | 6.3 %   |  |  |  |  |
| Net income attributable to noncontrolling interest                 |                                 | (893)     | (0.1)%  | 5,147      | 0.5 %   |  |  |  |  |
| Net income attributable to Encore Capital Group, Inc. stockholders | \$                              | 124,784   | 11.9 %  | \$ 68,850  | 6.8 %   |  |  |  |  |
|  |                                 |           |         |            |         |  |  |  |  |

# Results of Operations—Cabot Credit Management Limited

The following table summarizes the operating results contributed by CCM (which does not consolidate the results of its European affiliate Grove Europe S.á r.l.) during the periods presented (*in thousands*):

|  | <br>Three Mo<br>Septen |    | Nine Months Ended<br>September 30, |      |           |    |           |
|--|------------------------|----|------------------------------------|------|-----------|----|-----------|
|  | 2019                   |    | 2018                               | 2019 |           |    | 2018      |
| Total revenues, adjusted by net allowances                         | \$<br>128,656          | \$ | 130,513                            | \$   | 384,661   | \$ | 387,379   |
| Total operating expenses   | (73,530)               |    | (72,343)                           |      | (211,937) |    | (215,344) |
| Income from operations   | <br>55,126             |    | 58,170                             |      | 172,724   |    | 172,035   |
| Interest expense-non-PEC   | <br>(27,580)           |    | (36,169)                           |      | (94,352)  |    | (96,196)  |
| PEC interest expense   | _                      |    | (1,952)                            |      | _         |    | (17,307)  |
| Other (expense) income   | (368)                  |    | 523                                |      | (234)     |    | 1,114     |
| Income before income taxes   | 27,178                 |    | 20,572                             |      | 78,138    |    | 59,646    |
| Provision for income taxes   | (4,798)                |    | (5,373)                            |      | (13,630)  |    | (14,614)  |
| Net income   | <br>22,380             |    | 15,199                             |      | 64,508    |    | 45,032    |
| Net (income) loss attributable to noncontrolling interest          | (544)                  |    | 3,674                              |      | (893)     |    | (5,068)   |
| Net income attributable to Encore Capital Group, Inc. stockholders | \$<br>21,836           | \$ | 18,873                             | \$   | 63,615    | \$ | 39,964    |

#### **Comparison of Results of Operations**

### Revenues

Our revenues consist of revenue from receivable portfolios and other revenues.

Revenue from receivable portfolios consists of accretion revenue and zero basis revenue. Accretion revenue represents revenue derived from pools (quarterly groupings of purchased receivable portfolios) with a cost basis that has not been fully amortized. Revenue from pools with a remaining unamortized cost basis is accrued based on each pool's effective interest rate applied to each pool's remaining unamortized cost basis. The cost basis of each pool is increased by revenue earned and decreased by gross collections and portfolio allowances. The effective interest rate is the internal rate of return ("IRR") derived from the timing and amounts of actual cash received and anticipated future cash flow projections for each pool. All collections realized after the net book value of a portfolio has been fully recovered, or Zero Basis Portfolios ("ZBA"), are recorded as revenue, or ZBA revenue. We account for our investment in receivable portfolios utilizing the interest method in accordance with the authoritative guidance for loans and debt securities acquired with deteriorated credit quality.

Other revenues consist primarily of fee-based income earned on accounts collected on behalf of others, primarily credit originators. We earn fee-based income by providing debt servicing (such as early stage collections, BPO, contingent collections, trace services and litigation activities) to credit originators for non-performing loans. Other revenues also include revenues recognized from the sale of real estate assets that are acquired as a result of our investments in non-performing secured residential mortgage portfolios in Europe and LAAP.

We may incur allowance charges when actual cash flows from our receivable portfolios underperform compared to our expectations or when there is a change in the timing of cash flows. Factors that may contribute to underperformance and to the recording of valuation allowances may include both internal as well as external factors. Internal factors that may have an impact on our collections include operational activities, such as capacity and the productivity of our collection staff. External factors that may have an impact on our collections include new laws or regulations, new interpretations of existing laws or regulations, and the overall condition of the economy. We record allowance reversals on pool groups that have historic allowance reserves when actual cash flows from these receivable portfolios outperform our expectations.

Total revenues, adjusted by net allowances, were \$355.9 million during the three months ended September 30, 2019, an increase of \$19.2 million, or 5.7%, compared to total revenues, adjusted by net allowances of \$336.8 million during the three months ended September 30, 2018. Total revenues, adjusted by net allowances, were \$1,049.9 million during the nine months ended September 30, 2019, an increase of \$36.6 million, or 3.6%, compared to total revenues, adjusted by net allowances of \$1,013.3 million during the nine months ended September 30, 2018.

Our operating results are impacted by foreign currency translation, which represents the effect of translating operating results where the functional currency is different than our U.S. dollar reporting currency. The strengthening of the U.S. dollar relative to other foreign currencies has an unfavorable impact on our international revenues, and the weakening of the U.S. dollar relative to other foreign currencies has a favorable impact on our international revenues. Our revenues were unfavorably impacted by foreign currency translation, primarily by the strengthening of the U.S. dollar against the British Pound by 5.7% for the three months ended September 30, 2019 compared to the three months ended September 30, 2018, and by 6.2% for the nine months ended September 30, 2019 compared to the nine months ended September 30, 2018.

Revenue from receivable portfolios was \$316.2 million during the three months ended September 30, 2019, an increase of \$20.9 million, or 7.1%, compared to \$295.4 million during the three months ended September 30, 2018. Revenue from receivable portfolios was \$939.9 million during the nine months ended September 30, 2019, an increase of \$70.8 million, or 8.2%, compared to \$869.0 million during the nine months ended September 30, 2018. The increases in portfolio revenue during the three and nine months ended September 30, 2019 compared to the three and nine months ended September 30, 2018 were due to increased IRRs resulted from sustained improvements in portfolio collections driven by liquidation improvement initiatives.

The following tables summarize collections, revenue from receivable portfolios, end of period receivable balance and other related supplemental data, by year of purchase (*in thousands, except percentages*):

| United States:     | Col | lections <sup>(1)</sup> |    |                                 | Three Months Ended September 30, 2019 Net     |    |   |  |                         |                |  |  |
|--------------------|-----|-------------------------|----|---------------------------------|---|----|---|--|-------------------------|----------------|--|--|
| United States:     | ¢   |                         |    | Gross<br>Revenue <sup>(2)</sup> | Revenue<br>Recognition<br>Rate <sup>(3)</sup> |    | Net<br>Reversal<br>(Portfolio<br>Allowance) | Gross Revenue<br>% of Total<br>Revenue | Unamortized<br>Balances | Monthly<br>IRR |  |  |
|                    | ¢   |                         |    |                                 |   |    |   |  |                         |                |  |  |
| ZBA <sup>(4)</sup> | φ   | 16,333                  | \$ | 14,301                          | 87.6%   | \$ | 2,045                                       | 4.5%                                   | \$                      | —              |  |  |
| 2011               |     | 8,310                   |    | 9,264                           | 111.5%  |    | —   | 2.9%                                   | 2,907                   | 77.2%          |  |  |
| 2012               |     | 9,072                   |    | 8,392                           | 92.5%   |    | _   | 2.7%                                   | 6,692                   | 33.5%          |  |  |
| 2013               |     | 20,387                  |    | 17,559                          | 86.1%   |    | _   | 5.6%                                   | 15,844                  | 33.3%          |  |  |
| 2014               |     | 16,358                  |    | 10,422                          | 63.7%   |    | 1,717                                       | 3.3%                                   | 53,863                  | 6.0%           |  |  |
| 2015               |     | 20,305                  |    | 8,728                           | 43.0%   |    | 4,636                                       | 2.8%                                   | 88,511                  | 3.0%           |  |  |
| 2016               |     | 37,609                  |    | 16,817                          | 44.7%   |    | —   | 5.3%                                   | 163,481                 | 3.2%           |  |  |
| 2017               |     | 59,238                  |    | 31,909                          | 53.9%   |    | —   | 10.1%                                  | 219,053                 | 4.5%           |  |  |
| 2018               |     | 86,185                  |    | 47,839                          | 55.5%   |    | (196)                                       | 15.1%                                  | 450,300                 | 3.3%           |  |  |
| 2019               |     | 57,431                  |    | 37,680                          | 65.6%   |    | —   | 11.9%                                  | 491,560                 | 3.2%           |  |  |
| Subtotal           |     | 331,228                 |    | 202,911                         | 61.3%   |    | 8,202                                       | 64.2%                                  | 1,492,211               | 4.1%           |  |  |
| Europe:            |     |                         |    |                                 |   |    |   |  |                         |                |  |  |
| ZBA <sup>(4)</sup> |     | 73                      |    | 72                              | 98.6%   |    | _   | 0.0%                                   | —                       | _              |  |  |
| 2013               |     | 26,530                  |    | 20,858                          | 78.6%   |    | _   | 6.6%                                   | 221,599                 | 3.1%           |  |  |
| 2014               |     | 25,112                  |    | 17,701                          | 70.5%   |    | 29  | 5.6%                                   | 200,040                 | 2.9%           |  |  |
| 2015               |     | 18,042                  |    | 11,273                          | 62.5%   |    | 450   | 3.6%                                   | 154,572                 | 2.3%           |  |  |
| 2016               |     | 13,957                  |    | 10,214                          | 73.2%   |    |   | 3.2%                                   | 139,951                 | 2.5%           |  |  |
| 2017               |     | 27,412                  |    | 15,558                          | 56.8%   |    | _   | 4.9%                                   | 292,257                 | 1.7%           |  |  |
| 2018               |     | 24,413                  |    | 17,188                          | 70.4%   |    | (888)                                       | 5.4%                                   | 380,162                 | 1.5%           |  |  |
| 2019               |     | 14,681                  |    | 9,287                           | 63.3%   |    | _   | 3.0%                                   | 208,934                 | 1.8%           |  |  |
| Subtotal           |     | 150,220                 | -  | 102,151                         | 68.0%   |    | (409)                                       | 32.3%                                  | 1,597,515               | 2.1%           |  |  |
| Other geographies: |     |                         |    |                                 |   |    |   |  |                         |                |  |  |
| ZBA <sup>(4)</sup> |     | 1,777                   |    | 1,796                           | 101.1%  |    | _   | 0.6%                                   |                         |                |  |  |
| 2014               |     | 1,492                   |    | 942                             | 63.1%   |    | _   | 0.3%                                   | 60,827                  | 80.8%          |  |  |
| 2015               |     | 3,714                   |    | 2,804                           | 75.5%   |    | 267   | 0.9%                                   | 7,295                   | 13.7%          |  |  |
| 2016               |     | 2,757                   |    | 1,640                           | 59.5%   |    | 455   | 0.5%                                   | 4,998                   | 4.9%           |  |  |
| 2017               |     | 3,652                   |    | 1,827                           | 50.0%   |    |   | 0.6%                                   | 16,169                  | 5.2%           |  |  |
| 2018               |     | 3,369                   |    | 1,673                           | 49.7%   |    |   | 0.5%                                   | 8,792                   | 3.1%           |  |  |
| 2019               |     | 1,186                   |    | 473                             | 39.9%   |    |   | 0.1%                                   | 360                     | 3.2%           |  |  |
| Subtotal           |     | 17,947                  |    | 11,155                          | 62.2%   |    | 722   | 3.5%                                   | 98,441                  | 6.0%           |  |  |
| Total              | \$  | 499,395                 | \$ | 316,217                         | 63.3%   | \$ | 8,515                                       | 100.0%                                 | \$ 3,188,167            | 3.1%           |  |  |

(1) Does not include amounts collected on behalf of others.

(2) Gross revenue excludes the effects of net portfolio allowances or net portfolio allowance reversals.

(3) Revenue recognition rate excludes the effects of net portfolio allowances or net portfolio allowance reversals.

(4) ZBA revenue typically has a 100% revenue recognition rate. However, collections on ZBA pool groups where a valuation allowance remains must first be recorded as an allowance reversal until the allowance for that pool group is zero. Once the entire valuation allowance is revenue recognition rate will become 100%.

|                    |    |                            | Three I                         | Months Ended Septembe                         | er 30 | , 2018                                      |                                  | As of<br>September 30, 2018 |                |  |  |
|--------------------|----|----------------------------|---------------------------------|---|-------|---|----------------------------------|-----------------------------|----------------|--|--|
|                    | (  | Collections <sup>(1)</sup> | Gross<br>Revenue <sup>(2)</sup> | Revenue<br>Recognition<br>Rate <sup>(3)</sup> |       | Net<br>Reversal<br>(Portfolio<br>Allowance) | Revenue<br>% of Total<br>Revenue | <br>Unamortized<br>Balances | Monthly<br>IRR |  |  |
| United States:     |    |                            |                                 |   |       |   |                                  |                             |                |  |  |
| ZBA <sup>(4)</sup> | \$ | 32,383                     | \$<br>29,568                    | 91.3%   | \$    | 2,833                                       | 10.0%                            | \$<br>—                     | —              |  |  |
| 2011               |    | 3,740                      | 3,306                           | 88.4%   |       | —   | 1.1%                             | 3,704                       | 27.5%          |  |  |
| 2012               |    | 9,051                      | 6,882                           | 76.0%   |       | —   | 2.3%                             | 10,676                      | 18.8%          |  |  |
| 2013               |    | 25,237                     | 18,787                          | 74.4%   |       | —   | 6.4%                             | 29,048                      | 18.9%          |  |  |
| 2014               |    | 22,995                     | 11,638                          | 50.6%   |       | 394   | 3.9%                             | 78,795                      | 4.5%           |  |  |
| 2015               |    | 30,169                     | 12,619                          | 41.8%   |       | (1,709)                                     | 4.3%                             | 142,909                     | 2.7%           |  |  |
| 2016               |    | 57,161                     | 24,004                          | 42.0%   |       | (401)                                       | 8.1%                             | 261,557                     | 2.8%           |  |  |
| 2017               |    | 78,699                     | 34,790                          | 44.2%   |       | (646)                                       | 11.9%                            | 360,900                     | 3.0%           |  |  |
| 2018               |    | 58,975                     | 36,745                          | 62.3%   |       | —   | 12.4%                            | 461,910                     | 3.1%           |  |  |
| Subtotal           |    | 318,410                    | <br>178,339                     | 56.0%   |       | 471   | 60.4%                            | <br>1,349,499               | 3.6%           |  |  |
| Europe:            |    |                            |                                 |   |       |   |                                  |                             |                |  |  |
| ZBA <sup>(4)</sup> |    | 90                         | 90                              | 100.0%  |       | —   | 0.0%                             |                             | —              |  |  |
| 2013               |    | 31,884                     | 23,882                          | 74.9%   |       | 6,431                                       | 8.1%                             | 252,673                     | 3.1%           |  |  |
| 2014               |    | 30,545                     | 20,096                          | 65.8%   |       | —   | 6.8%                             | 249,249                     | 2.6%           |  |  |
| 2015               |    | 20,329                     | 11,897                          | 58.5%   |       | (62)  | 4.0%                             | 196,211                     | 2.0%           |  |  |
| 2016               |    | 18,002                     | 11,861                          | 65.9%   |       | —   | 4.0%                             | 179,271                     | 2.3%           |  |  |
| 2017               |    | 35,261                     | 17,200                          | 48.8%   |       | —   | 5.8%                             | 370,498                     | 1.5%           |  |  |
| 2018               | _  | 17,354                     | <br>12,854                      | 74.1%   |       |   | 4.4%                             | 335,275                     | 1.5%           |  |  |
| Subtotal           |    | 153,465                    | <br>97,880                      | 63.8%   |       | 6,369                                       | 33.1%                            | <br>1,583,177               | 2.1%           |  |  |
| Other geographies: |    |                            |                                 |   |       |   |                                  |                             |                |  |  |
| ZBA <sup>(4)</sup> |    | 2,590                      | 2,590                           | 100.0%  |       | —   | 0.9%                             |                             | —              |  |  |
| 2014               |    | 1,304                      | 4,407                           | 338.0%  |       | —   | 1.5%                             | 63,420                      | 2.4%           |  |  |
| 2015               |    | 7,139                      | 4,628                           | 64.8%   |       | (1,748)                                     | 1.6%                             | 22,142                      | 6.0%           |  |  |
| 2016               |    | 6,077                      | 2,524                           | 41.5%   |       | (1,063)                                     | 0.9%                             | 29,895                      | 2.4%           |  |  |
| 2017               |    | 5,359                      | 2,793                           | 52.1%   |       | —   | 0.9%                             | 34,850                      | 2.3%           |  |  |
| 2018               |    | 4,499                      | 2,196                           | 48.8%   |       |   | 0.7%                             | 26,133                      | 3.3%           |  |  |
| Subtotal           | _  | 26,968                     | <br>19,138                      | 71.0%   |       | (2,811)                                     | 6.5%                             | <br>176,440                 | 3.0%           |  |  |
| Total              | \$ | 498,843                    | \$<br>295,357                   | 59.2%   | \$    | 4,029                                       | 100.0%                           | \$<br>3,109,116             | 2.8%           |  |  |

(1) Does not include amounts collected on behalf of others.

(2) Gross revenue excludes the effects of net portfolio allowances or net portfolio allowance reversals.

(3) Revenue recognition rate excludes the effects of net portfolio allowances or net portfolio allowance reversals.

(4) Zero basis revenue typically has a 100% revenue recognition rate. However, collections on ZBA pool groups where a valuation allowance remains must first be recorded as an allowance reversal until the allowance for that pool group is zero. Once the entire valuation allowance is reversed, the revenue recognition rate will become 100%.

|                    |                            | Nine M                          | onths Ended Septembe                          | er 30, | , 2019                                      |  | As of<br>September 30, 2019 |                         |                |  |  |
|--------------------|----------------------------|---------------------------------|---|--------|---|--|-----------------------------|-------------------------|----------------|--|--|
|                    | Collections <sup>(1)</sup> | Gross<br>Revenue <sup>(2)</sup> | Revenue<br>Recognition<br>Rate <sup>(3)</sup> |        | Net<br>Reversal<br>(Portfolio<br>Allowance) | Gross Revenue<br>% of Total<br>Revenue | ι                           | Unamortized<br>Balances | Monthly<br>IRR |  |  |
| United States:     |                            |                                 |   |        |   |  |                             |                         |                |  |  |
| ZBA <sup>(4)</sup> | \$<br>68,127               | \$<br>61,518                    | 90.3%   | \$     | 6,630                                       | 6.5%                                   | \$                          |                         | —              |  |  |
| 2011               | 14,186                     | 13,925                          | 98.2%   |        | 304   | 1.5%                                   |                             | 2,907                   | 77.2%          |  |  |
| 2012               | 23,552                     | 20,018                          | 85.0%   |        | 273   | 2.1%                                   |                             | 6,692                   | 33.5%          |  |  |
| 2013               | 65,132                     | 55,298                          | 84.9%   |        | (52)  | 5.9%                                   |                             | 15,844                  | 33.3%          |  |  |
| 2014               | 54,569                     | 31,766                          | 58.2%   |        | 3,247                                       | 3.4%                                   |                             | 53,863                  | 6.0%           |  |  |
| 2015               | 68,045                     | 27,925                          | 41.0%   |        | 4,636                                       | 3.0%                                   |                             | 88,511                  | 3.0%           |  |  |
| 2016               | 127,311                    | 56,240                          | 44.2%   |        | (896)                                       | 6.0%                                   |                             | 163,481                 | 3.2%           |  |  |
| 2017               | 203,288                    | 101,421                         | 49.9%   |        | —   | 10.8%                                  |                             | 219,053                 | 4.5%           |  |  |
| 2018               | 269,545                    | 152,323                         | 56.5%   |        | (196)                                       | 16.2%                                  |                             | 450,300                 | 3.3%           |  |  |
| 2019               | 100,358                    | 65,552                          | 65.3%   |        | —   | 7.0%                                   |                             | 491,560                 | 3.2%           |  |  |
| Subtotal           | <br>994,113                | <br>585,986                     | 58.9%   |        | 13,946                                      | 62.4%                                  |                             | 1,492,211               | 4.1%           |  |  |
| Europe:            |                            | <br>                            |   |        |   |  |                             | <u> </u>                |                |  |  |
| ZBA <sup>(4)</sup> | 265                        | 266                             | 100.4%  |        | _   | 0.0%                                   |                             |                         | _              |  |  |
| 2013               | 85,001                     | 66,525                          | 78.3%   |        | _   | 7.1%                                   |                             | 221,599                 | 3.1%           |  |  |
| 2014               | 80,303                     | 55,567                          | 69.2%   |        | (145)                                       | 5.9%                                   |                             | 200,040                 | 2.9%           |  |  |
| 2015               | 55,456                     | 32,964                          | 59.4%   |        | 267   | 3.5%                                   |                             | 154,572                 | 2.3%           |  |  |
| 2016               | 47,175                     | 32,116                          | 68.1%   |        | (29)  | 3.4%                                   |                             | 139,951                 | 2.5%           |  |  |
| 2017               | 89,966                     | 49,503                          | 55.0%   |        | _   | 5.3%                                   |                             | 292,257                 | 1.7%           |  |  |
| 2018               | 85,015                     | 54,332                          | 63.9%   |        | (888)                                       | 5.8%                                   |                             | 380,162                 | 1.5%           |  |  |
| 2019               | 26,098                     | 17,525                          | 67.2%   |        | _   | 1.9%                                   |                             | 208,934                 | 1.8%           |  |  |
| Subtotal           | <br>469,279                | <br>308,798                     | 65.8%   |        | (795)                                       | 32.9%                                  |                             | 1,597,515               | 2.1%           |  |  |
| Other geographies: |                            |                                 |   |        |   |  |                             |                         |                |  |  |
| ZBA <sup>(4)</sup> | 7,202                      | 7,221                           | 100.3%  |        |   | 0.7%                                   |                             |                         | —              |  |  |
| 2014               | 3,316                      | 5,803                           | 175.0%  |        |   | 0.6%                                   |                             | 60,827                  | 80.8%          |  |  |
| 2015               | 14,448                     | 10,881                          | 75.3%   |        | 267   | 1.1%                                   |                             | 7,295                   | 13.7%          |  |  |
| 2016               | 10,663                     | 5,598                           | 52.5%   |        | (606)                                       | 0.6%                                   |                             | 4,998                   | 4.9%           |  |  |
| 2017               | 12,822                     | 7,192                           | 56.1%   |        | _   | 0.8%                                   |                             | 16,169                  | 5.2%           |  |  |
| 2018               | 13,176                     | 7,110                           | 54.0%   |        | (867)                                       | 0.8%                                   |                             | 8,792                   | 3.1%           |  |  |
| 2019               | 3,110                      | 1,281                           | 41.2%   |        | _   | 0.1%                                   |                             | 360                     | 3.2%           |  |  |
| Subtotal           | <br>64,737                 | 45,086                          | 69.6%   |        | (1,206)                                     | 4.7%                                   |                             | 98,441                  | 6.0%           |  |  |
| Total              | \$<br>1,528,129            | \$<br>939,870                   | 61.5%   | \$     | 11,945                                      | 100.0%                                 | \$                          | 3,188,167               | 3.1%           |  |  |

(1) Does not include amounts collected on behalf of others.

(2) Gross revenue excludes the effects of net portfolio allowances or net portfolio allowance reversals.

(3) Revenue recognition rate excludes the effects of net portfolio allowances or net portfolio allowance reversals.

(4) ZBA revenue typically has a 100% revenue recognition rate. However, collections on ZBA pool groups where a valuation allowance remains must first be recorded as an allowance reversal until the allowance for that pool group is zero. Once the entire valuation allowance is reversed, the revenue recognition rate will become 100%.

|                               |                            | Nine M                          | Ionths Ended Septembe                         | r 30 | ), 2018                                     |                                  | As of<br>September 30, 2018 |                |  |  |
|-------------------------------|----------------------------|---------------------------------|---|------|---|----------------------------------|-----------------------------|----------------|--|--|
|                               | Collections <sup>(1)</sup> | Gross<br>Revenue <sup>(2)</sup> | Revenue<br>Recognition<br>Rate <sup>(3)</sup> |      | Net<br>Reversal<br>(Portfolio<br>Allowance) | Revenue<br>% of Total<br>Revenue | <br>Unamortized<br>Balances | Monthly<br>IRR |  |  |
| United States:                |                            | <br>                            |   |      |   |                                  | <br>                        |                |  |  |
| ZBA <sup>(4)</sup>            | \$<br>94,675               | \$<br>88,063                    | 93.0%   | \$   | 6,783                                       | 10.1%                            | \$<br>                      |                |  |  |
| 2008                          | 1,652                      | 237                             | 14.3%   |      | <u> </u>                                    | 0.0%                             |                             |                |  |  |
| 2009 <sup>(5)</sup>           | _                          |                                 | _   |      |   |                                  |                             |                |  |  |
| 2010 <sup>(5)</sup>           |                            | —                               | —   |      | —   |                                  | —                           |                |  |  |
| 2011                          | 10,954                     | 10,081                          | 92.0%   |      | —   | 1.2%                             | 3,704                       | 27.5%          |  |  |
| 2012                          | 28,496                     | 23,489                          | 82.4%   |      | (723)                                       | 2.7%                             | 10,676                      | 18.8%          |  |  |
| 2013                          | 81,759                     | 62,230                          | 76.1%   |      | —   | 7.2%                             | 29,048                      | 18.9%          |  |  |
| 2014                          | 74,593                     | 39,790                          | 53.3%   |      | 1,299                                       | 4.6%                             | 78,795                      | 4.5%           |  |  |
| 2015                          | 100,683                    | 43,054                          | 42.8%   |      | (1,709)                                     | 5.0%                             | 142,909                     | 2.7%           |  |  |
| 2016                          | 186,747                    | 80,046                          | 42.9%   |      | (401)                                       | 9.2%                             | 261,557                     | 2.8%           |  |  |
| 2017                          | 243,525                    | 114,363                         | 47.0%   |      | (646)                                       | 13.2%                            | 360,900                     | 3.0%           |  |  |
| 2018                          | 105,098                    | 64,612                          | 61.5%   |      | —   | 7.4%                             | 461,910                     | 3.1%           |  |  |
| Subtotal                      | <br>928,182                | <br>525,965                     | 56.7%   |      | 4,603                                       | 60.6%                            | <br>1,349,499               | 3.6%           |  |  |
| Europe:                       |                            |                                 |   |      |   |                                  |                             |                |  |  |
| ZBA adjustment <sup>(6)</sup> | _                          | 798                             | _   |      | _   | 0.1%                             |                             | _              |  |  |
| ZBA <sup>(4)</sup>            | 108                        | 109                             | 100.9%  |      | _   | 0.0%                             |                             |                |  |  |
| 2013                          | 102,073                    | 74,485                          | 73.0%   |      | 20,690                                      | 8.6%                             | 252,673                     | 3.1%           |  |  |
| 2014                          | 99,411                     | 62,923                          | 63.3%   |      | 7,956                                       | 7.2%                             | 249,249                     | 2.6%           |  |  |
| 2015                          | 67,228                     | 38,050                          | 56.6%   |      | 852   | 4.4%                             | 196,211                     | 2.0%           |  |  |
| 2016                          | 63,071                     | 38,347                          | 60.8%   |      | —   | 4.4%                             | 179,271                     | 2.3%           |  |  |
| 2017                          | 116,312                    | 50,819                          | 43.7%   |      | —   | 5.8%                             | 370,498                     | 1.5%           |  |  |
| 2018                          | 24,372                     | 19,861                          | 81.5%   |      | —   | 2.3%                             | 335,275                     | 1.5%           |  |  |
| Subtotal                      | <br>472,575                | <br>285,392                     | 60.4%   |      | 29,498                                      | 32.8%                            | <br>1,583,177               | 2.1%           |  |  |
| Other geographies:            |                            |                                 |   |      |   |                                  |                             |                |  |  |
| ZBA <sup>(4)</sup>            | 8,431                      | 8,430                           | 100.0%  |      | _   | 1.0%                             |                             | _              |  |  |
| 2013 <sup>(5)</sup>           | 150                        | —                               | 0.0%  |      | —   | 0.0%                             | —                           |                |  |  |
| 2014                          | 4,377                      | 13,015                          | 297.3%  |      | —   | 1.5%                             | 63,420                      | 2.4%           |  |  |
| 2015                          | 24,121                     | 15,618                          | 64.7%   |      | (1,748)                                     | 1.8%                             | 22,142                      | 6.0%           |  |  |
| 2016                          | 20,073                     | 9,059                           | 45.1%   |      | (881)                                       | 1.0%                             | 29,895                      | 2.4%           |  |  |
| 2017                          | 18,197                     | 7,741                           | 42.5%   |      | _   | 0.9%                             | 34,850                      | 2.3%           |  |  |
| 2018                          | 7,932                      | 3,808                           | 48.0%   |      |   | 0.4%                             | 26,133                      | 3.3%           |  |  |
| Subtotal                      | 83,281                     | <br>57,671                      | 69.2%   |      | (2,629)                                     | 6.6%                             | <br>176,440                 | 3.0%           |  |  |
| Total                         | \$<br>1,484,038            | \$<br>869,028                   | 58.6%   | \$   | 31,472                                      | 100%                             | \$<br>3,109,116             | 2.8%           |  |  |

(1) Does not include amounts collected on behalf of others.

(2) Gross revenue excludes the effects of net portfolio allowances or net portfolio allowance reversals.

(3) Revenue recognition rate excludes the effects of net portfolio allowances or net portfolio allowance reversals.

(4) Zero basis revenue typically has a 100% revenue recognition rate. However, collections on ZBA pool groups where a valuation allowance remains must first be recorded as an allowance reversal until the allowance for that pool group is zero. Once the entire valuation allowance is reversed, the revenue recognition rate will become 100%.

(5) Total collections realized exceed the net book value of the portfolio and have been converted to ZBA.

(6) Adjustment resulting from certain ZBA revenue that was classified as collections in cost recovery portfolios in prior periods.

Other revenues were \$31.2 million and \$37.4 million for the three months ended September 30, 2019 and 2018, respectively, and \$98.1 million and \$112.8 million for the nine months ended September 30, 2019 and 2018, respectively. Other revenues primarily consist of fee-based income earned at our international subsidiaries that provide portfolio management services to credit originators for non-performing loans. The decrease in other revenues in the periods presented was primarily attributable to the unfavorable impact of foreign currency translation, which was primarily the result of the strengthening of the U.S. dollar against the British Pound and the sale of all our interests in Refinancia in December 2018. Subsequent to the sale, we no longer earn fee-based income from Refinancia.

Net allowance reversals were \$8.5 million and \$4.0 million for the three months ended September 30, 2019 and 2018, respectively, and \$11.9 million and \$31.5 million for the nine months ended September 30, 2019 and 2018. Allowance reversals were primarily a result of sustained improvements in portfolio collections on certain portfolios on which we had previously recorded portfolio allowances in the past. These improvements in portfolio collections were driven by liquidation improvement initiatives.

### **Operating Expenses**

Total operating expenses were \$247.6 million during the three months ended September 30, 2019, an increase of \$8.3 million, or 3.5%, compared to total operating expenses of \$239.2 million during the three months ended September 30, 2018. Total operating expenses were \$716.8 million during the nine months ended September 30, 2019, a decrease of \$7.1 million, or 1.0%, compared to total operating expenses of \$723.9 million during the nine months ended September 30, 2018.

Our operating results are impacted by foreign currency translation, which represents the effect of translating operating results where the functional currency is different than our U.S. dollar reporting currency. The strengthening of the U.S. dollar relative to other foreign currencies has a favorable impact on our international operating expenses, and the weakening of the U.S. dollar relative to other foreign currencies has an unfavorable impact on our international operating expenses. Our operating expenses were favorably impacted by foreign currency translation, primarily by the strengthening of the U.S. dollar against the British Pound by 5.7% for the three months ended September 30, 2019 compared to the three months ended September 30, 2018, and by 6.2% for the nine months ended September 30, 2019 compared to the nine months ended September 30, 2018.

Operating expenses are explained in more detail as follows:

### Salaries and Employee Benefits

Salaries and employee benefits increased slightly by \$1.0 million, or 1.0%, to \$96.6 million during the three months ended September 30, 2019, from \$95.6 million during the three months ended September 30, 2018. Salaries and employee benefits increased by \$8.8 million, or 3.2%, to \$284.7 million during the nine months ended September 30, 2019, from \$275.9 million during the nine months ended September 30, 2018. The increase was primarily the result of an increase in salaries and employee benefits at our domestic sites as part of our initiative to increase collections capacity, partially offset by a decrease in headcount at our international subsidiaries.

Stock-based compensation decreased \$1.0 million, or 20.0%, to \$4.0 million during the three months ended September 30, 2019, from \$5.0 million during the three months ended September 30, 2018. Stock-based compensation decreased \$1.1 million, or 10.0%, to \$9.4 million during the nine months ended September 30, 2019, from \$10.5 million during the nine months ended September 30, 2019. The decreases during the three and nine months ended September 30, 2019 as compared to the corresponding periods in the prior year were primarily attributable to additional expenses recognized due to the vesting of equity awards at the completion of the Cabot Transaction in July 2018.

## **Cost of Legal Collections**

Cost of legal collections primarily includes contingent fees paid to our external network of attorneys and the cost of litigation. We pursue legal collections using a network of attorneys that specialize in collection matters and through our internal legal channel. Under the agreements with our contracted attorneys, we advance certain out-of-pocket court costs, or Deferred Court Costs. We capitalize these costs in the consolidated financial statements and provide a reserve for those costs that we believe will ultimately be uncollectible. We determine the reserve based on our analysis of historical court costs recovery data. Cost of legal collections does not include internal legal channel employee costs, which are included in salaries and employee benefits in our consolidated statements of operations.

During the three months ended September 30, 2019, overall cost of legal collections decreased \$1.5 million, or 3.0%, to \$49.0 million, as compared to \$50.5 million during the corresponding period in the prior year. The cost of legal collections in the United States decreased by \$0.8 million, or 1.9% and the cost of legal collections in Europe decreased by \$0.4 million, or 6.0% during the three months ended September 30, 2019, as compared to the corresponding period in the prior year.

During the nine months ended September 30, 2019, overall cost of legal collections decreased \$6.1 million, or 3.9%, to \$149.4 million, as compared to \$155.6 million during the corresponding period in the prior year. The cost of legal collections in the United States decreased by \$2.8 million, or 2.1% and the cost of legal collections in Europe decreased by \$2.9 million, or 13.3% during the nine months ended September 30, 2019, as compared to the corresponding period in the prior year.

The decreases in the cost of legal collections during the three and nine months ended September 30, 2019 as compared to the corresponding periods in 2018 were due to the shift of account placements towards non-legal collection channels.

### **Other Operating Expenses**

Other operating expenses decreased by \$4.9 million, or 16.1%, to \$25.8 million during the three months ended September 30, 2019, from \$30.7 million during the three months ended September 30, 2018. Other operating expenses decreased by \$18.6 million, or 17.9%, to \$84.9 million during the nine months ended September 30, 2019, from \$103.5 million during the nine months ended September 30, 2018.

The decreases during the three and nine months ended September 30, 2019 as compared to the corresponding periods in the prior year were primarily due to a large expense incurred in our previously owned subsidiary Refinancia during the prior periods, in addition to reduced expenditures for temporary services and the favorable impact of the strengthening of the U.S. dollar relative to other foreign currencies.

#### **Collection Agency Commissions**

During the three months ended September 30, 2019, we incurred \$17.3 million in commissions to third-party collection agencies, or 31.7% of the related gross collections of \$54.7 million. During the three months ended September 30, 2018, we incurred \$10.7 million in commissions to third-party collection agencies, or 20.7%, of the related gross collections of \$51.6 million.

During the nine months ended September 30, 2019, we incurred \$46.9 million in commissions to third-party collection agencies, or 26.7% of the related gross collections of \$175.4 million. During the nine months ended September 30, 2018, we incurred \$34.6 million in commissions to third-party collection agencies, or 21.3%, of the related gross collections of \$162.0 million.

The increases in collection agency commissions during the periods presented were primarily driven by the change in our LAAP operations. As discussed in the "Collections by Channel and Geographic Location" section above, in December 2018, we completed the sale of all our interest in Refinancia, which remains the servicer for the non-performing loans we own in Colombia and Peru. Subsequent to December 2018, collections for these non-performing loans are classified as collection agency collections instead of call center and digital collections, as a result, costs associated with these collections are included in collection agency commissions.

Additionally, collections through this channel are predominately in Europe and Latin America and vary from period to period depending on, among other things, the number of accounts placed with an agency versus accounts collected internally. Commissions, as a percentage of collections in this channel also vary from period to period depending on, among other things, the amount of time that has passed since the charge-off of the accounts placed with an agency, the asset class, and the geographic location of the receivables. Generally, freshly charged-off accounts have a lower commission rate than accounts that have been charged off for a longer period of time, and commission rates for purchased bankruptcy portfolios are lower than the commission rates for charged-off credit card accounts. The United States collection agency commission rate is generally lower than the European rate due to a higher concentration of lower commission rate bankruptcy portfolios collected through the collection agency channel in the United States.

#### General and Administrative Expenses

General and administrative expenses decreased \$3.7 million, or 8.9%, to \$38.2 million during the three months ended September 30, 2019, from \$41.9 million during the three months ended September 30, 2018. General and administrative expenses decreased \$12.8 million, or 10.4%, to \$110.3 million during the nine months ended September 30, 2019, from \$123.2 million during the nine months ended September 30, 2018.

The decreases were primarily due to (1) higher mergers and acquisition costs incurred in prior periods, (2) the favorable impact of the strengthening of the U.S. dollar relative to other foreign currencies and (3) higher infrastructure costs incurred at our domestic sites in prior periods.

#### **Depreciation and Amortization**

Depreciation and amortization expense increased slightly by \$0.1 million, or 1.3%, to \$10.0 million during the three months ended September 30, 2019, from \$9.9 million during the three months ended September 30, 2018. Depreciation and amortization expense decreased by \$1.5 million, or 4.8%, to \$29.7 million during the nine months ended September 30, 2019, from \$31.2 million during the nine months ended September 30, 2018.

### **Goodwill Impairment**

In connection with our Baycorp Transaction, we concluded that the fair value of Baycorp was less than its recorded book value on August 15, 2019. As a result, the entire goodwill balance carried at our Baycorp reporting unit of \$10.7 million was impaired. The goodwill impairment is included in operating expenses on our consolidated statements of operations during the three and nine months ended September 30, 2019. Refer to Note 15, "Goodwill and Identifiable Intangible Assets" to our consolidated financial statements for further information on the goodwill impairment charge.

### Interest Expense

Interest expense decreased \$10.7 million to \$54.4 million during the three months ended September 30, 2019, from \$65.1 million during the three months ended September 30, 2018. Interest expense decreased \$9.8 million to \$173.2 million during the nine months ended September 30, 2019, from \$183.1 million during the nine months ended September 30, 2018.

The following table summarizes our interest expense (in thousands):

|   | Three Months Ended September 30, |        |      |        |           |          |          |  |  |  |
|---|----------------------------------|--------|------|--------|-----------|----------|----------|--|--|--|
|   |                                  | 2019   | 2018 |        | \$ Change |          | % Change |  |  |  |
| Stated interest on debt obligations               | \$                               | 48,413 | \$   | 47,990 | \$        | 423      | 0.9 %    |  |  |  |
| Interest expense on preferred equity certificates |                                  | _      |      | 1,952  |           | (1,952)  | (100.0)% |  |  |  |
| Amortization of loan fees and other loan costs    |                                  | 2,547  |      | 12,517 |           | (9,970)  | (79.7)%  |  |  |  |
| Amortization of debt discount                     |                                  | 3,405  |      | 2,635  |           | 770      | 29.2 %   |  |  |  |
| Total interest expense                            | \$                               | 54,365 | \$   | 65,094 | \$        | (10,729) | (16.5)%  |  |  |  |

|   | Nine Months Ended September 30, |         |    |         |    |           |          |  |  |
|---|---------------------------------|---------|----|---------|----|-----------|----------|--|--|
|   | 2019                            |         |    | 2018    |    | \$ Change | % Change |  |  |
| Stated interest on debt obligations               | \$                              | 145,297 | \$ | 139,188 | \$ | 6,109     | 4.4 %    |  |  |
| Interest expense on preferred equity certificates |                                 |         |    | 17,307  |    | (17,307)  | (100.0)% |  |  |
| Amortization of loan fees and other loan costs    |                                 | 17,978  |    | 19,067  |    | (1,089)   | (5.7)%   |  |  |
| Amortization of debt discount                     |                                 | 9,970   |    | 7,530   |    | 2,440     | 32.4 %   |  |  |
| Total interest expense                            | \$                              | 173,245 | \$ | 183,092 | \$ | (9,847)   | (5.4)%   |  |  |

On July 24, 2018, in connection with the Cabot Transaction, we purchased all outstanding preferred equity certificates ("PECs") including accrued interest that were held by Cabot's minority shareholders. As a result, no PEC interest expense was incurred subsequent to the Cabot Transaction.

The decreases in interest expense during the three and nine months ended September 30, 2019 as compared to the corresponding periods in 2018 were primarily attributable to certain financing fees incurred during the three and nine months ended September 30, 2018. During the three and nine months ended September 30, 2018, interest expense included approximately \$6.6 million in fees relating to Cabot's refinancing of the Cabot senior secured notes and approximately \$2.5 million of fees for a bridge loan commitment related to the Cabot Transaction. The decrease in interest expense during the three and nine months ended September 30, 2019 was also attributable to the purchase of all previously outstanding PECs and the favorable impact of the strengthening of the U.S. dollar relative to other foreign currencies. The decreases in interest expense during the three and nine months ended September 30, 2019 were partially offset by higher interest rates for the Encore Revolving Credit Facility and the Cabot Securitisation Senior Facility and higher balances on the Encore Revolving Credit Facility, Cabot Securitisation Senior Facility, and Cabot Credit Facilities.

### **Other Expense**

Other income and expense consists primarily of foreign currency exchange gains or losses, interest income and gains or losses recognized on certain transactions outside of our normal course of business. Other expense was \$11.5 million during the three months ended September 30, 2019 compared to \$2.5 million during the three months ended September 30, 2019 compared to \$5.0 million during the nine months ended September 30, 2019 compared to \$5.0 million during the nine months ended September 30, 2019 primarily included the loss recognized on the Baycorp Transaction of \$12.5 million. Other expense during the three and nine months ended September 30, 2018 was primarily the result of a loss on a derivative contract of \$2.7 million and \$9.3 million, respectively, offset by certain other income recognized during the periods.

#### **Income Taxes**

We recorded income tax expense of \$3.0 million and \$16.9 million during the three months ended September 30, 2019 and 2018, and \$18.4 million and \$37.7 million during the nine months ended September 30, 2019 and 2018, respectively. The decreases in income tax expense for the three and nine months ended September 30, 2019 as compared to the corresponding periods in 2018 were primarily attributable to a tax benefit recognized in relation to the Baycorp Transaction. Additionally, the decrease in income tax expense during the nine months ended September 30, 2019 as compared to the corresponding period in 2018 were primarily attributable to a tax benefit recognized in relation to the Baycorp Transaction. Additionally, the decrease in income tax expense during the nine months ended September 30, 2019 as compared to the corresponding period in 2018 was also a result of a tax benefit recognized related to a tax accounting method change for revenue reporting approved by the Internal Revenue Service ("IRS") during the first quarter of 2019.

The effective tax rates for the respective periods are shown below:

|  | Three Months<br>September |       | Nine Months<br>Septembe |        |  |
|--|---------------------------|-------|-------------------------|--------|--|
|  | 2019                      | 2018  | 2019                    | 2018   |  |
| Federal provision  | 21.0 %                    | 21.0% | 21.0 %                  | 21.0 % |  |
| State provision  | 5.3 %                     | 1.7%  | 3.7 %                   | 1.5 %  |  |
| Tax benefit relating to Baycorp Transaction <sup>(1)</sup> | (29.1)%                   | %     | (8.6)%                  | —%     |  |
| Foreign income taxed at different rates                    | (3.4)%                    | 13.0% | (2.6)%                  | (1.6)% |  |
| Audit assessment <sup>(2)</sup>                            | 8.9 %                     | %     | 2.6 %                   | —%     |  |
| Change in valuation allowance                              | 1.9 %                     | 18.1% | 2.1 %                   | 16.3 % |  |
| Change in tax accounting method <sup>(3)</sup>             | —%                        | %     | (6.3)%                  | —%     |  |
| Other  | 2.5 %                     | 2.7%  | 0.9 %                   | (0.1)% |  |
| Effective rate   | 7.1 %                     | 56.5% | 12.8 %                  | 37.1 % |  |

(1) In connection with the Baycorp Transaction that was completed on August 15, 2019, we recognized a total tax benefit of \$17.5 million on the disposition of certain investments in Baycorp held by Encore and its subsidiaries in various jurisdictions during the three and nine months ended September 30, 2019.

(2) Relates to an IRS audit assessment for tax years 2014-2017 currently under exam.

(3) During the first quarter of 2019, we received IRS approval for a tax accounting method change related to revenue reporting. The revised tax accounting method more closely aligns with our book accounting method for revenue reporting.

Each interim period is considered an integral part of the annual period and tax expense or benefit is measured using an estimated annual effective income tax rate. The estimated annual effective tax rate for the full year is applied to the respective interim period, taking into account year-to-date amounts and projected amounts for the year. Since we operate in foreign countries with varying tax rates, the impact of the results the international operations have on our quarterly effective tax rate is dependent on the level of income or loss from the international operations in the period.

Our subsidiary in Costa Rica is operating under a 100% tax holiday through December 31, 2026. The impact of the tax holiday in Costa Rica for the three and nine months ended September 30, 2019 and 2018, was immaterial.

We had gross unrecognized tax benefits, inclusive of penalties and interest, of \$19.9 million at September 30, 2019. These unrecognized tax benefits, if recognized, would result in a net tax benefit of \$13.0 million as of September 30, 2019. There were no material changes in gross unrecognized tax benefits from December 31, 2018.

Of the \$186.7 million of cash and cash equivalents as of September 30, 2019, \$161.8 million was held outside of the United States. Following the enactment of the Tax Reform Act and associated transition tax, in general, repatriation of cash to the United States can be completed with no incremental U.S. tax. However, repatriation of cash could subject us to non-U.S. jurisdictional taxes on distributions. We maintain non-U.S. funds in our foreign operations to (1) provide adequate working capital, (2) satisfy various regulatory requirements, and (3) take advantage of business expansion opportunities as they arise. The non-U.S. jurisdictional taxes applicable to foreign earnings are not readily determinable or practicable. We regularly evaluate our election to indefinitely reinvest our non-U.S. earnings. As of September 30, 2019, management believes that we have sufficient liquidity to satisfy our cash needs, including our cash needs in the United States.

## **Cost per Dollar Collected**

We utilize adjusted operating expenses in order to facilitate a comparison of approximate costs to cash collections for our portfolio purchasing and recovery business. The calculation of adjusted operating expenses is illustrated in detail in the "Non-GAAP Disclosure" section. The following table summarizes our overall cost per dollar collected (defined as adjusted operating expenses as a percentage of collections) by geographic location during the periods presented:

|                                   | Three Months<br>September |       | Nine Months<br>September |       |
|-----------------------------------|---------------------------|-------|--------------------------|-------|
|                                   | 2019                      | 2018  | 2019                     | 2018  |
| United States                     | 39.8%                     | 40.7% | 39.5%                    | 41.7% |
| Europe                            | 29.0%                     | 24.4% | 28.5%                    | 27.0% |
| Other geographies                 | 63.5%                     | 46.9% | 54.6%                    | 47.1% |
| Overall cost per dollar collected | 37.4%                     | 36.0% | 36.8%                    | 37.3% |

Our overall cost per dollar collected (or "cost-to-collect") increased 140 basis points to 37.4% for the three months ended September 30, 2019, from 36.0% during the corresponding period in the prior year, and decreased 50 basis points to 36.8% for the nine months ended September 30, 2019, from 37.3% during the corresponding period in the prior year.

Cost-to-collect in the United States decreased due to a combination of (1) collection mix shifting towards non-legal collection, which has lower cost-to-collect, (2) higher total collections that blended down fixed cost and reduced overall cost-to-collect, and (3) reduced cost-to-collect in the legal channel that was driven by improved court cost recovery rates.

Cost-to-collect in Europe during the three and nine months ended September 30, 2018 was lower than our typical cost-to-collect in this geography, driven in part by the reclassification during the quarter ended September 30, 2018 of certain expenses, which reduced adjusted operating expenses in Europe for that period.

Cost-to-collect in LAAP is expected to stay at an elevated level and will continue to fluctuate over time.

Over time, we expect our cost-to-collect to remain competitive, but also to fluctuate from quarter to quarter based on seasonality, product mix, acquisitions, foreign exchange rates, the cost of new operating initiatives, and the changing regulatory and legislative environment.

## Non-GAAP Disclosure

In addition to the financial information prepared in conformity with Generally Accepted Accounting Principles ("GAAP"), we provide historical non-GAAP financial information. Management believes that the presentation of such non-GAAP financial information is meaningful and useful in understanding the activities and business metrics of our operations. Management believes that these non-GAAP financial measures reflect an additional way of viewing aspects of our business that, when viewed with our GAAP results, provide a more complete understanding of factors and trends affecting our business.

Management believes that the presentation of these measures provides investors with greater transparency and facilitates comparison of operating results across a broad spectrum of companies with varying capital structures, compensation strategies, derivative instruments, and amortization methods, which provide a more complete understanding of our financial performance, competitive position, and prospects for the future. Readers should consider the information in addition to, but not instead of, our financial statements prepared in accordance with GAAP. This non-GAAP financial information may be determined or calculated differently by other companies, limiting the usefulness of these measures for comparative purposes.

Adjusted Earnings Per Share. Management uses non-GAAP adjusted net income and adjusted earnings per share attributable to Encore to assess operating performance and to highlight trends in our business that may not otherwise be apparent when relying on financial measures calculated in accordance with GAAP. Adjusted net income attributable to Encore excludes non-cash interest and issuance cost amortization relating to our convertible notes and exchangeable notes, acquisition,

integration and restructuring related expenses, amortization of certain acquired intangible assets and other charges or gains that are not indicative of ongoing operations.

The following table provides a reconciliation between net income and diluted earnings per share attributable to Encore calculated in accordance with GAAP, to adjusted net income and adjusted earnings per share attributable to Encore, respectively. During the periods in which GAAP diluted earnings per share includes the dilutive effect of common shares that are issuable upon conversion or exchange of certain convertible notes and exchangeable notes because the average stock price during the respective periods exceeded the conversion price or exchange price of these notes, we present those metrics both including and excluding the dilutive effect of these convertible notes and exchangeable notes to better illustrate the impact of those notes and the related hedging transactions to shareholders, with "Per Diluted Share-Accounting" and "Per Diluted Share-Economic" columns. The average stock price during the three and nine months ended September 30, 2019 and 2018 did not exceed the conversion price of our convertible notes or the exchange price of our exchangeable notes, therefore, our GAAP diluted earnings per share did not include any dilutive effect attributable to our convertible notes or exchangeable notes. As a result, the adjusted earnings per diluted shares-accounting and per diluted shares-economic were the same during the respective periods presented below (*in thousands, except per share data*):

|   |  |          | Three I | Months En | ded Se | ptember 30, |  |        |
|---|--|----------|---------|-----------|--------|-------------|--|--------|
|   |  | 2        | 019     |           |        | 20          | 18                                       |        |
|   | Per Diluted<br>Share—<br>Accounting and<br>\$ Economic |          |         |           | \$     | Sh<br>Accou | Diluted<br>hare—<br>inting and<br>onomic |        |
| GAAP net income attributable to Encore, as reported   | \$   | 38,869   | \$      | 1.23      | \$     | 20,725      | \$                                       | 0.69   |
| Adjustments:  |  |          |         |           |        |             |  |        |
| Convertible notes and exchangeable notes non-cash interest and issuance cost                  |  |          |         |           |        |             |  |        |
| amortization  |  | 3,531    |         | 0.11      |        | 3,719       |  | 0.12   |
| Acquisition, integration and restructuring related expenses <sup>(1)</sup>                    |  | 3,819    |         | 0.12      |        | 12,458      |  | 0.41   |
| Amortization of certain acquired intangible assets <sup>(2)</sup>                             |  | 1,644    |         | 0.05      |        | 1,947       |  | 0.07   |
| Loss on Baycorp Transaction <sup>(3)</sup>  |  | 12,489   |         | 0.39      |        | _           |  | _      |
| Goodwill impairment <sup>(3)</sup>  |  | 10,718   |         | 0.34      |        | —           |  |        |
| Net gain on fair value adjustments to contingent consideration <sup>(4)</sup>                 |  | (101)    |         |           |        |             |  | _      |
| Loss on derivatives in connection with the Cabot Transaction <sup>(5)</sup>                   |  | —        |         |           |        | 2,737       |  | 0.09   |
| Income tax effect of above non-GAAP adjustments and certain discrete tax items <sup>(6)</sup> |  | (19,069) |         | (0.60)    |        | (2,335)     |  | (0.08) |
| Adjustments attributable to noncontrolling interest <sup>(7)</sup>                            |  | —        |         |           |        | (3,474)     |  | (0.11) |
| Adjusted net income attributable to Encore  | \$   | 51,900   | \$      | 1.64      | \$     | 35,777      | \$                                       | 1.19   |

(1) Amount represents acquisition, integration and restructuring related expenses, which for the three months ended September 30, 2019 includes approximately \$1.3 million of transaction costs incurred associated with the Baycorp Transaction. We adjust for this amount because we believe these expenses are not indicative of ongoing operations; therefore adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.

(3) The Baycorp Transaction resulted in a goodwill impairment charge of \$10.7 million and a loss on sale of \$12.5 million during the three months ended September 30, 2019. We believe the goodwill impairment charge and the loss on sale are not indicative of ongoing operations, therefore adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.

(4) Amount represents the net gain recognized as a result of fair value adjustments to contingent considerations that were established for our acquisitions of debt solution service providers in Europe. We have adjusted for this amount because we do not believe this is indicative of ongoing operations. Refer to the Contingent Consideration section of Note 3 "Fair Value Measurements" in the notes to our consolidated financial statements for further details.

(5) Amount represents the loss recognized on the forward contract we entered into in anticipation of the completion of the Cabot Transaction. We adjust for this amount because we believe the loss is not indicative of ongoing operations; therefore, adjusting for this loss enhances comparability to prior periods, anticipated future periods, and our competitors' results.

<sup>(2)</sup> As we acquire debt solution service providers around the world, we also acquire intangible assets, such as trade names and customer relationships. These intangible assets are valued at the time of the acquisition and amortized over their estimated lives. We believe that amortization of acquisition-related intangible assets, especially the amortization of an acquired company's trade names and customer relationships, is the result of pre-acquisition activities. In addition, the amortization of these acquired intangibles is a non-cash static expense that is not affected by operations during any reporting period. As a result, the amortization of certain acquired intangible assets is excluded from our adjusted income from continuing operations attributable to Encore and adjusted income from continuing operations per share.

### Table of Contents

- (6) Amount represents the total income tax effect of the adjustments, which is generally calculated based on the applicable marginal tax rate of the jurisdiction in which the portion of the adjustment occurred. Additionally, we adjust for certain discrete tax items that are not indicative of our ongoing operations. We recognized approximately \$17.5 million, or \$0.55 per diluted share, in tax benefit as a result of the Baycorp Transaction, which is included in this income tax adjustment during the three months ended September 30, 2019. Refer to the Note 10 "Income Taxes" in the notes to our consolidated financial statements for further details.
- (7) Certain of the above adjustments include expenses recognized by our partially-owned subsidiaries. This adjustment represents the portion of the non-GAAP adjustments that are attributable to noncontrolling interest.

|   | Nine Months Ended September 30, |          |   |    |         |  |              |  |  |  |  |
|---|---------------------------------|----------|---|----|---------|--|--------------|--|--|--|--|
|   |                                 | 20       | 19  |    | 20      | )18                                    |              |  |  |  |  |
|   |                                 | \$       | Per Diluted<br>Share—<br>Accounting and<br>Economic |    | \$      | Per Dil<br>Share<br>Accountin<br>Econo | e—<br>ng and |  |  |  |  |
| GAAP net income attributable to Encore, as reported   | \$                              | 124,784  | \$ 3.97   | \$ | 68,850  | \$                                     | 2.49         |  |  |  |  |
| Adjustments:  |                                 |          |   |    |         |  |              |  |  |  |  |
| Convertible notes and exchangeable notes non-cash interest and issuance cost amortization     |                                 | 11,571   | 0.37  |    | 9,824   |  | 0.36         |  |  |  |  |
| Acquisition, integration and restructuring related expenses <sup>(1)</sup>                    |                                 | 6,345    | 0.20  |    | 16,685  |  | 0.60         |  |  |  |  |
| Amortization of certain acquired intangible assets <sup>(2)</sup>                             |                                 | 5,358    | 0.17  |    | 6,451   |  | 0.23         |  |  |  |  |
| Loss on Baycorp Transaction <sup>(3)</sup>  |                                 | 12,489   | 0.40  |    | _       |  | _            |  |  |  |  |
| Goodwill impairment <sup>(3)</sup>  |                                 | 10,718   | 0.34  |    | _       |  | —            |  |  |  |  |
| Net gain on fair value adjustments to contingent consideration <sup>(4)</sup>                 |                                 | (2,300)  | (0.07   | )  | (4,652) |  | (0.17)       |  |  |  |  |
| Loss on derivatives in connection with the Cabot Transaction <sup>(5)</sup>                   |                                 | —        |   |    | 9,315   |  | 0.34         |  |  |  |  |
| Expenses related to withdrawn Cabot IPO <sup>(6)</sup>  |                                 | —        |   |    | 2,984   |  | 0.11         |  |  |  |  |
| Income tax effect of above non-GAAP adjustments and certain discrete tax items <sup>(7)</sup> |                                 | (21,840) | (0.69   | )  | (7,763) |  | (0.28)       |  |  |  |  |
| Change in tax accounting method <sup>(8)</sup>  |                                 | (9,070)  | (0.29   | )  | _       |  | _            |  |  |  |  |
| Adjustments attributable to noncontrolling interest <sup>(9)</sup>                            |                                 | —        |   |    | (5,022) |  | (0.19)       |  |  |  |  |
| Adjusted net income attributable to Encore  | \$                              | 138,055  | \$ 4.40   | \$ | 96,672  | \$                                     | 3.49         |  |  |  |  |

(1) Amount represents acquisition, integration and restructuring related expenses, which for the nine months ended September 30, 2019 includes approximately \$1.3 million of transaction costs incurred associated with the Baycorp Transaction. We adjust for this amount because we believe these expenses are not indicative of ongoing operations; therefore adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.

(3) The Baycorp Transaction resulted in a goodwill impairment charge of \$10.7 million and a loss on sale of \$12.5 million during the nine months ended September 30, 2019. We believe the goodwill impairment charge and the loss on sale are not indicative of ongoing operations, therefore adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.

(4) Amount represents the net gain recognized as a result of fair value adjustments to contingent considerations that were established for our acquisitions of debt solution service providers in Europe. We have adjusted for this amount because we do not believe this is indicative of ongoing operations. Refer to the Contingent Consideration section of Note 3 "Fair Value Measurements" in the notes to our consolidated financial statements for further details.

(5) Amount represents the loss recognized on the forward contract we entered into in anticipation of the completion of the Cabot Transaction. We adjust for this amount because we believe the loss is not indicative of ongoing operations; therefore, adjusting for this loss enhances comparability to prior periods, anticipated future periods, and our competitors' results.

(6) Amount represents expenses related to the proposed and later withdrawn initial public offering by CCM. We adjust for this amount because we believe these expenses are not indicative of ongoing operations; therefore, adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.

(7) Amount represents the total income tax effect of the adjustments, which is generally calculated based on the applicable marginal tax rate of the jurisdiction in which the portion of the adjustment occurred. Additionally, we adjust for certain discrete tax items that are not indicative of our ongoing operations. We recognized approximately \$17.5 million, or \$0.55 per diluted share, in tax benefit as a result of the Baycorp Transaction, which is included in this income tax adjustment during the nine months ended September 30, 2019. Refer to the Note 10 "Income Taxes" in the notes to our consolidated financial statements for further details.

<sup>(2)</sup> As we acquire debt solution service providers around the world, we also acquire intangible assets, such as trade names and customer relationships. These intangible assets are valued at the time of the acquisition and amortized over their estimated lives. We believe that amortization of acquisition-related intangible assets, especially the amortization of an acquired company's trade names and customer relationships, is the result of pre-acquisition activities. In addition, the amortization of these acquired intangibles is a non-cash static expense that is not affected by operations during any reporting period. As a result, the amortization of certain acquired intangible assets is excluded from our adjusted income from continuing operations attributable to Encore and adjusted income from continuing operations per share.

- (8) Amount represents the benefit from the tax accounting method change related to revenue reporting. We adjust for certain discrete tax items that are not indicative of our ongoing operations. Refer to Note 10: "Income Taxes" in the notes to our consolidated financial statements for further details.
- (9) Certain of the above adjustments include expenses recognized by our partially-owned subsidiaries. This adjustment represents the portion of the non-GAAP adjustments that are attributable to noncontrolling interest.

Adjusted EBITDA. Management utilizes adjusted EBITDA (defined as net income before discontinued operations, interest income and expense, taxes, depreciation and amortization, stock-based compensation expenses, acquisition, integration and restructuring related expenses, settlement fees and related administrative expenses and other charges or gains that are not indicative of ongoing operations), in the evaluation of our operating performance. Adjusted EBITDA for the periods presented is as follows (*in thousands*):

|   | Three Months Ended<br>September 30, |         |    |         |    | Nine Months Ended<br>September 30, |    |         |  |  |
|---|-------------------------------------|---------|----|---------|----|------------------------------------|----|---------|--|--|
|   |                                     | 2019    |    | 2018    |    | 2019                               |    | 2018    |  |  |
| GAAP net income, as reported  | \$                                  | 39,413  | \$ | 13,016  | \$ | 125,677                            | \$ | 63,703  |  |  |
| Adjustments:  |                                     |         |    |         |    |                                    |    |         |  |  |
| Interest expense  |                                     | 54,365  |    | 65,094  |    | 173,245                            |    | 183,092 |  |  |
| Interest income   |                                     | (590)   |    | (747)   |    | (2,850)                            |    | (2,846) |  |  |
| Provision for income taxes  |                                     | 3,021   |    | 16,879  |    | 18,447                             |    | 37,657  |  |  |
| Depreciation and amortization   |                                     | 10,000  |    | 9,873   |    | 29,736                             |    | 31,232  |  |  |
| Stock-based compensation expense  |                                     | 4,005   |    | 5,007   |    | 9,412                              |    | 10,452  |  |  |
| Acquisition, integration and restructuring related expenses <sup>(1)</sup>    |                                     | 3,819   |    | 8,475   |    | 6,345                              |    | 12,702  |  |  |
| Loss on Baycorp Transaction <sup>(2)</sup>                                    |                                     | 12,489  |    |         |    | 12,489                             |    |         |  |  |
| Goodwill impairment <sup>(2)</sup>  |                                     | 10,718  |    | —       |    | 10,718                             |    | —       |  |  |
| Net gain on fair value adjustments to contingent consideration <sup>(3)</sup> |                                     | (101)   |    |         |    | (2,300)                            |    | (4,652) |  |  |
| Loss on derivatives in connection with the Cabot Transaction <sup>(4)</sup>   |                                     | —       |    | 2,737   |    | —                                  |    | 9,315   |  |  |
| Expenses related to withdrawn Cabot IPO <sup>(5)</sup>                        |                                     | —       |    |         |    |                                    |    | 2,984   |  |  |
| Adjusted EBITDA   | \$                                  | 137,139 | \$ | 120,334 | \$ | 380,919                            | \$ | 343,639 |  |  |
| Collections applied to principal balance <sup>(6)</sup>                       | \$                                  | 174,663 | \$ | 199,457 | \$ | 576,314                            | \$ | 583,538 |  |  |

(1) Amount represents acquisition, integration and restructuring related expenses, which includes approximately \$1.3 million of transaction costs incurred associated with the Baycorp Transaction during the three and nine months ended September 30, 2019. We adjust for this amount because we believe these expenses are not indicative of ongoing operations; therefore, adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.

(2) The Baycorp Transaction resulted in a goodwill impairment charge of \$10.7 million and a loss on sale of \$12.5 million during the three and nine months ended September 30, 2019. We believe the goodwill impairment charge and the loss on sale are not indicative of ongoing operations, therefore adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.

(3) Amount represents the gain recognized as a result of fair value adjustments to contingent considerations that were established for our acquisitions of debt solution service providers in Europe. We have adjusted for this amount because we do not believe this is indicative of ongoing operations. Refer to Note 3 "Fair Value Measurement - Contingent Consideration" in the notes to our consolidated financial statements for further details.

(4) Amount represents the loss recognized on the forward contract we entered into in anticipation of the completion of the Cabot Transaction. We adjust for this amount because we believe the loss is not indicative of ongoing operations; therefore, adjusting for this loss enhances comparability to prior periods, anticipated future periods, and our competitors' results.

(5) Amount represents expenses related to the proposed and later withdrawn initial public offering by CCM. We adjust for this amount because we believe these expenses are not indicative of ongoing operations; therefore, adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.

(6) Amount represents (a) gross collections from receivable portfolios less (b) revenue from receivable portfolios and (c) allowance charges or allowance reversals on receivable portfolios.

Adjusted Operating Expenses. Management utilizes adjusted operating expenses in order to facilitate a comparison of approximate costs to cash collections for our portfolio purchasing and recovery business. Adjusted operating expenses for our portfolio purchasing and recovery business are calculated by starting with GAAP total operating expenses and backing out operating expenses related to non-portfolio purchasing and recovery business, acquisition, integration and restructuring related operating expenses, stock-based compensation expense, settlement fees and related administrative expenses and other charges or gains that are not indicative of ongoing operations. Adjusted operating expenses related to our portfolio purchasing and recovery business for the periods presented are as follows (*in thousands*):

|   | Three Months Ended<br>September 30, |          |    |          |      | Nine Mor<br>Septer |               |
|---|-------------------------------------|----------|----|----------|------|--------------------|---------------|
|   | 2019 2018                           |          |    |          | 2019 | 2018               |               |
| GAAP total operating expenses, as reported  | \$                                  | 247,591  | \$ | 239,246  | \$   | 716,752            | \$<br>723,896 |
| Adjustments:  |                                     |          |    |          |      |                    |               |
| Operating expenses related to non-portfolio purchasing and recovery business <sup>(1)</sup> |                                     | (42,503) |    | (45,980) |      | (130,817)          | (148,646)     |
| Stock-based compensation expense  |                                     | (4,005)  |    | (5,007)  |      | (9,412)            | (10,452)      |
| Acquisition, integration and restructuring related expenses <sup>(2)</sup>                  |                                     | (3,819)  |    | (8,475)  |      | (6,345)            | (12,702)      |
| Goodwill impairment <sup>(3)</sup>  |                                     | (10,718) |    | —        |      | (10,718)           | —             |
| Gain on fair value adjustments to contingent consideration <sup>(4)</sup>                   |                                     | 101      |    |          |      | 2,300              | 4,652         |
| Expenses related to withdrawn Cabot IPO <sup>(5)</sup>                                      |                                     | —        |    | —        |      | —                  | (2,984)       |
| Adjusted operating expenses related to portfolio purchasing and recovery business           | \$                                  | 186,647  | \$ | 179,784  | \$   | 561,760            | \$<br>553,764 |

(1) Operating expenses related to non-portfolio purchasing and recovery business include operating expenses from other operating segments that primarily engage in fee-based business, as well as corporate overhead not related to our portfolio purchasing and recovery business.

(2) Amount represents acquisition, integration and restructuring related operating expenses (including approximately \$1.3 million of transaction costs incurred associated with the Baycorp Transaction during the three and nine months ended September 30, 2019 and excluding amounts already included in stock-based compensation expense). We adjust for this amount because we believe these expenses are not indicative of ongoing operations; therefore, adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.

(3) The Baycorp Transaction resulted in a goodwill impairment charge of \$10.7 million that is included in operating expenses during the three and nine months ended September 30, 2019. We believe the goodwill impairment charge is not indicative of ongoing operations, therefore, adjusting for the expense enhances comparability to prior periods, anticipated future periods, and our competitors' results.

(4) Amount represents the gain recognized as a result of fair value adjustments to contingent considerations that were established for our acquisitions of debt solution service providers in Europe. We have adjusted for this amount because we do not believe this is indicative of ongoing operations. Refer to Note 3 "Fair Value Measurement - Contingent Consideration" in the notes to our consolidated financial statements for further details.

(5) Amount represents expenses related to the proposed and later withdrawn initial public offering by CCM. We adjust for this amount because we believe these expenses are not indicative of ongoing operations; therefore adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.

#### Supplemental Performance Data

The tables included in this supplemental performance data section include detail for purchases, collections and estimated remaining collections ("ERC") by year of purchase. During any fiscal quarter in which we acquire an entity that has portfolio, the entire historical portfolio of the acquired company is aggregated into static pools for the quarter of acquisition based on common characteristics, resulting in pools for that quarter that may consist of several different vintages of portfolio. These quarterly pools are included in the tables in this section by year of purchase. For example, with the acquisition of Cabot in July 2013, all of Cabot's historical portfolio to the date of the acquisition (which includes several years of historical purchases at various stages of maturity) is included in 2013 for Europe.

Our collection expectations are based on account characteristics and economic variables. Additional adjustments are made to account for qualitative factors that may affect the payment behavior of our consumers and servicing related adjustments to ensure our collection expectations are aligned with our operations. We continue to refine our process of forecasting collections both domestically and internationally with a focus on operational enhancements. Our collection expectations vary between types of portfolio and geographic location. For example, in the U.K., due to the higher concentration of payment plans, as compared to the U.S. and other locations in Europe, we expect to receive streams of collections over longer periods of time. As a result, past performance of pools in certain geographic locations or of certain types of portfolio are not necessarily a suitable indicator of future results in other locations or for other types of portfolio.

The supplemental performance data presented in this section is impacted by foreign currency translation, which represents the effect of translating financial results where the functional currency of our foreign subsidiary is different than our U.S. dollar

reporting currency. For example, the strengthening of the U.S. dollar relative to other foreign currencies has an unfavorable reporting impact on our international purchases, collections, and ERC, and the weakening of the U.S. dollar relative to other foreign currencies has a favorable impact on our international purchases, collections, and ERC.

We utilize proprietary forecasting models to continuously evaluate the economic life of each pool.

# Cumulative Collections to Purchase Price Multiple

The following table summarizes our receivable purchases and related gross collections by year of purchase (in thousands, except multiples):

| Year of       | Purchase                         | Cumulative Collections through September 30, 2019 |           |           |           |             |             |             |             |             |             |             |                      |                         |
|---------------|----------------------------------|---|-----------|-----------|-----------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------|-------------------------|
| Purchase      | Purchase<br>Price <sup>(1)</sup> | <2010   | 2010      | 2011      | 2012      | 2013        | 2014        | 2015        | 2016        | 2017        | 2018        | 2019        | Total <sup>(2)</sup> | Multiple <sup>(3)</sup> |
| United States | s:                               |   |           |           |           |             |             |             |             |             |             |             |                      |                         |
| <2010         | \$1,403,709                      | \$2,617,761                                       | \$478,541 | \$348,627 | \$237,650 | \$ 171,270  | \$ 124,564  | \$ 97,044   | \$ 74,026   | \$ 58,976   | \$ 48,698   | \$ 31,385   | \$ 4,288,542         | 3.1                     |
| 2010          | 357,302                          |   | 125,853   | 288,788   | 220,686   | 156,806     | 111,993     | 83,578      | 55,650      | 40,193      | 31,699      | 19,551      | 1,134,797            | 3.2                     |
| 2011          | 383,806                          | —   | —         | 123,596   | 301,949   | 226,521     | 155,180     | 112,906     | 77,257      | 56,287      | 41,148      | 25,821      | 1,120,665            | 2.9                     |
| 2012          | 548,819                          | —   | —         | —         | 187,721   | 350,134     | 259,252     | 176,914     | 113,067     | 74,507      | 48,832      | 28,672      | 1,239,099            | 2.3                     |
| 2013          | 551,925                          | —   | —         | —         | —         | 230,051     | 397,646     | 298,068     | 203,386     | 147,503     | 107,399     | 65,572      | 1,449,625            | 2.6                     |
| 2014          | 517,853                          | —   | —         | —         | —         | —           | 144,178     | 307,814     | 216,357     | 142,147     | 94,929      | 54,569      | 959,994              | 1.9                     |
| 2015          | 499,500                          | -   | _         | -         | —         | -           | _           | 105,610     | 231,102     | 186,391     | 125,673     | 68,044      | 716,820              | 1.4                     |
| 2016          | 553,821                          | —   | —         | —         | —         | —           | —           |             | 110,875     | 283,035     | 234,690     | 127,310     | 755,910              | 1.4                     |
| 2017          | 529,074                          | _   | _         | _         | _         | _           | _           | _           | _           | 111,902     | 315,853     | 203,288     | 631,043              | 1.2                     |
| 2018          | 632,365                          | —   | —         | —         | —         | —           | —           | —           | —           | —           | 175,042     | 269,544     | 444,586              | 0.7                     |
| 2019          | 526,260                          |   |           |           |           |             |             |             |             |             |             | 100,357     | 100,357              | 0.2                     |
| Subtotal      | 6,504,434                        | 2,617,761   | 604,394   | 761,011   | 948,006   | 1,134,782   | 1,192,813   | 1,181,934   | 1,081,720   | 1,100,941   | 1,223,963   | 994,113     | 12,841,438           | 2.0                     |
| Europe:       |                                  |   |           |           |           |             |             |             |             |             |             |             |                      |                         |
| 2013          | 619,079                          | _   | _         | _         | _         | 134,259     | 249,307     | 212,129     | 165,610     | 146,993     | 132,663     | 85,011      | 1,125,972            | 1.8                     |
| 2014          | 630,342                          | _   | _         | _         | _         | _           | 135,549     | 198,127     | 156,665     | 137,806     | 129,033     | 80,303      | 837,483              | 1.3                     |
| 2015          | 423,297                          | _   | _         | _         | _         | _           | _           | 65,870      | 127,084     | 103,823     | 88,065      | 55,653      | 440,495              | 1.0                     |
| 2016          | 258,841                          | _   | _         | _         | _         | _           | _           | _           | 44,641      | 97,587      | 83,107      | 47,238      | 272,573              | 1.1                     |
| 2017          | 464,110                          | _   | _         | _         | _         | _           | _           | _           | _           | 68,111      | 152,926     | 89,964      | 311,001              | 0.7                     |
| 2018          | 455,549                          | —   | —         | _         |           | _           | _           | _           | _           | —           | 49,383      | 85,014      | 134,397              | 0.3                     |
| 2019          | 225,831                          | _   | —         | _         | _         | _           | _           | _           | _           | _           | _           | 26,096      | 26,096               | 0.1                     |
| Subtotal      | 3,077,049                        |   |           | _         |           | 134,259     | 384,856     | 476,126     | 494,000     | 554,320     | 635,177     | 469,279     | 3,148,017            | 1.0                     |
| Other geogr   | raphies:                         |   |           |           |           |             |             |             |             |             |             |             |                      |                         |
| 2012          | 6,721                            | _   | _         | _         | _         | 3,848       | 2,561       | 1,208       | 542         | 551         | 422         | 298         | 9,430                | 1.4                     |
| 2013          | 29,568                           | —   | _         | _         |           | 6,617       | 17,615      | 10,334      | 4,606       | 3,339       | 2,468       | 1,155       | 46,134               | 1.6                     |
| 2014          | 86,989                           | _   | _         | _         |           | _           | 9,652       | 16,062      | 18,403      | 9,813       | 7,991       | 5,024       | 66,945               | 0.8                     |
| 2015          | 83,198                           | _   |           | _         | _         | _           |             | 15,061      | 57,064      | 43,499      | 32,622      | 15,422      | 163,668              | 2.0                     |
| 2016          | 64,450                           | _   | _         | _         | _         | _           | _           | _           | 29,269      | 39,710      | 28,992      | 13,731      | 111,702              | 1.7                     |
| 2017          | 49,670                           | _   | _         | _         | _         | _           | _           | _           | _           | 15,471      | 23,075      | 12,822      | 51,368               | 1.0                     |
| 2018          | 26,371                           | _   | _         | _         |           | _           |             |             | _           | _           | 12,910      | 13,176      | 26,086               | 1.0                     |
| 2019          | 2,668                            | —   | —         | _         |           | _           |             | _           | _           | _           | —           | 3,109       | 3,109                | 1.2                     |
| Subtotal      | 349,635                          | _   |           | _         |           | 10,465      | 29,828      | 42,665      | 109,884     | 112,383     | 108,480     | 64,737      | 478,442              | 1.4                     |
| Total         | \$9,931,118                      | \$2,617,761                                       | \$604,394 | \$761,011 | \$948,006 | \$1,279,506 | \$1,607,497 | \$1,700,725 | \$1,685,604 | \$1,767,644 | \$1,967,620 | \$1,528,129 | \$16,467,897         | 1.7                     |

(1) Adjusted for Put-Backs and Recalls. Put-Backs ("Put-Backs") and recalls ("Recalls") represent ineligible accounts that are returned by us or recalled by the seller pursuant to specific guidelines as set forth in the respective purchase agreement.

(2) Cumulative collections from inception through September 30, 2019, excluding collections on behalf of others.

(3) Cumulative Collections Multiple ("Multiple") through September 30, 2019 refers to collections as a multiple of purchase price.

# Total Estimated Collections to Purchase Price Multiple

The following table summarizes our purchases, resulting historical gross collections, and estimated remaining gross collections for purchased receivables, by year of purchase (*in thousands, except multiples*):

|                     | 1  | Purchase Price <sup>(1)</sup> | Historical<br>Collections <sup>(2)</sup> | Estimated<br>Remaining<br>Collections | Remaining Total Estimated |            | Total Estimated Gross<br>Collections to<br>Purchase Price |
|---------------------|----|-------------------------------|--|---------------------------------------|---------------------------|------------|---|
| United States:      |    |                               |  |                                       |                           |            |   |
| <2010               | \$ | 1,403,709                     | \$<br>4,288,542                          | \$<br>92,797                          | \$                        | 4,381,339  | 3.1   |
| 2010                |    | 357,302                       | 1,134,797                                | 46,046                                |                           | 1,180,843  | 3.3   |
| 2011                |    | 383,806                       | 1,120,665                                | 65,081                                |                           | 1,185,746  | 3.1   |
| 2012                |    | 548,819                       | 1,239,099                                | 68,968                                |                           | 1,308,067  | 2.4   |
| 2013 <sup>(3)</sup> |    | 551,925                       | 1,449,625                                | 194,580                               |                           | 1,644,205  | 3.0   |
| 2014 <sup>(3)</sup> |    | 517,853                       | 959,994                                  | 141,785                               |                           | 1,101,779  | 2.1   |
| 2015                |    | 499,500                       | 716,820                                  | 161,146                               |                           | 877,966    | 1.8   |
| 2016                |    | 553,821                       | 755,910                                  | 312,244                               |                           | 1,068,154  | 1.9   |
| 2017                |    | 529,074                       | 631,043                                  | 484,658                               |                           | 1,115,701  | 2.1   |
| 2018                |    | 632,365                       | 444,586                                  | 876,641                               |                           | 1,321,227  | 2.1   |
| 2019                |    | 526,260                       | 100,357                                  | 1,030,186                             |                           | 1,130,543  | 2.1   |
| Subtotal            |    | 6,504,434                     | 12,841,438                               | 3,474,132                             |                           | 16,315,570 | 2.5   |
| Europe:             |    |                               |  |                                       |                           |            |   |
| 2013 <sup>(3)</sup> |    | 619,079                       | 1,125,972                                | 640,726                               |                           | 1,766,698  | 2.9   |
| 2014 <sup>(3)</sup> |    | 630,342                       | 837,483                                  | 538,752                               |                           | 1,376,235  | 2.2   |
| 2015 <sup>(3)</sup> |    | 423,297                       | 440,495                                  | 356,019                               |                           | 796,514    | 1.9   |
| 2016                |    | 258,841                       | 272,573                                  | 325,616                               |                           | 598,189    | 2.3   |
| 2017                |    | 464,110                       | 311,001                                  | 587,044                               |                           | 898,045    | 1.9   |
| 2018                |    | 455,549                       | 134,397                                  | 704,173                               |                           | 838,570    | 1.8   |
| 2019                |    | 225,831                       | <br>26,096                               | <br>438,304                           |                           | 464,400    | 2.1   |
| Subtotal            |    | 3,077,049                     | 3,148,017                                | 3,590,634                             |                           | 6,738,651  | 2.2   |
| Other geographies:  |    |                               |  |                                       |                           |            |   |
| 2012                |    | 6,721                         | 9,430                                    | 511                                   |                           | 9,941      | 1.5   |
| 2013                |    | 29,568                        | 46,134                                   | 2,358                                 |                           | 48,492     | 1.6   |
| 2014                |    | 86,989                        | 66,945                                   | 136,009                               |                           | 202,954    | 2.3   |
| 2015                |    | 83,198                        | 163,668                                  | 22,807                                |                           | 186,475    | 2.2   |
| 2016                |    | 64,450                        | 111,702                                  | 16,110                                |                           | 127,812    | 2.0   |
| 2017                |    | 49,670                        | 51,368                                   | 36,949                                |                           | 88,317     | 1.8   |
| 2018                |    | 26,371                        | 26,086                                   | 17,357                                |                           | 43,443     | 1.6   |
| 2019                |    | 2,668                         | 3,109                                    | 755                                   |                           | 3,864      | 1.4   |
| Subtotal            |    | 349,635                       | <br>478,442                              | <br>232,856                           |                           | 711,298    | 2.0   |
| Total               | \$ | 9,931,118                     | \$<br>16,467,897                         | \$<br>7,297,622                       | \$                        | 23,765,519 | 2.4   |

(1) Purchase price refers to the cash paid to a seller to acquire a portfolio less Put-backs, Recalls, and other adjustments. Put-Backs and Recalls represent ineligible accounts that are returned by us or recalled by the seller pursuant to specific guidelines as set forth in the respective purchase agreement.

(2) Cumulative collections from inception through September 30, 2019, excluding collections on behalf of others.

(3) Includes portfolios acquired in connection with certain business combinations.

## Estimated Remaining Gross Collections by Year of Purchase

The following table summarizes our estimated remaining gross collections for purchased receivables by year of purchase (in thousands):

| Estimated Remaining | Gross Collections by Year of Purchase <sup>(1), (2)</sup> |
|---------------------|---|
|                     |   |

|                     |     | 2010(3)             | Estimated Remaining Gross Collections by Year of Purchase <sup>(1), (2)</sup> |           |    |           |    |         |    |         |    |         |               |               |               |               |                          |
|---------------------|-----|---------------------|---|-----------|----|-----------|----|---------|----|---------|----|---------|---------------|---------------|---------------|---------------|--------------------------|
| United States:      |     | 2019 <sup>(3)</sup> |   | 2020      |    | 2021      | _  | 2022    |    | 2023    | _  | 2024    | <br>2025      | <br>2026      | <br>2027      | <br>>2027     | <br>Total <sup>(4)</sup> |
| <2010               | \$  | 11,443              | \$  | 35,384    | \$ | 22,907    | \$ | 14,185  | \$ | 7,161   | \$ | 1,717   | \$<br>_       | \$<br>_       | \$<br>_       | \$<br>_       | \$<br>92,797             |
| 2010                |     | 4,597               |   | 14,471    |    | 10,002    |    | 7,026   |    | 4,951   |    | 3,494   | 1,505         | _             | _             | _             | 46,046                   |
| 2011                |     | 6,548               |   | 21,979    |    | 13,085    |    | 8,770   |    | 6,156   |    | 4,335   | 3,057         | 1,151         | _             | _             | 65,081                   |
| 2012                |     | 6,898               |   | 24,031    |    | 13,575    |    | 8,572   |    | 6,005   |    | 4,226   | 2,980         | 2,105         | 576           |               | 68,968                   |
| 2013(5)             |     | 16,998              |   | 54,733    |    | 38,290    |    | 27,342  |    | 19,436  |    | 13,835  | 9,906         | 7,144         | 5,175         | 1,721         | 194,580                  |
| 2014 <sup>(5)</sup> |     | 14,156              |   | 48,581    |    | 28,886    |    | 17,876  |    | 11,588  |    | 7,559   | 5,101         | 3,468         | 2,366         | 2,204         | 141,785                  |
| 2015                |     | 17,129              |   | 58,305    |    | 30,819    |    | 18,836  |    | 12,554  |    | 8,373   | 5,375         | 3,643         | 2,551         | 3,561         | 161,146                  |
| 2016                |     | 33,500              |   | 107,794   |    | 60,563    |    | 35,041  |    | 23,669  |    | 16,703  | 11,709        | 8,037         | 5,641         | 9,587         | 312,244                  |
| 2017                |     | 50,965              |   | 164,834   |    | 94,275    |    | 58,829  |    | 37,053  |    | 25,013  | 17,328        | 12,088        | 8,368         | 15,905        | 484,658                  |
| 2018                |     | 88,273              |   | 309,196   |    | 173,410   |    | 108,025 |    | 70,414  |    | 45,578  | 31,657        | 22,519        | 15,989        | 11,580        | 876,641                  |
| 2019                |     | 62,104              |   | 308,262   |    | 248,944   |    | 142,059 |    | 90,761  |    | 62,165  | 42,753        | <br>30,340    | <br>21,980    | <br>20,818    | <br>1,030,186            |
| Subtotal            |     | 312,611             |   | 1,147,570 |    | 734,756   |    | 446,561 |    | 289,748 |    | 192,998 | <br>131,371   | <br>90,495    | <br>62,646    | <br>65,376    | <br>3,474,132            |
| Europe:             |     |                     |   |           |    |           |    |         |    |         |    |         |               |               |               |               |                          |
| 2013(5)             |     | 25,707              |   | 97,646    |    | 90,817    |    | 84,054  |    | 76,708  |    | 69,069  | 61,580        | 54,493        | 47,949        | 32,703        | 640,726                  |
| 2014(5)             |     | 23,411              |   | 86,190    |    | 77,628    |    | 70,353  |    | 63,116  |    | 55,602  | 46,111        | 40,101        | 34,877        | 41,363        | 538,752                  |
| 2015(5)             |     | 15,712              |   | 56,639    |    | 49,234    |    | 43,434  |    | 38,362  |    | 33,626  | 29,044        | 24,699        | 21,565        | 43,704        | 356,019                  |
| 2016                |     | 13,784              |   | 57,814    |    | 54,270    |    | 40,395  |    | 30,971  |    | 26,267  | 23,946        | 28,696        | 14,229        | 35,244        | 325,616                  |
| 2017                |     | 27,605              |   | 97,824    |    | 86,951    |    | 74,313  |    | 62,409  |    | 51,895  | 43,026        | 35,151        | 28,539        | 79,331        | 587,044                  |
| 2018                |     | 32,315              |   | 117,585   |    | 98,766    |    | 81,206  |    | 66,873  |    | 57,533  | 50,411        | 44,257        | 37,229        | 117,998       | 704,173                  |
| 2019                |     | 16,522              |   | 69,755    |    | 62,896    |    | 54,877  |    | 46,352  | _  | 38,019  | <br>30,376    | <br>25,009    | <br>21,247    | <br>73,251    | <br>438,304              |
| Subtotal            |     | 155,056             |   | 583,453   |    | 520,562   |    | 448,632 |    | 384,791 |    | 332,011 | <br>284,494   | <br>252,406   | <br>205,635   | <br>423,594   | <br>3,590,634            |
| Other geographie    | 2S: |                     |   |           |    |           |    |         |    |         |    |         |               |               |               |               |                          |
| 2012                |     | 56                  |   | 194       |    | 163       |    | 98      |    | _       |    | _       | _             | _             | _             | _             | 511                      |
| 2013                |     | 252                 |   | 830       |    | 616       |    | 439     |    | 221     |    | —       | —             | —             | —             | —             | 2,358                    |
| 2014                |     | 3,906               |   | 26,460    |    | 35,118    |    | 33,301  |    | 23,554  |    | 13,670  | —             | _             | —             | —             | 136,009                  |
| 2015                |     | 1,587               |   | 5,664     |    | 4,897     |    | 4,291   |    | 3,196   |    | 1,899   | 1,194         | 79            | —             | —             | 22,807                   |
| 2016                |     | 1,798               |   | 6,040     |    | 4,393     |    | 2,968   |    | 782     |    | 84      | 38            | 7             | —             | —             | 16,110                   |
| 2017                |     | 2,416               |   | 8,259     |    | 7,922     |    | 8,006   |    | 7,043   |    | 2,913   | 390           | —             | —             | —             | 36,949                   |
| 2018                |     | 1,668               |   | 5,362     |    | 3,773     |    | 2,668   |    | 1,830   |    | 957     | 467           | 320           | 225           | 87            | 17,357                   |
| 2019                |     | 73                  |   | 255       |    | 171       |    | 115     |    | 78      |    | 53      | <br>10        | <br>_         | <br>_         | <br>_         | <br>755                  |
| Subtotal            |     | 11,756              |   | 53,064    |    | 57,053    |    | 51,886  |    | 36,704  |    | 19,576  | <br>2,099     | <br>406       | <br>225       | <br>87        | <br>232,856              |
| Total               | \$  | 479,423             | \$  | 1,784,087 | \$ | 1,312,371 | \$ | 947,079 | \$ | 711,243 | \$ | 544,585 | \$<br>417,964 | \$<br>343,307 | \$<br>268,506 | \$<br>489,057 | \$<br>7,297,622          |

(1) ERC for Zero Basis Portfolios can extend beyond our collection forecasts. As of September 30, 2019, ERC for Zero Basis Portfolios include approximately \$138.8 million for purchased consumer and bankruptcy receivables in the United States. ERC for Zero Basis Portfolios in Europe and other geographies was immaterial. ERC also includes approximately \$173.7 million from cost recovery portfolios, primarily in other geographies.

(2) The collection forecast of each pool in the calculation of accretion revenue is generally estimated up to 120 months in the United States and up to 180 months in Europe. Expected collections beyond the 120 month collection forecast in the United States are included in the presentation of ERC but are not included in the calculation of IRRs.

(3) 2019 amount consists of three months data from October 1, 2019 to December 31, 2019.

(4) Represents the expected remaining gross cash collections on purchased portfolios over a 180-month period. As of September 30, 2019, ERC for purchased receivables for 84-month and 120-month periods were:

|                   | 84-Month ERC |     | 120-Month ERC |
|-------------------|--------------|-----|---------------|
| United States     | \$ 3,326,4   | 41  | \$ 3,460,727  |
| Europe            | 2,904,4      | 159 | 3,406,860     |
| Other geographies | 232,4        | 174 | 232,856       |
| Total             | \$ 6,463,3   | 374 | \$ 7,100,443  |

# (5) Includes portfolios acquired in connection with certain business combinations.

# **Unamortized Balances of Portfolios**

The following table summarizes the remaining unamortized balances of our purchased receivable portfolios by year of purchase (*in thousands, except percentages*):

|                     | Unamortized<br>Balance as of<br>September 30, 2019 | Purchase<br>Price <sup>(1)</sup> | Unamortized<br>Balance as a<br>Percentage of<br>Purchase Price | Unamortized<br>Balance as a<br>Percentage<br>of Total |
|---------------------|--|----------------------------------|--|---|
| United States:      |  |                                  |  |   |
| 2011                | \$<br>2,907  | \$<br>383,806                    | 0.8%   | 0.1%  |
| 2012                | 6,692  | 548,819                          | 1.2%   | 0.2%  |
| 2013 <sup>(2)</sup> | 15,844   | 551,925                          | 2.9%   | 0.5%  |
| 2014 <sup>(2)</sup> | 53,863   | 517,853                          | 10.4%  | 1.7%  |
| 2015                | 88,511   | 499,500                          | 17.7%  | 2.8%  |
| 2016                | 163,481  | 553,821                          | 29.5%  | 5.1%  |
| 2017                | 219,053  | 529,074                          | 41.4%  | 6.9%  |
| 2018                | 450,300  | 632,365                          | 71.2%  | 14.1%   |
| 2019                | <br>491,560  | 526,260                          | 93.4%  | 15.4%   |
| Subtotal            | <br>1,492,211                                      | <br>4,743,423                    | 31.5%  | 46.8%   |
| Europe:             |  |                                  |  |   |
| 2013 <sup>(2)</sup> | 221,599  | 619,079                          | 35.8%  | 7.0%  |
| 2014 <sup>(2)</sup> | 200,040  | 630,342                          | 31.7%  | 6.3%  |
| 2015 <sup>(2)</sup> | 154,572  | 423,297                          | 36.5%  | 4.8%  |
| 2016                | 139,951  | 258,841                          | 54.1%  | 4.4%  |
| 2017                | 292,257  | 464,110                          | 63.0%  | 9.2%  |
| 2018                | 380,162  | 455,549                          | 83.5%  | 11.9%   |
| 2019                | 208,934  | 225,831                          | 92.5%  | 6.5%  |
| Subtotal            | 1,597,515  | <br>3,077,049                    | 51.9%  | 50.1%   |
| Other geographies:  |  |                                  |  |   |
| 2014                | 60,827   | 86,989                           | 69.9%  | 1.9%  |
| 2015                | 7,295  | 83,198                           | 8.8%   | 0.2%  |
| 2016                | 4,998  | 64,450                           | 7.8%   | 0.2%  |
| 2017                | 16,169   | 49,670                           | 32.6%  | 0.5%  |
| 2018                | 8,792  | 26,371                           | 33.3%  | 0.3%  |
| 2019                | 360  | 2,668                            | 13.5%  | 0.0%  |
| Subtotal            | 98,441   | <br>313,346                      | 31.4%  | 3.1%  |
| Total               | \$<br>3,188,167                                    | \$<br>8,133,818                  | 39.2%  | 100.0%  |

 Purchase price refers to the cash paid to a seller to acquire a portfolio less Put-backs, Recalls, and other adjustments. Put-Backs and Recalls represent ineligible accounts that are returned by us or recalled by the seller pursuant to specific guidelines as set forth in the respective purchase agreements.

(2) Includes portfolios acquired in connection with certain business combinations.



# **Estimated Future Amortization of Portfolios**

As of September 30, 2019, we had \$3.2 billion in investment in receivable portfolios. This balance will be amortized based upon current projections of cash collections in excess of revenue applied to the principal balance. The estimated amortization of the investment in receivable portfolios balance is as follows (*in thousands*):

| Years Ending December 31, | United States   | Europe          | Other Geographies |        |    | Total<br>Amortization |  |  |  |
|---------------------------|-----------------|-----------------|-------------------|--------|----|-----------------------|--|--|--|
| 2019 <sup>(1)</sup>       | \$<br>111,920   | \$<br>52,752    | \$                | 4,336  | \$ | 169,008               |  |  |  |
| 2020                      | 506,550         | 208,211         |                   | 19,605 |    | 734,366               |  |  |  |
| 2021                      | 336,893         | 199,281         |                   | 23,849 |    | 560,023               |  |  |  |
| 2022                      | 190,414         | 179,806         |                   | 23,254 |    | 393,474               |  |  |  |
| 2023                      | 122,162         | 155,750         |                   | 17,056 |    | 294,968               |  |  |  |
| 2024                      | 80,293          | 141,699         |                   | 8,876  |    | 230,868               |  |  |  |
| 2025                      | 54,833          | 128,744         |                   | 998    |    | 184,575               |  |  |  |
| 2026                      | 39,504          | 124,664         |                   | 233    |    | 164,401               |  |  |  |
| 2027                      | 27,980          | 116,272         |                   | 159    |    | 144,411               |  |  |  |
| 2028                      | 17,142          | 107,910         |                   | 75     |    | 125,127               |  |  |  |
| 2029                      | 4,520           | 60,925          |                   |        |    | 65,445                |  |  |  |
| 2030                      | —               | 43,198          |                   |        |    | 43,198                |  |  |  |
| 2031                      | —               | 33,136          |                   | —      |    | 33,136                |  |  |  |
| 2032                      | —               | 26,965          |                   |        |    | 26,965                |  |  |  |
| 2033                      | —               | 14,998          |                   | —      |    | 14,998                |  |  |  |
| 2034                      |                 | 3,204           |                   |        |    | 3,204                 |  |  |  |
| Total                     | \$<br>1,492,211 | \$<br>1,597,515 | \$                | 98,441 | \$ | 3,188,167             |  |  |  |

(1) 2019 amount consists of three months data from October 1, 2019 to December 31, 2019.

# Headcount by Function by Geographic Location

The following table summarizes our headcount by function and by geographic location:

|                          | Headcount as of September 30, |               |          |                              |
|--------------------------|-------------------------------|---------------|----------|------------------------------|
|                          | 2019                          |               | 2018     |                              |
|                          | Domestic                      | International | Domestic | International <sup>(1)</sup> |
| General & Administrative | 1,101                         | 2,110         | 1,047    | 2,680                        |
| Account Manager          | 479                           | 3,671         | 531      | 4,375                        |
| Total                    | 1,580                         | 5,781         | 1,578    | 7,055                        |

(1) Headcount as of September 30, 2018 includes 263 general and administrative and 450 account manager Refinancia employees and 210 and 359 Baycorp employees.

# Purchases by Quarter

The following table summarizes the receivable portfolios we purchased by quarter, and the respective purchase prices (*in thousands*):

| Quarter | # of<br>Accounts | Face Value      | Purchase<br>Price |
|---------|------------------|-----------------|-------------------|
| Q1 2017 | 807              | \$<br>1,657,393 | \$<br>218,727     |
| Q2 2017 | 1,347            | 2,441,909       | 246,415           |
| Q3 2017 | 1,010            | 3,018,072       | 292,332           |
| Q4 2017 | 1,434            | 2,985,978       | 300,761           |
| Q1 2018 | 973              | 1,799,804       | 276,762           |
| Q2 2018 | 1,031            | 2,870,456       | 359,580           |
| Q3 2018 | 706              | 1,559,241       | 248,691           |
| Q4 2018 | 766              | 2,272,113       | 246,865           |
| Q1 2019 | 854              | 1,732,977       | 262,335           |
| Q2 2019 | 778              | 2,307,711       | 242,697           |
| Q3 2019 | 1,255            | 5,313,092       | 259,910           |

## Liquidity and Capital Resources

## Liquidity

The following table summarizes our cash flow activities for the periods presented (in thousands):

|   | <br>Nine Months Ended<br>September 30, |         |           |
|---|--|---------|-----------|
|   | 2019 20                                |         | 2018      |
|   | <br>(Unau                              | idited) |           |
| Net cash provided by operating activities | \$<br>196,946                          | \$      | 120,022   |
| Net cash used in investing activities     | (197,958)                              |         | (326,071) |
| Net cash provided by financing activities | 31,313                                 |         | 204,927   |

## **Operating Cash Flows**

Cash flows from operating activities represent the cash receipts and disbursements related to all of our activities other than investing and financing activities. Operating cash flows are derived by adjusting net income for non-cash operating items such as depreciation and amortization, allowance charges and stock-based compensation charges, and changes in operating assets and liabilities which reflect timing differences between the receipt and payment of cash associated with transactions and when they are recognized in results of operations.

Net cash provided by operating activities was \$196.9 million and \$120.0 million during the nine months ended September 30, 2019 and 2018, respectively. Cash provided by operating activities is affected by net income, various non-cash add backs in operating activities, including portfolio allowance reversals, and changes in operating assets and liabilities. The primary drivers of the change in operating cash flow included net income, interest expense, and various changes in operating assets and liabilities. Prepaid income tax and income taxes payable consumed \$21.2 million and provided \$21.4 million of cash during the nine months ended September 30, 2019 and 2018, respectively, while accounts payable, accrued liabilities and other liabilities consumed \$43.6 million and \$5.9 million during the nine months ended September 30, 2019 and 2018, respectively.

### **Investing Cash Flows**

Net cash used in investing activities was \$198.0 million and \$326.1 million during the nine months ended September 30, 2019 and 2018, respectively. Cash used in investing activities is primarily affected by receivable portfolio purchases offset by collection proceeds applied to the principal of our receivable portfolios. Receivable portfolio purchases were \$757.1 million and \$881.8 million during the nine months ended September 30, 2019 and 2018, respectively. Collection proceeds applied to the principal of our receivable portfolios were \$588.3 million and \$615.0 million during the nine months ended September 30, 2019 and 2018, respectively. Capital expenditures for fixed assets acquired with internal cash flows were \$30.7 million and \$37.4 million for the nine months ended September 30, 2019 and 2018, respectively. Capital expenditures for fixed assets acquired with internal cash flows were \$30.7 million and \$37.4 million for the nine months ended September 30, 2019 and 2018, respectively.

### **Financing Cash Flows**

Net cash provided by financing activities was \$31.3 million and \$204.9 million during the nine months ended September 30, 2019 and 2018, respectively. Cash provided by financing activities is generally affected by borrowings under our credit facilities and proceeds from various debt offering, offset by repayments of amounts outstanding under our credit facilities and repayments of various notes. Borrowings under our credit facilities were \$481.1 million and \$766.5 million during the nine months ended September 30, 2019 and 2018, respectively. Repayments of amounts outstanding under our credit facilities were \$441.0 million and \$465.7 million during the nine months ended September 30, 2019 and 2018, respectively. Proceeds from the issuance of convertible and exchangeable notes were \$100.0 million and \$172.5 million during the nine months ended September 30, 2019 and 2018, respectively. Financing cash outflows included \$234.1 million of cash consideration paid for the acquisition of the remaining interest in Cabot during the nine months ended September 30, 2018.

### **Capital Resources**

Historically, we have met our cash requirements by utilizing our cash flows from operations, bank borrowings, debt offerings, and equity offerings. From time to time, depending on the capital markets, we consider additional financings to fund our operations and acquisitions. We continue to explore possible synergies with respect to Cabot, including in connection with potential debt financing options. From time to time, we may repurchase outstanding debt or equity and/or restructure or refinance debt obligations. Our primary cash requirements have included the purchase of receivable portfolios, entity acquisitions, operating expenses, the payment of interest and principal on borrowings, and the payment of income taxes.

We have a revolving credit facility (the "Revolving Credit Facility") and term loan facility (the "Term Loan Facility", and together with the Revolving Credit Facility, the "Senior Secured Credit Facilities") pursuant to a Third Amended and Restated Credit Agreement dated December 20, 2016 (as amended, the "Restated Credit Agreement"). The Senior Secured Credit Facilities have a five-year maturity, expiring in December 2021. As of September 30, 2019, we had \$469.0 million outstanding and \$224.6 million of availability under the Revolving Credit Facility and \$175.5 million outstanding under the Term Loan Facility.

Through Cabot, we have a revolving credit facility of £385.0 million (approximately \$473.2 million) (the "Cabot Credit Facility"). As of September 30, 2019, we had £248.5 million (approximately \$305.5 million) outstanding and £136.5 million (approximately \$167.8 million) of availability under the Cabot Credit Facility.

In August 2018, we established an at-the-market equity offering program (the "ATM Program") pursuant to which we may issue and sell shares of Encore's common stock having an aggregate offering price of \$50.0 million in amounts and at times as we determine from time to time. During the three and nine months ended September 30, 2019, we did not issue any shares under our ATM Program.

We have no obligation to sell any of such shares under our ATM Program. Actual sales will depend on a variety of factors to be determined by the Company from time to time, including, among others, market conditions, the trading price of our common stock, our determination of the appropriate sources of funding for the Company, and potential uses of funding available to us. We intend to use the net proceeds from the offering of such shares, if any, for general corporate purposes, which could include repayments of our credit facilities from time to time.

Currently, all of our portfolio purchases are funded with cash from operations and borrowings under our Senior Secured Credit Facilities and our Cabot Credit Facility.

We are in compliance with all covenants under our financing arrangements. See Note 8, "Borrowings" to our consolidated financial statements for a further discussion of our debt.

Our cash and cash equivalents at September 30, 2019 consisted of \$24.9 million held by U.S.-based entities and \$161.8 million held by foreign entities. Most of our cash and cash equivalents held by foreign entities is indefinitely reinvested and may be subject to material tax effects if repatriated. However, we believe that our U.S. sources of cash and liquidity are sufficient to meet our business needs in the United States.

Included in cash and cash equivalents is cash that was collected on behalf of, and remains payable to, third party clients. The balance of cash held for clients was \$22.4 million at September 30, 2019.

We believe that we have sufficient liquidity to fund our operations for at least the next twelve months, given our expectation of continued positive cash flows from operations, our cash and cash equivalents, our access to capital markets, and availability under our credit facilities. Our future cash needs will depend on our acquisitions of portfolios and businesses.

## Item 3 - Quantitative and Qualitative Disclosures About Market Risk

*Foreign Currency Exchange Rates.* At September 30, 2019, there had not been a material change in any of the foreign currency risk information disclosed in Item 7A, "Quantitative and Qualitative Disclosures About Market Risk," of our Annual Report on Form 10-K for the fiscal year ended December 31, 2018.

*Interest Rates.* At September 30, 2019, there had not been a material change in the interest rate risk information disclosed in Item 7A, "Quantitative and Qualitative Disclosures About Market Risk," of our Annual Report on Form 10-K for the fiscal year ended December 31, 2018.

## Item 4 – Controls and Procedures

Attached as exhibits to this Form 10-Q are the certifications required by Rule 13a-14 of the Securities Exchange Act of 1934, as amended. This section includes information concerning the controls and controls evaluation referred to in the certifications.

### **Evaluation of Disclosure Controls and Procedures**

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our periodic reports filed or submitted under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), is recorded, processed, summarized and reported within the time periods specified in the rules and forms of the Securities and Exchange Commission (the "SEC") and that such information is accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate, to allow timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, our management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives and accordingly, management is required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

Based on their most recent evaluation, as of the end of the period covered by this Quarterly Report on Form 10-Q, our Chief Executive Officer and Chief Financial Officer have concluded our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act are effective at the reasonable assurance level.

### Changes in Internal Control over Financial Reporting

No changes in our internal control over financial reporting occurred during the quarter ended September 30, 2019 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

# PART II – OTHER INFORMATION

# Item 1 – Legal Proceedings

Information with respect to this item may be found in Note 12, "Commitments and Contingencies," to the consolidated financial statements.

# Item 1A – Risk Factors

There is no material change in the information reported under "Part I-Item 1A-Risk Factors" contained in our Annual Report on Form 10-K for the fiscal year ended December 31, 2018 and "Part II, Item 1A-Risk Factors" in our Quarterly Report on Form 10-Q for the quarter ended June 30, 2019.

## Item 6 - Exhibits

| <u>Number</u> | <u>Description</u>  |
|---------------|---|
| 3.1.1         | Restated Certificate of Incorporation (incorporated by reference to Exhibit 3.1 to Amendment No. 2 to the Company's Registration Statement on   |
|               | <u>Form S-1/A filed on June 14, 1999, File No. 333-77483)</u>   |
| 3.1.2         | Certificate of Amendment to the Certificate of Incorporation (incorporated by reference to Exhibit 3.1 to the Company's Current Report on Form 8-   |
|               | <u>K filed on April 4, 2002, File No. 000-26489)</u>  |
| 3.1.3         | Second Certificate of Amendment to the Certificate of Incorporation (incorporated by reference to Exhibit 3.1.3 to the Company's Quarterly Report   |
|               | on Form 10-Q filed on August 7, 2019)   |
| 3.3           | Bylaws, as amended through February 8, 2011 (incorporated by reference to Exhibit 3.3 to the Company's Annual Report on Form 10-K filed on  |
|               | February 14, 2011)  |
| 4.1           | Indenture (including form of Note), dated September 9, 2019, by and among Encore Capital Group, Inc., Midland Credit Management, Inc., as   |
|               | guarantor, and MUFG Union Bank, N.A., as trustee (incorporated by reference to Exhibit 4.1 to the Company's Current Report on Form 8-K filed on September 10, 2019)   |
| 10.1          |   |
| 10.1          | Amendment No. 3 to Third Amended and Restated Credit Agreement, dated August 30, 2019, by and among Encore Capital Group, Inc., the several banks and other financial institutions and lenders from time to time party thereto and listed on the signature pages thereof, and SunTrust Bank, as |
|               | administrative agent and collateral agent (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed on   |
|               | <u>September 3, 2019)</u>   |
| 10.2          | Amendment No.1 to the Third Amended and Restated Senior Secured Note Purchase Agreement, dated August 30, 2019, by and among Encore Capital Group, Inc. and the noteholder parties thereto (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed         |
|               | on September 3, 2019)   |
| 31.1          | Certification of the Principal Executive Officer pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as adopted  |
|               | pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith)  |
| 31.2          | Certification of the Principal Financial Officer pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as adopted  |
|               | pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith)  |
| 32.1          | Certifications of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the   |
|               | Sarbanes-Oxley Act of 2002 (furnished herewith)   |
| 101.INS       | XBRL Instance Document - The instance document does not appear in the interactive data file because XBRL tags are embedded within the inline  |
|               | XBRL document. (filed herewith)   |
| 101.SCH       | XBRL Taxonomy Extension Schema Document (filed herewith)  |
| 101.CAL       | XBRL Taxonomy Extension Calculation Linkbase Document (filed herewith)  |
| 101.DEF       | XBRL Taxonomy Extension Definition Linkbase Document (filed herewith)   |
| 101.LAB       | XBRL Taxonomy Extension Label Linkbase Document (filed herewith)  |
| 101.PRE       | XBRL Taxonomy Extension Presentation Linkbase Document (filed herewith)   |
| 104           | Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101   |

# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

# ENCORE CAPITAL GROUP, INC.

By:

/s/ Jonathan C. Clark Jonathan C. Clark Executive Vice President, Chief Financial Officer and Treasurer

Date: November 6, 2019

# **CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER**

I, Ashish Masih, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Encore Capital Group, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By:

/s/ Ashish Masih

Ashish Masih President and Chief Executive Officer

Date: November 6, 2019

## CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER

I, Jonathan C. Clark, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Encore Capital Group, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By:

/s/ JONATHAN C. CLARK

Jonathan C. Clark Executive Vice President, Chief Financial Officer and Treasurer

Date: November 6, 2019

# ENCORE CAPITAL GROUP, INC.

## CERTIFICATION OF CHIEF EXECUTIVE OFFICER AND CHIEF FINANCIAL OFFICER PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Encore Capital Group, Inc. (the "Company") on Form 10-Q for the period ended September 30, 2019 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), each of the undersigned certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to the best of his knowledge:

(1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and

(2) The information contained in the Report fairly presents, in all material respects, the consolidated financial condition and results of operations of the Company.

/s/ Ashish Masih Ashish Masih President and Chief Executive Officer

November 6, 2019

/s/ Jonathan C. Clark

Jonathan C. Clark Executive Vice President, Chief Financial Officer and Treasurer

November 6, 2019

This certification accompanies the above described Report and is being furnished pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and shall be not be deemed filed as part of the Report.